

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,857

Monday February 17 1986

D 8523 B

First the recovery at
Fiat, now the
development, Page 12

World news

Business summary

French bomb Chad air base

France bombed a Libyan-built air strip in northern Chad and destroyed 200 French troops into its capital, N'Djamena, in a response to a five-day rebel attack on the capital.

Paul Quilès, the French Defence Minister, said the air strip had been used by the rebels to launch new attacks against the Government of President Hissène Habré.

The move marked the return of French forces to Chad for the first time since about 5,000 soldiers were removed in the autumn of 1984.

Iranians advance

Iranian troops pushed further along the Taw Zamin in southern Iraq toward the port of Umm Qasr. Foreign journalists with the force said they could see Kuwaiti territory from the Iranian positions.

Eight die in riots

At least eight people died in rioting in South Africa's racially segregated townships while a Commonwealth mission began arriving in the country to promote talks between the white-minority Government and the black majority.

Gemayel visits Paris

Lebanon's President Amin Gemayel arrived in Paris on a surprise visit seen as a search for foreign support in the face of pressure by militia leaders for his resignation.

Temple clash looms

Moderate Sikh religious leaders set the stage for more violence in India's Punjab by authorising the re-taking of the Golden Temple being held by militants in Amritsar.

Duvallier unwanted

Haiti's deposed ruler, Jean-Claude Duvalier, remained a "provisional" guest in France after further unsuccessful attempts to find permanent asylum elsewhere. Rumours of a move to New York were denied and a US embassy official in Paris was reported to have said that Duvalier was an "undesirable." Page 14

Shuttle launch 'error'

William Rogers, the former US Secretary of State who is leading the investigation into the space shuttle disaster, said that the decision-making process leading to the launch may have been "flawed." Page 3

Soviet liner sinks

A Soviet cruise liner struck rocks during heavy rain off New Zealand and sank in a remote bay. Rescue officials said there were no immediate reports of casualties among the estimated 800 people who had been aboard the Mikhail Lermontov.

Bangladesh shuffle

President Hussain Mohammad Ershad of Bangladesh named Major General Mahmud Hasan as his new Home Minister in a move seen as a hard-line response to mounting opposition. About 50 people were injured, meanwhile, as students rioted in Chittagong and Dhaka.

Taiwan plane crash

A Taiwanese airliner carrying six passengers and seven crew crashed into the sea near the Penghu (Pescadore) Islands. The state-owned China Airlines said the aircraft was making a second landing attempt after an aborted approach.

Bombers get 'life'

An Israeli military court sentenced three Palestinians to life imprisonment for bombings in Jerusalem which injured 12 people, including an eight-year-old boy, who lost a leg.

Union picks Mandela

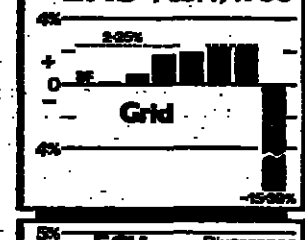
South Africa's largest black trade union, the National Union of Mine-workers, elected Nelson Mandela its honorary president for life and said it would march on his prison to deliver a union card.

Pemex suspends suppliers' payments

PEMEX, the Mexican state oil monopoly, suspended payments to its suppliers for 30 days following a new reduction of its oil prices. The weekend reduction of an average \$4.88 a barrel followed a \$4 drop two weeks earlier.

The price of Mexican oil has fallen to an average \$15 a barrel from more than \$24 last November.

EMS Feb 14, 1986



EUROPEAN Monetary System: The DM's punt continued to weaken, and together with the Belgian franc remained around the bottom of the system. The D-Mark and French franc were steady at the top, although the position of the franc looks very vulnerable, with the Bank of France supporting the currency, through high Franc-Franc interest rates, ahead of the elections to the French National Assembly on March 16.

Money moving out of the dollar is attracted more to the D-Mark than other EMS currencies, and there has been strong speculation that there will be a realignment soon after the French elections. With the possible exception of the Dutch guilder, EMS currencies are expected to be devalued against the D-Mark.

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the DM) may move more than 2% per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of European currencies.

UK Atomic Energy Authority's Culham Laboratory has won a US Star Wars contract for development of a particle beam that could be the basis of a potential space weapon. Page 5

TOKYO: Following Wall Street's record run, the Nikkei average put on 61.52 to reach a peak of 13,403.3 in Saturday's half-day session. Leading prices, page 27

WESTERN Europe is likely to save \$20bn because of the recent fall in oil prices, according to an economic adviser to the National Westminster Bank. Page 8

ATLAS-COPCO, Swedish construction, mining and engineering equipment manufacturer, increased profits by 44.5 per cent last year and will increase its dividend by the same amount. Page 17

OCCIDENTAL Petroleum reached agreement with the US Federal Trade Commission to sell 3,530 km of natural gas pipelines in order to avoid an anti-trust veto on its \$3bn purchase of Midcon.

BAYER, West German chemical group, bought a majority stake in a private scientific institute in a move to increase its involvement in engineering ceramics. Page 17

MORGAN STANLEY, US investment bank which is offering 20 per cent of its shares to the public, showed a record 73 per cent increase in net earnings in 1985 to \$105.9m. Page 15

DYNO Industries, Norwegian explosives, chemicals and plastics group, reported record sales and profits for 1985, with a proposal to increase dividend from Nkr 3 (41 US cents) to Nkr 3.20.

Brent daisy chain wilts under oil price pressure

THIS WEEK about 2,000 of the world's oil traders will flood into London for the oil industry's annual bazaar - the Institute of Petroleum Week. But this year's IP week could be more a wake than a celebration, writes Dominic Lawson in London.

For last Wednesday, the forward market in North Sea Brent, which last year generated deals worth a potential £100bn (\$140bn), disintegrated into a mass of defaults and threatened litigation.

For a market devoid of regulation and based entirely on a system of mutual trust among its participants, the nature of the collapse may have dealt a fatal blow to the system of dealing in future cargoes of Brent, a 1m barrel-a-day crude oil stream from the UK's most prolific oilfield.

One trader, still dazed by the events of the week, says: "Nobody trusts anyone at the moment. Everybody is suing everybody else. The ship has hit the rocks and will now sink."

The Brent forward market evolved out of the uncertainties in the oil industry after the Iranian revolution and the oil glut of the subsequent years. It provided an opportunity for fleet-footed traders to make a fortune out of "selling

short" in a weak market - selling a future entitlement to a cargo in the expectation of obtaining it more cheaply. It provided oil majors with an opportunity to hedge against the dangers of being stuck with overpriced crude.

In 1984, the Brent forward market is estimated to have generated deals covering up to 20m barrels of oil, equivalent in size to the entire Brent field. Last year the figure may have been twice that, although this or any other estimate may be as speculative as the trades themselves. With the central clearing facility, there are no undisputed facts about the market as a whole.

Now this market, conducted by telephone out of London, New York, Houston and Geneva, characterised by \$500,000 sales, million-dollar contracts, split-second dealmaking and risks that would make a currency dealer blanch appears to have fallen victim to a poisonous mixture of extreme velocity of circulation and extreme price volatility.

Recently, the Brent market has seen rapid expansion of "daisy chain" trading, in which a large number of companies get sucked into a chain of inter-connecting paper trades. Until this year, a chain of more than 30 links was considered

impressive. More recently the market has generated chains with up to 180 links in which the same company appeared 14 times either as buyer or seller.

In a pure paper market such chains are of little concern, but the characteristic of the Brent market is that at some stage it inevitably leads into the physical reality of a 600,000 barrel cargo of Brent crude oil which has to be picked up by tanker at Sullom Voe within a specified three-day period.

The ultimate holder of the right to the cargo must give 15 days' notice of this to the liner of the cargo at Sullom Voe.

By 5pm 15 days before lifting, the paper cargo becomes "wet" - that is, it becomes a real cargo for delivery. This is fine for an oil company with a refinery, but for a trader left with cargoes on his hands it may be Nemesis.

The whistle was blown in the market last week by the large trader and refiner Gatotil. It sent a telex to customers and major oil companies saying that false nominations had been made by some companies in the daisy chains. As a result it would only take one cargo between February 26 and 28 although it was

supposed to be the end receiver of five cargoes on those dates.

Today's edition of Petroleum Argus, the leading monitor of the Brent market, says: "If the 15-day market is to end in an orgy of litigation it will have consequences more serious than the inconvenience of speculators and the embarrassment of oil companies that have run their stocks too low. There may be a serious dislocation of supplies."

If litigation is the result, it may not be that easy to bring the guilty to book. Many of the big speculative players in the market, while operating out of London, have incorporated their trading companies in places such as the Cayman Islands, the Bahamas and the Cayman Islands where taxes are tiny and the arm of the British law is scarcely felt.

Some such companies may prefer to seek refuge in delay in the law rather than make a cash settlement involving massive losses, according to Mr Adrian Biggs, editor of Petroleum Argus.

The breaking of the daisy chains is a result of the extreme volatility in oil prices since January when Opec crashed the oil market by declaring it would no longer adhere

to its output ceiling but instead drive for market share.

Whereas in the past a daily price swing of 40 cents would have been considered dramatic, since January there have been swings of as much as \$5 a barrel in a day. One oil trader says: "The Brent market is the easiest market in the world to take a position in. With a minimum lot of 600,000 barrels of crude oil it is also the easiest to make a loss in."

Last December Voest-Alpine, Austria's largest industrial company and one of the biggest players in the Brent forward market, pulled out of the business after piling up losses of about \$150m in its oil trading activities in a scandal which rocked the Austrian Government and forced the entire Voest-Alpine board to resign.

Traditionally the biggest players in the market are the oil majors, particularly BP and Shell. For the major oil companies involved in the Brent system of fields operated by Shell, the Brent forward market has been the means of ensuring

Continued on Page 14
West Europe to gain \$20bn, Page 8;
Oil-fired yen, Page 12

Washington to urge Marcos talks on orderly succession

BY REGINALD DALE IN WASHINGTON AND SAMUEL SENOREN IN MANILA

THE US wants President Ferdinand Marcos to begin consultations with opposition leaders which would eventually lead to an orderly succession, according to senior officials in Washington.

This message is likely to be conveyed to President Marcos today by Mr Philip Habib, President Ronald Reagan's special envoy in Manila.

"This new approach by the US lies behind the sharp change of tack by President Reagan at the weekend when he clearly condemned widespread election fraud by the Marcoses and cast doubt on the credibility of last week's presidential poll."

Mr Reagan's remarks were intended to reassure Mr Aquino that the US would not simply wash its hands of the matter and accept a Marcos victory, US officials said.

The Administration's view was that Mr Marcos was no longer a viable leader for more than a short period and that steps must be undertaken to ensure a smooth transition to a post-Marcos era.

President Marcos, beleaguered by his opponents in the Philippines and under growing attack from his chief ally, the US, was elected for a fourth term by the country's National Assembly at the weekend.

Responding to opposition calls for a general strike, President Marcos went on the offensive against charges of poll fraud and accused the opposition of cheating with the help of priests and communist rebels.

In an apparent bid to deflect criticism in the US, Mr Marcos promised, in an interview on US television, to start a "fair and honest" evaluation of how much fraud had occurred.

In another conciliatory move, he retired General Fabian Ver, the armed forces chief cleared of implication in the murder of Mr Benigno Aquino, the opposition leader. General Ver was replaced by Lt Gen Fidel Ramos, a West Point educated reform-minded officer favoured by the US.

Mrs Corason Aquino, the opposition leader's widow and presidential challenger, called for a general strike on the first working day after Mr Marcos' inauguration when she addressed hundreds of thousands of her supporters in a park in Manila yesterday.

Under the law, Mr Marcos is to assume office for another six-year term on February 25. Mrs Aquino also called for a boycott of seven commercial banks, including the state-owned Philippine National

Bank, pro-government media and a number of other businesses owned by the President's relatives and friends.

It seems clear that Mrs Aquino, encouraged by the change of attitude in Washington, is preparing her supporters for a long and possibly bloody campaign of civil disobedience to unseat Mr Marcos.

Mr Reagan's tougher line towards Mr Marcos came as a growing number of Congressional leaders of both parties denounced the election outcome and raised serious doubts about the future of US aid to the Philippines as long as Mr Marcos clings to power.

Senator Richard Lugar, Republican chairman of the Senate foreign relations committee and leader of the official US election observer team, said the election was so "fatally flawed" that he would not accept the legitimacy of the vote count on Saturday in the National Assembly, officially declaring Mr Marcos the winner.

If there was no change in the situation, Congress would not support further US military aid, he said. Mr Reagan, who had last week suggested that there had been fraud "on both sides," on Saturday corrected

Nakamura ship group close to Y100bn collapse

BY CARLA RAPAPORT IN TOKYO

NAKAMURA SHIPPING, the leading Japanese shipping group, was on the verge of collapse at the weekend, with total liabilities estimated at close to Y100bn (\$940m).

A director of Nakamura Shipping, said that Nakamura's collapse would not necessarily imperil its own future. Sankyu said it will raise Y200m of the debt through selling securities. It plans to write off a substantial portion of the balance and said the losses will not be more than the company's net capital. It plans to omit its year-end dividend.

Sankyu's sales last year were around Y150bn.

Nakamura, founded about 50 years ago by Kozo Nakamura, current president of Sankyu, operates about 78 vessels. The factors contributing to its failure include collapsing freight rates, the knock-on effects of bankruptcies overseas of shipping charterers and the decision in recent years to order more ships.

The immediate effect of Nakamura's collapse is expected to be the failure of a string of small shipowners in the south of Japan, notably in Ehime and Kyushu. Some of these owners charter only one or two ships from Nakamura and as a result, are totally dependent on it for their business.

who hold about 80 per cent of the group's \$2.25bn debt.

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After the initial floating of Eurotech Capital, the company could go to the stock markets for additional capital, the Commission thinks.

To make Eurotech Capital more attractive to investors, the Commission would like to see Eurotech Insurance established with a capital endowment of Ecu 50m from Community funds.

Brussels pursues high-tech venture financing

By Paul Cheeswright in Brussels

THE EUROPEAN Commission has approached financial institutions in London and Milan to see whether it can establish a new risk investment company to help the financing of high technology ventures.

It is also promoting the idea of an associated scheme to insure the new company against losses. The insurance scheme would be backed by European Community funds.

Commission officials will visit during the next six weeks in an effort to drum up support. No Community government has so far been approached to test official reaction. A formal proposal will be put to the 12 before the summer.

The talks so far are said to have excited interest among the banks for the investment company without agreement on details of the plan. Major industrial groups have been cool to a scheme directed primarily at medium and small companies.

But sharp reservations have been expressed about the insurance scheme, largely on the grounds that to insure a risk capital venture is a contradiction in terms.

The Commission sees itself as a broker. It would like to see the investment company started by some 15 private sector financial institutions spread across the Community.

Eurotech Capital, the name coined by the Commission for the company, would need capital of Ecu 500m (\$457m) which could be released in instalments. The Commission's idea is that Eurotech Capital would take equity stakes of up to 20 per cent in companies developing, across national borders, high technology projects.

Equity financing, in the Commission view, is probably the best way of filling the financial trough between the pre-competitive research phase of a project and its commercialisation, at which time ordinary loan financing becomes more readily available. But Eurotech Capital would be a sleeping partner in companies attracting its investment.

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Voest-Alpine's losses soar

BY PATRICK BLUM IN VIENNA

A NEW management team was appointed at the weekend to take charge of Voest-Alpine, Austria's troubled state-owned steel, engineering, electronics and trading group. Simultaneously it was revealed that the group's total losses for 1985 have soared to Sch 11.1bn (\$667m), almost double the Sch 5.7bn announced in November when the group's crisis was first made public.

Government officials say that the new figure for the deficit includes additional losses of about Sch 1bn by Voest-Alpine Intertrading, Voest's trading subsidiary, whose total deficit incurred almost entirely through speculation on the oil markets will now reach about Sch 3.4bn.

Other major losses stem from Voest's US steel subsidiary Bayou Steel, from a large metallurgical project in the Philippines, and from a microchip plant set up in Graz in partnership with American Microsystems Inc (AMI) of the US. A spokesman for Voest said at the weekend that the need to make additional provisions for risk which the Government's specially appointed accountants insisted should be included in the final accounts also

contributed to the higher deficit figure.

Bayou Steel is estimated to have cost Voest about Sch 8bn in investment and operating costs, a large proportion of which has already been written off by Voest since 1982. Voest hopes that it will soon sell Bayou Steel which it says is no longer making operating losses because of a pick-up in the US market. The proceeds of the sale would help the group recoup some of the losses.

The new management board will have eight members and will be headed by Dr Herbert Lewinsky, currently chief executive of Mobil Oil Deutschland, the West German subsidiary of Mobil Oil of the US. The appointment of Dr Lewinsky was a surprise. The 36-year-old Austrian who started his career with Mobil Austria in 1981 to become its chief executive in 1987 has been working abroad since 1989. His name as possible contender for the top job at Voest, Austria's largest industrial group employing some 70,000 people, was a closely guarded secret and only emerged late last week. It is not known when he will take up his new duties as Voest's chief executive since he has

yet to negotiate his departure from Mobil.

Mr Richard Kirchweiger, former head of Chemie Linz, the state-owned chemicals group, who was hastily appointed temporary chief executive of Voest after the resignation of the group's managing board in November was strongly tipped to keep the job. His appointment, however, was put into question after it was discovered that Chemie Linz's own trading subsidiary had also made large losses through oil speculation. Critics also say that as a former executive with Voest in the 1970s at a time when it began its Bayou Steel venture, he shared some responsibility for the venture's subsequent losses. He is now expected to return to Chemie Linz.

Other members of Voest's new managing board include Dr Claus Roidl, deputy chief executive in charge of finance, Dr Peter Steinhilber, for personnel, Mr Othmar Pühringer, in charge of the plant construction division, Mr Herbert Kreutlitz and Dr Robert Pfisch, for metallurgical products. Dr Ludwig von Bogendy, a West German executive currently working for the Klockner group of West Germany

Continued on Page 14

Oppenheimer

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17th February, 1986

OVERSEAS NEWS

Nine set to sign EEC reform Act

BY IVO DAWNAY IN BRUSSELS

FOREIGN MINISTERS of at least nine EEC member states will today sign the so-called Single European Act which aims to streamline Community decision-making processes and provide a new formal basis for political co-operation between the Twelve.

But the implementation of the Act's provisions remains dependent on its full endorsement by all the member states and its ratification by the 12 national parliaments.

At the week-end, it appeared likely that three countries would refuse to participate in the signing ceremony. Denmark has long insisted on putting the reform plans to its national electorate in a referendum scheduled to be held on February 27.

This decision followed protests that the package involved an unacceptable transfer of national sovereignty to EEC institutions.

Consequently, Greece has reserved its decision on whether

There will be an overwhelming Danish vote in favour of the reforms of the EEC in the February 27 referendum on this issue, if two opinion polls published in Copenhagen yesterday, prove correct, writes Hilary Barnes.

A Gallup poll showed that 68 per cent were in favour and 32 per cent against the reforms, while a second poll, by the Vistrup Institute, gave a 65-32 per cent breakdown, including in both cases the undecided voters, who continue to constitute 20 to 25 per cent of the voters.

The share of voters favouring the reforms has increased since Prime Minister Poul Schlüter announced the referendum in January. In a January Gallup poll the breakdown was 58 per cent for and 42 per cent against.

The Prime Minister decided to call the referendum, which is consultative and formally speaking not binding on the Volkskting (parliament), when a majority in the Volkskting blocked agreement to the reforms against the wishes of the coalition Government.

reverse this decision should the Danish referendum accept the reforms plan.

The Dutch presidency of the Council of Ministers has taken pains in recent days to insist that the signing ceremony is not intended to put pressure on Denmark. The early endorsement of the Act is instead meant to emphasise the commitment of the signatories to the reform package, hammered out in a long debate last Autumn and concluded by heads of Government at the Luxembourg summit in December.

Foreign Ministers are also scheduled to debate measures to adjust agreements with the European Free Trade Association (EFTA), following the accession of Spain and Portugal to the EEC. They will attempt to finalise details of a common Community position for the forthcoming negotiations on a new Multi-Fibre Arrangement (MFA) regulating the international textile trade.

to participate in the signing until today. Mr Theodore Pangalos, the Greek EEC Minister, has said that Athens may withhold its signature in order to convey a symbolic protest at the isolation of Denmark.

Italy, the most passionate advocate of closer European integration, decided to withdraw from the ceremony last week on the grounds that the reforms agreed are insufficiently wide-ranging. However, it is believed in Brussels that Rome will

Dutch money creation curbed

BY LAURA RAUIN IN AMSTERDAM

THE DUTCH central bank has exacted a promise from banks to significantly limit money creation this year in a dramatic policy shift that reflects deep concern over rapid money supply growth.

The Nederlandsche Bank's unusual announcement on Friday was the first statement on medium-term monetary policy made outside a quarterly report in years. It signals a desire to tighten the accommodative policy followed during the economic recovery.

The bank said that, as the recovery had taken hold, the

fast monetary expansion could rekindle inflation. It wanted to slow money supply growth to the pace of expansion of national income.

Money creation should be sharply curtailed this year to 5½ to 6 per cent from about 9 per cent last year, it said.

Mr Gert Jan Hogeweg, the central bank's chief of money and capital markets department, said the limit on money creation fell short of a credit control and was imposed to avoid a formal ceiling on lending. It is not yet clear whether the credit controls would be

imposed if the money-creation limit was ignored but the banking community is likely to abide by the agreement.

The Nederlandsche Bank also appears to be worried over recent pressure on the guilder arising from outflows of cash seeking higher yields in other currencies. The European Monetary System, including the ECU, to bolster the guilder it chose to squeeze money creation rather than raise interest rates, which would have been unsettling if done without a parallel move by the West German central bank.

Hungarian unions express discontent

BY DAVID BUCHAN

HUNGARY'S TRADE unions yesterday ended their national congress by formally approving the Budapest Government's 1986-90 economic plan, but only after many rank and file delegates vented their discontent at falling living standards over the past five years.

The resolution was carried heavily in the Government's favour, by 761 votes to 21. But

even this small protest vote marked an unusual display of independent feeling for a Soviet bloc trade union movement. Since the Hungarian unions had their last congress in 1980, real wages and living standards for many workers have declined as Hungary has strained to service its relatively high foreign debt.

Mr Sandor Gaspar, the trade union president who is also a member of Hungary's ruling Politburo, yesterday called for

unity behind "the realistic demand of workers for raising living standards." According to the 1986-90 plan, real wages are due to rise 5 per cent, but this would only restore living standards to their 1980 level.

Mr Lajos Faluvegy, the deputy prime minister, warned union delegates they could not expect an improvement in real wages or pensions this year, even though national income was planned to rise some 9 per cent.

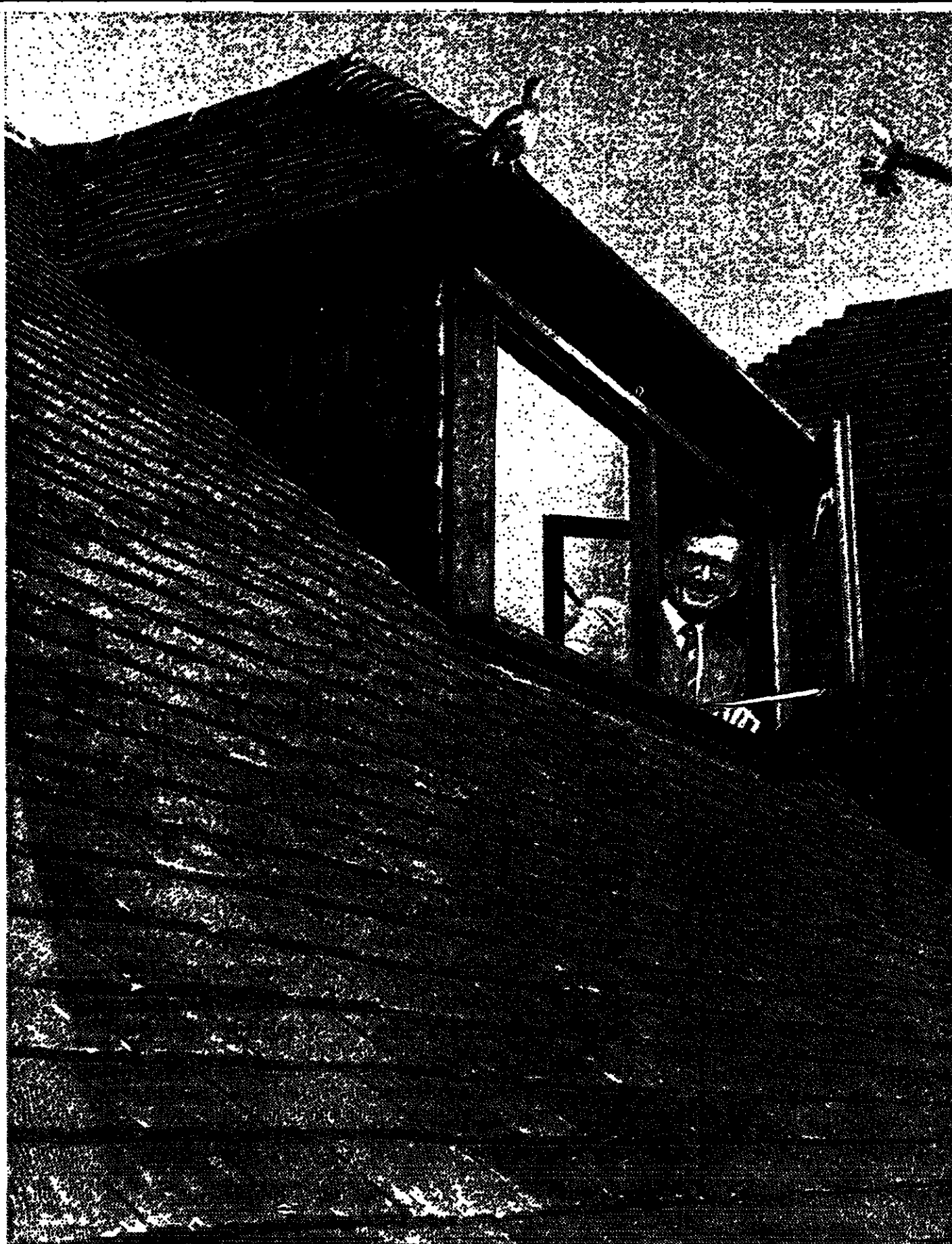
SPD presses on with nuclear free proposal

By Rupert Cornwell in Bonn

WEST GERMANY'S opposition Social Democrats are pressing ahead with their attempts to work out a joint proposal for a tactical nuclear weapon-free zone in central Europe with the ruling German SED party—in spite of the irritation such a notion causes both to the centre-right coalition in Bonn and to Nato planners in Brussels.

The plan, which builds upon a 1985 initiative of the two parties to remove chemical weapons from Europe, was the main topic of a visit to Bonn last week by a delegation headed by Mr Hermann Axen, an influential member of the East Berlin politburo. Both sides have agreed to meet again on the issue, in East Germany at the end of April.

The Social Democrats' flirtation with East Germany has been attacked on various grounds that it constitutes a "parallel" foreign policy which diminishes the authority of the elected Government in Bonn; and that it indirectly furthers the designs of Moscow, which has long favoured such an agreement.



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Colin Taylor,
Managing Director, Keymer Tiles.

Across the country, in companies both large and small, electricity is helping industry reduce costs and increase productivity.

An electric infra-red stoving oven has enabled T J Filters, who produce a large range of oil filters, to double their output, improve finish, and cut production costs by 40%.

At Callanharth Limited, producers of decorative ceramic ware, a new twin-hearth electric kiln using night-rate electricity has cut energy costs by almost 40% compared with their gas-fired kiln. More reliable operation with fewer rejects has increased productivity and helped recover the cost of the kiln in under fourteen months.

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OVERSEAS NEWS

Iran masses troops north of Basra

By Kathleen Evans in Kuwait

IRAN was reported yesterday to be massing troops north of Basra, Iraq's second largest city, as heavily fighting continued to the south on both land and sea close to Kuwaiti territory.

Foreign diplomats in Baghdad said satellite pictures showed further build-ups at the Iranian town of Susangerd, close to the Huzestan marshes, and said that Iran may be planning to launch an attack there to ease pressure on troops to the south. Iraq has confirmed heavy fighting in the marshes for some days and claims that it has recaptured the Muboon Islands in an 18-hour battle.

If Iran launches this offensive, then its current operations, known as "dawn eight", will be the largest in the war, commentators believe.

In the south, Iraqi officials said their armed forces were attacking the Iranians from two sides, from Basra and from Ras Bisha, close to Fao.

Iranian communiques also said that 41 troop-carrying vessels had been sunk in the Khor Abdullah waterway, near to the Kuwaiti island of Bubiyan.

Tehran Radio claimed advances in the southern area of Fao and said its troops occupied 322 square miles of Iraqi territory.

During the night, Iranian troops also advanced towards the Iraqi naval port of Umm Qasr, officials said. Iran conducted a tour yesterday of the front line positions at Fao for foreign journalists, who reported that they could see the Kuwaiti island of Bubiyan clearly from Iranian positions.

Pemex stops paying suppliers after prices cut

By DAVID GARDNER IN MEXICO CITY

PETROLEOS MEXICANOS (Pemex), Mexico's State oil monopoly and the country's biggest company, has suspended payments to its suppliers for 30 days following the weekend's sharp cut in Mexican oil prices.

Mexico dropped its average oil price by \$4.68 (\$3.30) a barrel on Friday night, the largest reduction it has ever made, only two weeks after cutting it back by \$4. The average price of Mexican oil, retroactive to February 1, is now \$15.07 a barrel, down from \$24.00 in November.

The collapse in international oil prices which these cuts are tracking has upset Mexico's budget and foreign exchange cash flow projections. Oil provides Mexico with about half its tax revenue and three-quarters of the foreign exchange with which it theoretically has to make repayments of \$11.5bn this year on its \$97bn foreign debt.

Mexico's original projections for this year foresaw an average crude price of \$22 a barrel and daily exports of 1.5m barrels. At this sales level, each oil sale costs Mexico \$550m in lost foreign exchange. But industry analysts report January sales down to 1.1m b/d. Current loss in both price and volume therefore, averaged over the full

year, leave a theoretical hole in Mexican crude revenues of \$5.9bn, against original earnings projection of \$12.1bn.

The consequences for domestic spending programmes, already sharply reduced in this year's deflationary budget, are grave, as Pemex's temporary payments halt and cuts in exploration announced yesterday make clear. Other major state enterprises such as the Federal Electricity Commission are also behind on payments to suppliers and in the process of deferring virtually all new investment.

Independent calculations suggest that at the new hopelessly optimistic average oil price of \$20 a barrel, the loss to the Mexican treasury over a year is some Pesos 1,000bn (\$2.3bn), about a third of this coming directly from Pemex's account.

This is roughly 1.3 per cent of gross domestic product, but the multiplying effect of the foreign exchange loss, particularly through the constraints on imports, could turn this into more like a 4 per cent drop in growth.

After its financial collapse in 1982, Mexico had two years of negative growth for the first time in half a century. In the last two years its economy has grown by 3.5 to 4 per cent a year.

Rogers suggests launch may have been a mistake

By TERRY DODSWORTH IN NEW YORK

MR WILLIAM ROGERS, the former US Secretary of State who is leading the inquiry into last month's space shuttle disaster, has suggested for the first time that space agency officials may have made a critical mistake in deciding to go ahead with the fatal launch.

In a statement at the weekend, Mr Rogers said that the investigative presidential panel had been looking at all aspects of the decision-making process leading up to the launch of the Challenger Shuttle, and had "found that the process may have been flawed."

At the same time, he asked the National Aeronautics and

Space Administration (Nasa) to exclude from the agency's internal investigatory committee all the people involved in the decision to go ahead with the launch.

According to reports over the weekend, Mr Rogers' statement is not meant to indicate any suggestion of a cover up over the causes of the explosion which led to the death of seven crew members.

But the presidential panel has apparently grown increasingly concerned about the way in which safety problems were dealt with by the Nasa bureaucracy, especially at the lower levels.

John Elliott profiles the Hindu kingdom as the Queen arrives for a visit

Nepal steps cautiously into modern times

SENIOR army officers saluted and cannon fired in a small seventeenth century palace courtyard in the Nepalese capital of Kathmandu while a military band played the national anthem, drowning the efforts of two groups of Hindu musicians at a ceremony formally welcoming the coming of Spring.

Flanked by his Cabinet and advisers, Eton-educated King Birendra Bir Bikram Shah Dev, watched impassively. He was fulfilling his role in the cacophony as a reincarnation of the Hindu god Vishnu—the provider of the Hindu trinity—and as ruler of this small Himalayan kingdom where Queen Elizabeth II arrives today for a five day visit.

This ceremony, which took place last Thursday at Kathmandu's streets were being levelled and cleaned for the Queen, brought together the main centres of power of this almost medieval, poor kingdom which is both an international tourists' haven and a sensitive buffer state between China and India.

The King is regarded by many as an absolute ruler, relying in part for his authority on his Hindu people's respect for the God-linked monarchy. But he also relies on the total support of the army. His Cabinet, chosen by him from members elected to a non-party national assembly, shows the regime is moving gradually towards a democratic system, albeit more slowly than political activists would like.

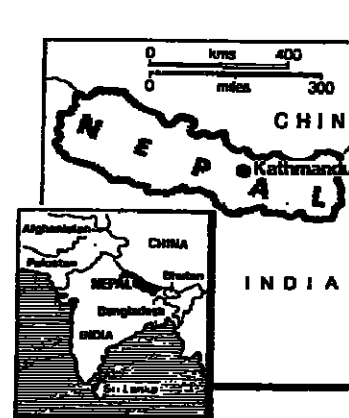
Nepal was never part of the British empire in spite of its proximity to India. It maintained virtual independence after an 1815 war with Britain.

In return it has provided generations of Gurkha soldiers who still make up about 8,400 of the British Army's strength and played a significant role in

GEC telephone sets and PABX exchanges are to be made soon in Nepal following conclusion of a film joint venture agreement with Amatra Enterprises of Kathmandu.

In the first stage GEC Telecommunications of the UK will supply technology, but later plans to take an equity stake of about £200,000. A letter of intent has been issued by the Government and a full licence is expected soon.

This will be one of Nepal's first modern manufacturing enterprises.



60 to 70 per cent of total two-way trade.

Rapidly increasing imports from India, which has taken over the country's garment industry, plus an outflow of funds with black money going into India's booming stock market, led to a recent devaluation. This was accompanied by a \$17m (£12.1m) standby loan from the International Monetary Fund, two-thirds of which has already been drawn.

Foreign currency reserves, which had fallen to Nepalese Rs 2bn (\$27.8m) have risen to Rs 3bn, roughly equivalent to three months' imports, according to Mr Prakash Lohani, Finance Minister. But balance of payments problems continue with income from tourism, the second major foreign exchange earner, dropping 33 per cent in 1983-84 to \$40m. A boost in carpet exports to \$12m has partially helped to offset this decline.

Aid from foreign countries and agencies provides the major source of foreign exchange inflows and provides 10 per cent of the development budget. India is believed to provide a total of \$50m a year followed by Japan with \$27m and the US, UK and West Germany each at around \$10m to \$20m.

Last time the Queen visited Nepal 25 years ago, the Nepalese Congress Party had just been thrown out of power by the then King. The country has opened itself to the world since then, but faces two crucial challenges—first to develop its political system so that it avoids the sort of violent unrest that has bedevilled some of its South Asian neighbours and secondly to develop huge untapped sources of hydro electric power which could transform its economy.

Gemayel flies to Paris as pressure for resignation grows

By NORA DOUSTANY IN BEIRUT

LEBANON'S President, Mr Amin Gemayel, under pressure to step down for his partial opposition to a Syrian-backed militia agreement, travelled to France yesterday to address a summit of French-speaking heads of state and for a possible meeting with French President Francois Mitterrand.

His surprise visit coincided with a flurry of meetings between Christian and Moslem politicians to patch up a widening rift over the stalled militia accord.

In Moslem-controlled West Beirut, police found the mutilated body of a Lebanese Jew, Mr Ibrahim Bensett. He was the third Lebanese Jew to be killed by the same group in retaliation for Israeli shelling of

following months in captivity. The Organisation for the Oppressed on Earth claimed it had broken up a spy ring working for Israel in Lebanon.

The two others who were killed were kidnapped in West Beirut last March and were killed by the same group in retaliation for Israeli shelling of

Shi'ite Moslem villages in Lebanon's southern border strip.

In Jerusalem, the Foreign Ministry expressed sorrow over the death of Mr Bensett and denied he was part of an Israeli spy network. Israel would not be blackmailed by groups that take Jews hostage

in the hope of gaining Israeli concessions.

The group has claimed the abduction of at least four Jews as well as the three killings since Christmas Day. It sought to exchange its hostages for the liberation of 300 Lebanese prisoners held at the Israeli prison in Khiam, a Lebanese village close to the Israeli border.

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Crackdown continues in S. Korea

BY STEVEN S. BUTLER IN SEOUL

SOUTH KOREAN police continued harsh measures through the weekend in an attempt to snuff out a national signature campaign designed to revise the constitution in favour of a direct election of the president. Mr Kim Dae-Jung, the leading South Korean dissident, remained under house arrest behind a wall of up to 1,000 police. His telephone was cut to prevent any communication with political supporters and for the first time since he returned from exile in the US one year ago, foreign reporters were denied access to him.

The confrontation between the Government and the opposition—perhaps the most severe since the uneasy calm that followed a 1980 military coup bringing Mr Chun Doo-Hwan, the President, to power—has

to 207 arrests in the first eight months of last year. Mr Kim Young Sam, another key opposition leader who only recently joined the New Korea Democratic Party (NKDP), was allowed to attend church services yesterday morning. He was forcibly returned to his home several times last week after attempting to attend political meetings in the centre of Seoul, and he and his supporters scuffled with police.

This latest series of incidents was touched off on Wednesday, February 12, when the two Kims and Mr Lee Min-Woo, President of the NKDP, became the first to sign petitions for constitutional revision. The move, timed to coincide with the anniversary of last year's strong electoral advances for the opposition party, caught the

Ozal to seek UK help on reactor deal

By David Barchard in Ankara

THE TURKISH Prime Minister, Mr Turgut Ozal, arrives in Britain today on his first official visit to a Western European country, hoping for industrial co-operation between Turkey and the UK in projects ranging from nuclear energy to highway construction, and defence.

In an interview on the eve of his departure for London, Mr Ozal referred to the British plan to build a nuclear power plant at Akkuyu on the Mediterranean coast by the Aegean Sea in a consortium with NEI-Parsons of the UK which is to manufacture and install equipment for the planned 635 Mw power station.

Siemens closer to success in US telephone exchange race

By Paul Taylor in New York

SIEMENS, the West German electrical group, has moved another step forward in the race to sell digital telephone exchange switches to US Bell Telephone companies. Ameritech, one of the seven huge regional telephone holding companies, has formally added Siemens to a list of vendors who will bid later this year for digital switch contracts worth \$100m (£171m).

Siemens will join Canada's Northern Telecom and American Telephone and Telegraph (AT&T), which together dominate the US market for digital network switches, in the battle to win a slice of Ameritech's local Bell Telephone Company

orders for digital switch installations in 1988 and 1989. Ameritech said the total contract, which is likely to be split between the competing manufacturers, will probably involve between 20 and 25 large digital switches, each costing about \$4.5m. The bids are due to be submitted this summer and contracts will be awarded primarily on the basis of price.

Ameritech said the switches will also have to offer a full complement of advanced telephone switching features and be capable of eventually handling between 30,000 and 100,000 lines each though they may initially handle as few as 10,000 lines.

The move marks a breakthrough for Siemens which earlier this year won a contract to supply a test switch to Wisconsin Bell, one of the five Ameritech local telephone operating companies.

EEC probes Madrid dumping charge

By Paul Chesworth in Brussels

THE European Commission is investigating complaints from Madrid that steel products from other parts of the EEC are being dumped on the Spanish market.

Investigators are seeking to establish the precise quantities and the exact price of steel going to Spain.

Figures suggest the surge began as soon as Spain joined the Community on January 1. Shipments last month reached 200,000 tonnes, including coils, double the normal level.

Part of the increase is said to come from orders placed before Spain joined the Community,

are controlled by quota—227,500 tonnes this year. The main source of the steel is Germany and the Benelux countries.

The Commission however believes the tonnage delivered will fall off by the end of the month.

In the first 10 months of last year, total shipments to Spain from the then 10 members of the Community reached 1.14m tonnes. Shipments in January 1985 were 111,000 tonnes and in February 1985 127,000 tonnes.

Spain continues to feel aggrieved that its steel sales in the rest of the Community

SHIPPING REPORT Pressure on oil prices hits tanker markets

By Andrew Fisher, Shipping Correspondent

SHIPPING markets remained confused and depressed last week, with dry cargo rates falling further and tanker activity slow in the absence of stable oil prices.

Galbraith's, the London shipbroking company, said there had been virtually no VLCC (very large crude carrier) fixing on the open market, though one 260,000 tonner accepted the low rate of Worldscale 22.5 for a trip from the Arabian Gulf to the US Gulf.

More business was seen out of West Africa, but trade was poor from the Caribbean and Mediterranean. Galbraith's said in general "traders are still having enormous problems in being able to conclude deals because of the structure of oil prices, which remain unstable."

In the dry cargo sector, said Denholm Coates, it was "another depressing week, with all-

Toshiba wins Y12bn Soviet colour TV order

By Carla Rapoport in Tokyo

TOSHIBA, the Japanese electronics group, and Kenamatsu-Gosha, a Japanese trading company, have won a Y12bn (\$66m) order to supply the Soviet Union with equipment to make colour television sets.

Toshiba said at the weekend the deal is the largest order it has won from the Soviet Union in 10 years, when Toshiba, expected equipment to make room air conditioners. The success of that deal, Toshiba believes, led to the current order.

The plant will start operation in mid-1988 and will be capable of producing 300,000 30-in colour television sets a year. The order includes all the components except picture tubes.

The deal marks the first time that the Soviet Union has purchased a colour television plant from Japan.

According to Japanese executives, the Soviet Union intends to boost its production of colour television sets from 2m units a year currently to 7m units a year by 1990.

World Economic Indicators

		UNEMPLOYMENT			
		Jan. 85	Dec. 84	Nov. 84	Jan. 85
UK	(m)	3,408	3,273	3,259	3,261
	(%)	14.1	13.5	13.5	13.8
US	(m)	7,831	8,023	8,161	8,439
	(%)	4.7	4.9	4.9	7.7
W. Germany	(m)	2,247	2,210	2,148	2,125
	(%)	8.7	8.2	8.0	8.4
France	(m)	2,436	2,495	2,525	2,525
	(%)	10.7	10.7	10.7	10.7
Italy	(m)	3,057	3,052	3,024	3,073
	(%)	13.5	13.4	13.3	13.5
Netherlands	(m)	0,749	0,742	0,743	0,777
	(%)	13.2	13.0	13.1	14.0
Belgium	(m)	0,542	0,541	0,543	0,543
	(%)	12.1	12.1	12.1	12.1
Japan	(m)	1,590	1,590	1,590	1,590
	(%)	2.7	2.7	2.7	2.7

Japan group may make spring link-up

NHK SPRING of Japan and Barnes Group, the largest US spring maker, are considering setting up a joint venture in North America to produce and sell valve springs for vehicle engines, reports Yoko Shibata from Tokyo.

NHK said the companies will soon begin feasibility studies which should be completed by May this year. They have already signed an agreement to exchange data and information on precision spring production technologies.

Barnes holds 44 per cent of the US spring market.

W. German held in Cairo on bribery charges

By Tony Walker in Cairo

A WEST GERMAN businessman is among more than a dozen people arrested in connection with what is being described in Cairo as the "biggest and most dangerous bribery case in Egypt's history."

The West German is being accused of paying bribes totalling some \$6m (\$4m) to Egyptian officials in an attempt to win a contract for his company to supply components for a \$50m paper mill to be built in Qena governorate, upper Egypt, 700 km south of Cairo.

Semi-official Egyptian newspaper reports did not name the company or the foreign businessman involved.

President Hosni Mubarak of Egypt said at the weekend the government was engaging in a drive against corruption "in all its forms and in any location to protect public money and the rights of the people." His remarks were made against a background of worsening economic circumstances.

Among those arrested according to official press reports was the first under secretary of the Industry Ministry, who was also chairman of the committee responsible for reviewing bids for the paper mill. He is accused of accepting bribes totalling about \$600,000. The Egyptian agent of the West German firm has also been arrested, the reports say.

Bids for the mill were lodged in April 1984 and included those from French, Canadian, Japanese and Swiss led consortia. A decision was expected last June.

This announcement appears as a matter of record only.



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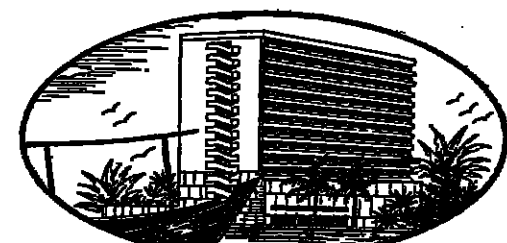
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6/2/86

UK NEWS

Government may extend job-creation scheme

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

THE GOVERNMENT is considering a big extension of its 'Job Start' programme for the long-term unemployed as the central element in a package of job-creation measures for the budget next month.

The idea is strongly backed by Lord Young, the Employment Secretary. On Wednesday he is due to outline the first results of a number of pilot schemes at a meeting of the House of Commons select committee on employment.

The programme is also winning support across different sections of the Conservative Party. Job Start was introduced at the beginning of this year with pilot studies in nine different parts of the country. In essence, it involves local employment offices making individual contact with every long-term unemployed worker in the area.

Those individuals are then offered details of the whole range of government training and job-creation programmes, and the possibility of a direct subsidy of £20 a week if they are prepared to take work paying below £50 a week.

The Department of Employment has yet to complete a full assessment of the pilots schemes, but the view in Whitehall is that the initial results are extremely encouraging. In some areas more than 80 per cent of the long-term unemployed are said to have been given detailed counselling.

As long as these results are confirmed by a more detailed assessment, Lord Young is expected to present proposals for its extension to the whole of the country in time for inclusion in the budget speech.

Mr Nigel Lawson, the Chancellor

of the Exchequer, has been enthusiastic about further extension of official job schemes. Last week he pointed out that two sets of measures introduced in the last budget will only begin to reduce the dole queues later this year.

Mr Lawson would prefer to focus on his upbeat view of the economic outlook. It is thought in Whitehall that the economic forecasts due alongside the budget will predict another year of 2½ to 3 per cent growth in 1987, with a fall in the inflation rate to close to 3 per cent.

There is a growing feeling among other senior ministers, however, that the Government must be seen to be taking direct action to help the unemployed. Sir Geoffrey Howe, the Foreign Secretary, is among senior ministers urging such measures.

Oil forces down gas prices for industry

By Maurice Samuelson

THE PRICE of gas for many large industrial consumers in Britain has begun to fall because of sharpening competition from oil. This is believed to be the first time this has happened since the early 1970s.

The gas industry and some of its bigger customers have disclosed that in the past three weeks a number of major contracts were being renegotiated to take account of the lower prices of heavy fuel oil, gas and other oil products.

With power station coal prices also under pressure, the prospect of cheaper gas illustrates the speed with which manufacturing industry, after a decade of recession, might start to benefit from the oil price collapse.

So far, the British Gas Corporation has shown no sign of abandoning its official forecast that its overall sales might rise to 20bn thermals by the end of the decade from the 1983 level of 17.5bn thermals.

But although most of the growth is expected in the commercial buildings sector, corporation was also counting on winning over industrial customers from oil or coal. This prospect is now obscured by the oil price fall. Its continuation could also affect the amount of money the Government would raise from privatising the corporation.

Oil prices have already fallen low enough to give several industrial sites second thoughts about switching to natural gas from fuel oil, gas or coal. A number of proposed conversion schemes have been shelved.

N-plant leaks 'larger than admitted'

BY MAX WILKINSON, RESOURCES EDITOR

THE DISCLOSURE this weekend that radioactive leaks from the nuclear waste disposal plant in Sellafield, Cumbria, have been far larger than admitted seems certain to be a further setback to the Government's hopes of pushing ahead with a civil nuclear programme.

British Nuclear Fuels (BNFL), which operates the Sellafield plant, admitted last night that leaks of radioactive materials in 1984-85 may have been 40 times greater than has been admitted.

Preliminary calculations have suggested that the risk of leukaemia is among children in the neighbourhood was about 3 per cent higher than previously believed, although the figure is still small.

The new evidence of leakage was

uncovered as a result of an exhaustive search of records by BNFL following protests by a physicist, Dr Derek Jakeman, who was working at the plant at the time.

This shows that evidence given by the nuclear authorities to Sir Douglas Black's inquiry into the effects of radiation was seriously in error, and his conclusions, published in 1984, might have to be re-appraised.

This latest evidence of error by the nuclear authorities comes at a time of mounting public and political disquiet about the disposal of nuclear wastes and the operations of the Sellafield plant.

This weekend BNFL also disclosed that an unnamed worker

may have received the maximum dose of radiation permissible for a full year in the recent leakage of plutonium at the plant, which affected 11 men.

Although this recent leakage, during maintenance work on a pump, was said by the Health and Safety Executive to be a minor one, it caused a significant stir inside and out of Parliament.

More seriously, the all-party environment committee of MPs is planning to publish a report in the next few weeks which will be deeply critical of the Government's policy for nuclear waste disposal and the lack of professionalism in comparison with practice in other countries.

Bidders prepare fresh moves on Imperial

BY TERRY GARRETT AND MARGARET VAN HATTEN

THE BATTLE for ownership of Imperial, the drinks, tobacco and foods group, is rapidly reaching a climax. Hanson Trust is preparing to raise its hostile offer and United Biscuits is frantically searching for ways to revive the agreed merger with Imperial that was blocked last week with a reference to the Monopolies and Mergers Commission.

Hanson has until Thursday to raise its £1.5bn bid which is being fiercely rejected by the Imperial board. Its terms are currently worth 45p below the defender's current market price of 251p and the City of London confidently expects a revised offer of a little over 500p a share, possibly with the introduction of a cash element.

Mr Martin Taylor, a Hanson director, said yesterday that Imperial's forecast of a 23 per cent rise in pre-tax profits to £280m for the year to October had been noted and a de-

cision over a higher bid would be made this week.

Mr Geoffrey Kent, Imperial chairman, and his board were with their advisers throughout yesterday in preparation for an increased offer from Hanson which they expect today.

United Biscuits also called a board meeting in London yesterday evening to discuss a strategy to break the deadlock of the monopolies reference.

Mr Paul Channon, Trade and Industry Secretary, announced his decision to refer the £1.5bn merger on Wednesday because it raised questions of competition in the snacks market.

If the deal had gone ahead the enlarged group would have held about 40 per cent of the snacks market with products such as Golden Wonder crisps and KP mints, although this activity would only account for

4.3 per cent of the combined group's turnover.

However, Sir Hector Laing, United's chairman, remains committed to the logic of an Imperial/United marriage and is examining proposals to turn the earlier agreed deal on its head with United making a rival bid for Imperial.

Those proposals are believed to include the possibility of a commitment to dispose of part of Imperial's food interests as a way of avoiding the monopolies investigation.

An announcement from United may be made as early as this morning. Sir Hector is known to favour agreed deals but may well be prepared to proceed in the face of Imperial opposition if his proposals are rejected.

The Government's role in the affair came under increasing criticism at the weekend from Opposition MPs, who have been quick to

point out inconsistencies in the Government's approach to a number of recent bids.

Mr David Steel, Liberal leader, in a letter to Mrs Margaret Thatcher, the Prime Minister, hinted that the Government was using its power to refer bids to the Monopolies and Mergers Commission to bring pressure to bear on companies in other issues.

"Anyone disposed to cause mischief might be tempted to suggest that the Hanson bid was given the all clear as a thank you for Lord Hanson's role in the Westland affair, in contrast to the bid for Plessey by GEC who were on the 'wrong side' of the Westland argument from the Government's point of view and thus could be said to have been punished," he wrote.

Mr Steel said the Government's policy on mergers lacked "stability and predictability".

February 1986

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Discontent in the legal profession

Industrial pay rises still ahead of inflation

Companies responding to the CBI survey said that an inability to raise prices and low profits were the main constraints on high pay awards, while inflation remained the strongest upward pressure.

Commenting on the order, Sir James Blyth, managing director of Plessey, said: "In ousting GEC/Marconi from their position as traditional suppliers of this type of naval radar, we were able to draw on our considerable export experience and impressive research and development facilities to offer Type 986, an advanced radar which will give the Royal Navy an outstanding increase in operational capability."

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UK NEWS

Austin Rover extends lead over Ford as biggest car producer

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

AUSTIN ROVER increased its lead over Ford as the UK's leading car producer last year.

The biggest increase in output in 1985, however, came from General Motors, the Vauxhall group, whose UK car plants at Luton, north of London, and Ellesmere Port on Merseyside gave their best production performance since 1972.

The other large UK producer, French-owned Peugeot-Talbot, suffered another set-back, its export contract to supply cars to Iran ran into problems again and output of cars for the UK was at a low ebb while the company continued to bring the new Peugeot 309 into production at the Ryton, Coventry, factory.

Austin Rover's car output last year was the best since 1979 and 21.4 per cent ahead of the 1984 level at 450,892. Although that is well below Austin Rover's achievement in the 1983-1984 season, when its output was nearly 740,000 a year, the company has consistently remained ahead of Ford in car production.

For the past 10 years, however, Ford has taken a big lead in car sales - a position it has maintained by importing from its continental European factories about half the cars it sells.

Ford's car production recovered last year by 16 per cent from the poor performance in 1984 when it was hit by industrial disputes.

Both Ford and GM-Vauxhall have been under pressure from the UK Government to produce more cars in the UK and last year GM pushed up output by more than 30 per cent.

The US group's car sales are running at record levels in the UK - like Ford it imports about half its cars from continental Europe - and GM expected to do even better.

But production of the new Astra at Ellesmere Port took much longer than expected to reach scheduled levels because of problems with the heavily automated equipment. Even

UK CAR PRODUCTION	
	1984 1985
Austin Rover	471,457 450,892
Range Rover	11,857 14,212
Total BL	382,324 465,104
Ford	278,767 317,689
Peugeot-Talbot	95,122 67,068
General Motors/Vauxhall	117,114 152,587
Carbodies	1,621 1,613
Jaguar/Daimler	33,342 38,378
Rolls-Royce	135 738
Other	2,201 2,588
Total	2,220 2,610

Source: Society of Motor Manufacturers and Traders

so, GM's output in the UK in 1985 was the best for 13 years.

According to statistics shortly to be published in the Society of Motor Manufacturers and Traders Monthly Statistical Review, Peugeot-Talbot's car output, which consistently reached over 225,000 in the mid-1970s, last year fell by another 29.5 per cent to only 67,068.

Output should pick up this year now the Peugeot 309 is in production, having replaced the old Horizon, Alpine, and Solara models at Ryton.

Supplies of Iranian kits from the nearby Stoke, Coventry, plant are likely to remain subject to interruption, however, because of shortages of foreign currency in Iran.

The society's figures confirm that UK car output rose 12 per cent last year from the 1984 total to top 1m again and reach the best level since 1978.

Among the smaller producers, BL's Land Rover subsidiary made a record number of Range Rover models last year, and Jaguar-Daimler also had a record production year. But Rolls-Royce, which produced more than 3,000 cars a year throughout the 1970s, still has some way to go to recover lost ground.

MPs increase political pressure to prevent sale of BL divisions

BY KENNETH GOODING AND MARGARET VAN HATTEN

LABOUR LEADERS and some Tory MPs are seeking ways to step up pressure on the Government this week to prevent the sale of BL's commercial divisions to General Motors (GM) of the US.

Mr John Smith, shadow trade and industry spokesman and Mr Roy Hattersley, shadow Chancellor of the Exchequer, who are spearheading the Labour attack, yesterday appeared confident that the sale of Land Rover and Leyland Trucks could be prevented, just as the sale of Austin Rover had been stopped.

Meanwhile Tory MPs supporting the "Keep BL British" campaign are expected to increase pressure on the Government to cease talks with GM and to concentrate on negotiations with a number of UK organisations that have expressed interest in the Land Rover company.

Lorrio, the international trading group, emerged at the weekend as the latest of these. Mr Paul Spicer, a Lorrio director, yesterday confirmed that the company had been negotiating for the past three weeks with the Department of Trade and Industry to buy Land Rover.

However, the Land Rover management strenuously denied yesterday that it is involved in any way in discussions aimed at thwarting the takeover by GM, the world's largest automotive group, which in Europe owns Opel, Vauxhall and

Bedford and recently announced an agreed bid for the Lotus sports car company.

Land Rover also denied suggestions that it would hold a ballot of employees to test their attitude to the possible acquisition by GM.

Union representatives will meet Mr David Andrews, the BL executive director responsible for the commercial vehicle operations, today but this is at their request. The meeting was arranged some time ago. Unions wanted clarification of the situation after the Government announcement about the possible sale to GM and that Metro-Cammell-Weymann might buy Leyland Bus.

The Department of Trade and Industry said yesterday that all organisations interested in Land Rover were being told to take up the matter directly with BL, the state-owned parent group.

Mr Roland "Tiny" Rowland, Lorrio's chief executive, said he believed his company could achieve significantly higher sales in the Middle East and Africa for Land Rover and Range Rover four-wheel-drive vehicles through its connections in those areas. Lorrio claims to be the largest motor distribution group in Africa.

Mr Rowland added that Lord Stokes of Leyland, once chairman of British Leyland and now chairman of Lorrio's Dutton-Forsyth car distribution subsidiary in the

UK, would act as adviser if Lorrio's approach was successful.

However, indications are that BL would not want to delay completion of the deal with GM which now seems very close after talks that have taken several months.

Only strong pressure from the Government would divert BL from this course. So far there has been no sign that the Government is heeding demands, including those from some Conservative backbenchers, to "keep Land Rover British."

GM was at first only interested in Leyland Trucks, which it wanted to merge with the Bedford operations in Britain. Bedford is in urgent need of new heavy truck models and Leyland can provide them as it has renewed its range and production facilities in a £350m investment programme since 1979.

Some attempts were made in the early stages of the GM talks to arrange a management buy-out for Land Rover. But GM subsequently decided it was interested in the whole of BL's loss-making commercial vehicle operations - except for the bus business.

Land Rover has just come through a hectic four years during which it has spent over £100m to complete the update and revise the Land Rover and Range Rover models to give them more appeal in wealthy, industrialised countries.

Mr Ffr-4, Page 5

NOTICE OF REDEMPTION TO HOLDERS OF INDUSTRIAL BANK OF FINLAND LTD LAND AND INDUSTRIAL MORTGAGE BANK LTD FINNISH REAL ESTATE BANK LTD

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NOTICE IS HEREBY GIVEN THAT, pursuant to Condition 5 (A) of the above mentioned Notes, the Banks have purchased in the open market and surrendered to Kuwait Investment Company (S.A.K.), as Fiscal Agent, Notes in the principal amount of Kuwaiti Dinars 495,000 and that on 1st April, 1986, Notes in the principal amount of Kuwaiti Dinars 255,000 fall to be redeemed at 100% of the principal amount together with accrued interest to the date of redemption. The following Notes have been drawn by lot to satisfy this redemption requirement:

00421-00437	01296-01312	02668-02684
00663-00679	01519-01535	02942-02958
00854-00870	01733-01749	03797-03813
00984-01000	01935-01951	04141-04157
01115-01131	02161-02177	04804-04820

The Notes specified above will become due and payable in Kuwaiti Dinars at the offices of Kuwait Investment Company (S.A.K.), Mubarak Al-Kabir Street, Kuwait City, State of Kuwait, or, at the option of the bearer, but subject to applicable laws and regulations, at Citibank, N.A., Citibank House, 336 Strand, London WC2R 1HS, and Kresenbank S.A., Luxembourg, 43 Boulevard Royal, Luxembourg by cheque drawn on a Kuwaiti Dinar account, with, or by a transfer to a Kuwaiti Dinar account maintained by the payee with, a bank in Kuwait. From, and after 1st April, 1986, interest on the above mentioned Notes will cease to accrue.

Notes should be surrendered for payment together with all unmatured coupons appertaining thereto, failing which the face value of the missing unmatured coupons will be deducted from the principal amount.

The aggregate principal amount of Notes remaining outstanding after 1st April, 1986, will be Kuwaiti Dinars 2,250,000.

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Dated: 17th February, 1986

BA 'passes' test over sealed jumbo exits

BY LYNTON McLAINE

BRITISH AIRWAYS' policy of sealing two emergency exits on its 747 jumbo jets, against "to have been vindicated by a successful evacuation test of a laden 747 in the US on Saturday.

All the passengers and crew escaped, but with only 11 seconds to spare before the test would have been ruled a failure. Some of the British Airways (BA) crew suffered minor injuries, including abrasive burns from the escape chutes.

The final fate of the sealed doors on the BA fleet is to be determined by the US Federal Aviation Administration (FAA) and the UK Civil Aviation Authority (CAA) which are studying data from the test. At the moment it looks as if BA might be spared the embarrassment of sealing the emergency exits which would have cost millions of pounds and taken aircraft out of service.

The test was arranged to see if passengers and crew could evacuate a normal 10-door jumbo jet with two of the emergency exits sealed and with half of the remaining doors out of action. Under rules set by the FAA, passengers and crew have to evacuate the jumbo jet in 90 seconds.

Boeing, the maker of the 747 jumbo jet said yesterday: "Boeing is conducting a full review of the data obtained in the demonstration

which was witnessed by FAA, CAA, Japan Aircrafts Board and 747 designers, airline passengers."

British Airways said yesterday: "This test would end the superficial discussion of evacuation procedure on this aircraft type. The test carried out under the most stringent conditions by Boeing has proved that evacuation procedures on this aircraft are to the same standards as other aircraft types worldwide."

The test was crucial to British Airways. The airline was thought to be the only airline to have sealed emergency over-wing exits on its jumbo jet fleet, in order to smarten the cabin and improve the toilets. Boeing 747 jumbo jets were designed to have 10 emergency exits, five on each side of the aircraft, when carrying a maximum of 550 passengers. BA carries a maximum of 412 passengers in total and seals the two exits cutting down the available exits to eight doors. Four of these are assumed by the FAA to be disabled in an emergency.

British Airways would have had to spend about £14m to restate the doors if the test had failed. This would have required considerable work, grounding the fleet just as the busy summer season approaches and as the Government prepares plans to sell the airline by the middle of the year.



Photo Aubry (Navacerrada, Madrid).

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ARGENTINE REPUBLIC

UK NEWS

Margaret van Hattem maps the rise of Labour's John Smith

Mr Fix-it moves to centre-stage

IT CANNOT be easy, if your name is John Smith, to convince others that you are remarkable. No one called John Smith has yet become Prime Minister.

In recent weeks, however, there has been a lot of muttering around Westminster that the Mr John Smith who is Labour's trade and industry spokesman might be the first to do so.

The reason he is at present the politicians' flavour of the month is quite simply that the Westland and B.L. affairs have supplied the opportunity for him to turn in some remarkable House of Commons performances, outshining not only his own party leader but also Mrs Margaret Thatcher, the Prime Minister; Mr Leon Brittan, the former Trade and Industry Secretary who resigned during the Westland affair; and Mr Paul Channon, his successor.

Labour MPs have not been so cheerful in months. Even the far-left Campaign Group concedes that he would make a good leader because he is "not stupid - and sensible enough to make his own accommodation with the left."

He is also far too sensible to admit to any ambition to be Labour leader. He is, he admits, ambitious "but not insanely so - I look for-

ward to being a senior member of the next Labour cabinet."

That is an ambition certain to be fulfilled providing the next Labour cabinet is formed before the turn of the century. Only five of the present shadow cabinet have any cabinet experience and of those, Mr Stan Orme, Mr Denis Healey and Mr Peter Shore may not remain in politics long enough to serve in the next Labour cabinet. That would leave Mr Roy Hattersley and Mr Smith as the only members of the emerging generation of Labour leaders with any direct experience of cabinet government.

Both were among MPs singled out by Mr James Callaghan, the former Labour leader, as the core of bright young men from whom the party's future leaders ought to be drawn.

Mr Smith, a lawyer by profession, arrived at Westminster in 1974 with some very definite ideas. One, as he later confided to a friend, was that the beauty of the British political system lay in its ability to produce a House of Commons that was a truly representative cross-section of the British people.

Another of his definite ideas was that any job as a Scottish minister, particularly a Scottish legal officer, would be the first step towards po-

litical oblivion. He declined the first job offered to him, that of the Scottish Solicitor General, in 1970, wondering if he would ever be offered another job.

Eight months later he was appointed junior minister at the Energy Department, working first with Mr Eric Varley, then with Mr Tony Benn, whom he particularly admired. Mr Benn, he says, was "in his teacher and leader phase - he was very good at delegating, and those were very heavy days."

Mr Smith quickly established a reputation for being able to master a complicated brief quickly and to steer legally complex legislation through Parliament more effectively than most - a reputation consolidated in his next job, working under Mr Michael Foot on devolution. He also established a reputation as a formidable arm twister and behind-the-scenes fixer.

Despite his rapid rise since then as Trade Secretary and shadow secretaries for trade, energy, employment and industry, he has never quite shaken off the image of a low profile, behind-the-scenes man - efficient, intelligent, conscientious, but not about to set the Thames on fire.

This, he says, is largely his own fault. "My friends often criticise me

for not being good at publicity," he says, much in the way one might regret a lack of aptitude for fraud or embezzlement.

He has also stood aside from the party's internal battles. Although he is seen as a right-winger, a close supporter of Mr Hattersley and one who has taken a tough line on booting the extreme Militant Tendency out of the party, he is not one to weigh into each battle with a series of statements and speeches.

So, although he has no real power base in the party, he is probably more acceptable than most across the broad spectrum.

Right now, he is concentrating on getting Labour's policies on trade and industry - particularly in relation to nationalisation - into shape in time for this autumn's party conference. While committed to public ownership of utilities, essential monopolies such as steel, and the defence industries, he believes the role of the state elsewhere in industry should be as a flexible co-ordinating and planning, taking a lead where necessary, providing incentives or simply acting as a catalyst.

But he sees the universities, not the party conference halls, as the real battleground. That, he says, is where the argument must be won.

Europe to gain \$20bn on reduced oil imports

BY MAX WILKINSON, RESOURCES EDITOR

WESTERN EUROPE stands to gain about \$20bn in reduced oil imports because of the recent fall in oil prices, Dr David Lomax, economic adviser to the National Westminster Bank predicts today.

In the bank's latest International Review he says the total transfer from oil producers to consuming nations could be about \$50bn in 1986.

His calculations are based on the view that oil prices will stabilise at about \$17 to \$19 a barrel compared with an average spot market price of \$27 a barrel for Arabian Light last year.

The two other possibilities, which he thinks are less likely, would be a recovery of oil prices later this year as the Opec cartel regroup, or a further collapse after a complete breakdown in discipline among oil producers.

Japan and the US would be the largest gainers in terms of reduced

oil imports. In each case the cost of imports would fall by about \$9bn in a full year if the oil price were \$20 a barrel on average this year compared with \$27 in 1985.

West Germany would gain by \$8.5bn and France, \$3.5bn. Saudi Arabia would experience the largest loss (\$7bn), followed by Mexico (\$4.2bn) and then Nigeria and Venezuela (both \$3.5bn). These estimates assume production would be unchanged at 1985 levels.

Lower oil prices would help to stimulate growth and to ease inflationary pressures in the industrial world, he says.

In a separate "UK Economic Outlook," Dr Lomax says that the short-term impact on the UK will be in reducing the scope for tax cuts, but improved economic prospects in the developed world and increased UK competitiveness should bring substantial trade benefits.

Nuclear laboratory lands Star Wars contract

BY DAVID FISLOCK, SCIENCE EDITOR

BRITAIN'S NUCLEAR industry has won a Star Wars development contract.

The Culham Laboratory, part of the UK Atomic Energy Authority, has negotiated a contract it expects to be worth up to £1.5m a year for the next four years to design a way of generating a very bright and continuous beam for a potential space weapon.

The British scientists will co-operate with Los Alamos National Laboratory in New Mexico to design and test at Culham, near Oxford, a high-voltage particle accelerator using Culham's ideas for generating a continuous neutral particle beam.

Culham's role is to design what effectively will be a very large version of the old fashioned radio valve, emitting a pencil-fine shaft of protons and then to neutralise these protons.

A very bright beam of this kind could have a dual role in a future space defence, say senior scientists from the Strategic Defence Initiative Organisation (SDI) in Washington. Culham's beam sources are already close to what they need, they say.

They believe that the neutral particle beam will prove a lethal space weapon at very long ranges, because it will remain finely focused in the vacuum of space, and is unaffected by the earth's magnetism. It also delivers its energy deep inside its target.

Culham has already demonstrated that such beams are unaffected by magnetic fields, by its work for the European JET (Joint European Torus) nuclear fusion project in using such beams to superheat the JET experiments. They have also shown that such beams can cause immense damage at short range

New Issue

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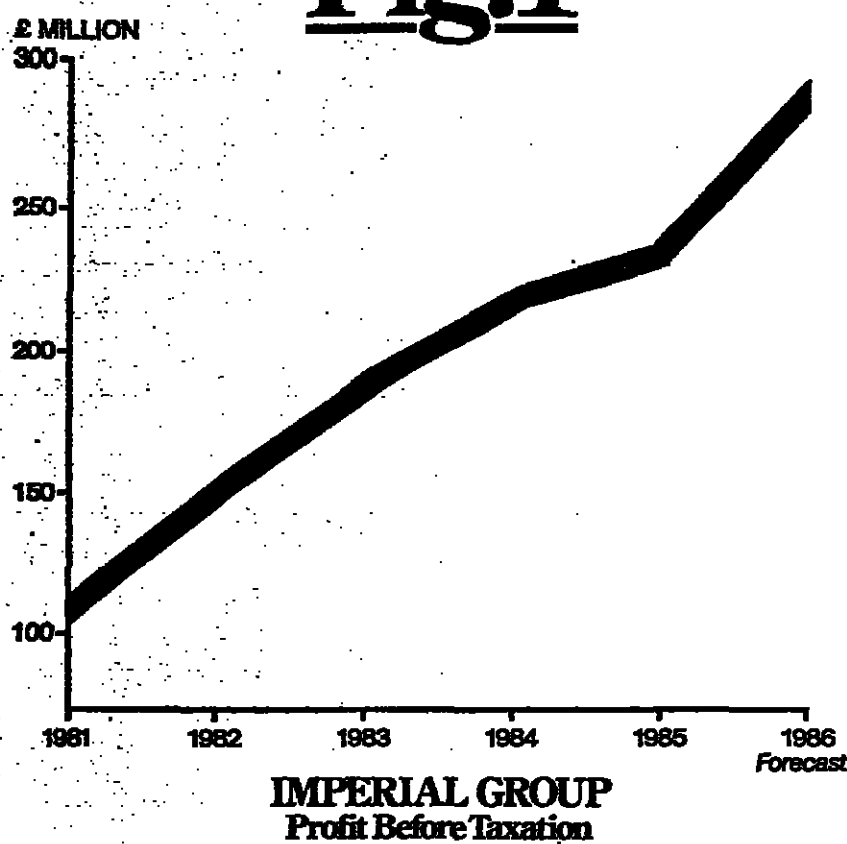


Fig.2

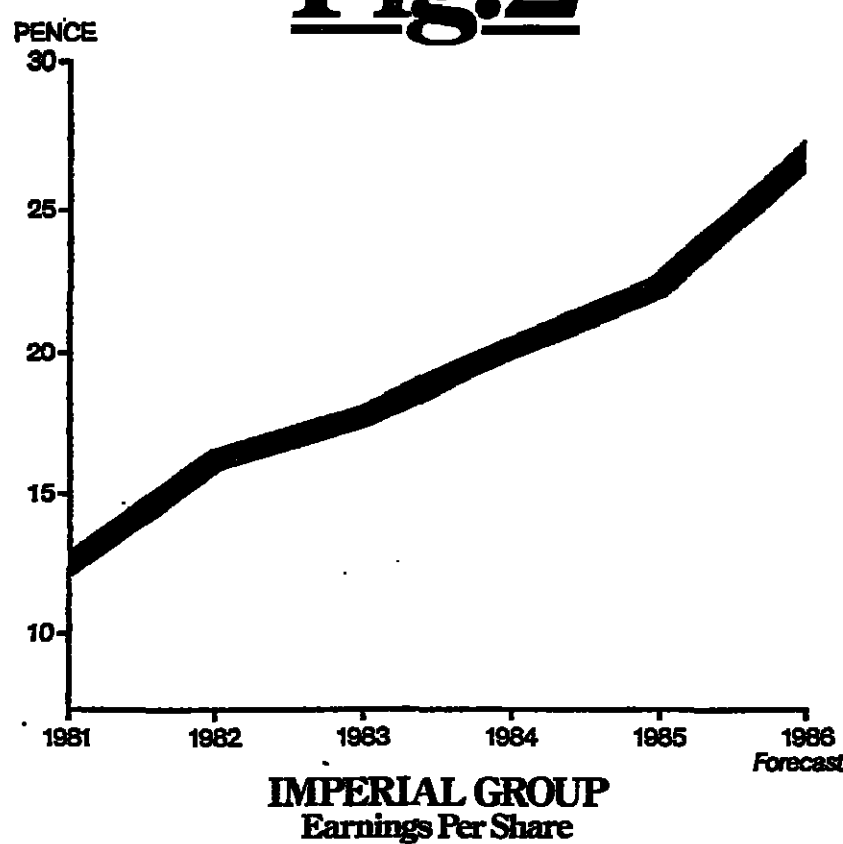


Fig.3

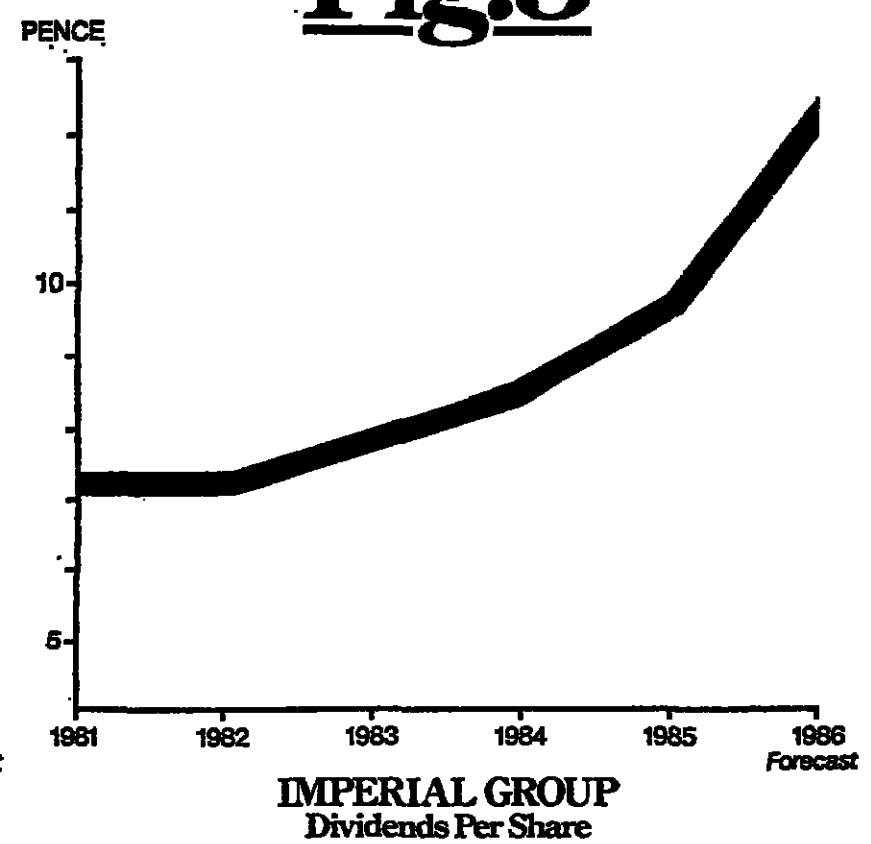


Fig.4

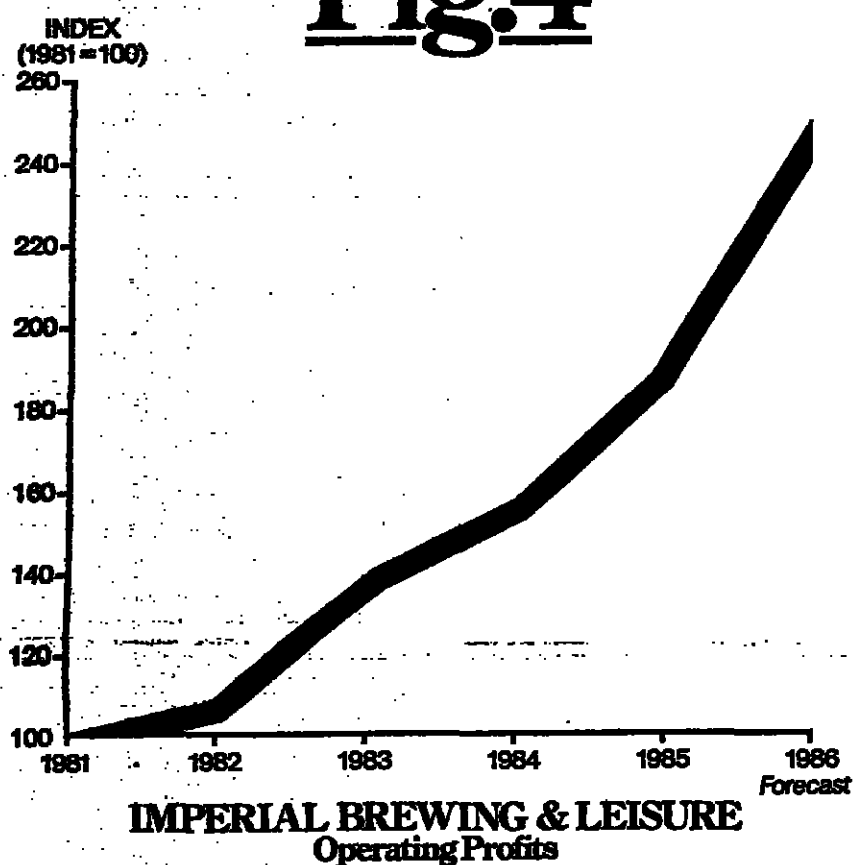


Fig.5

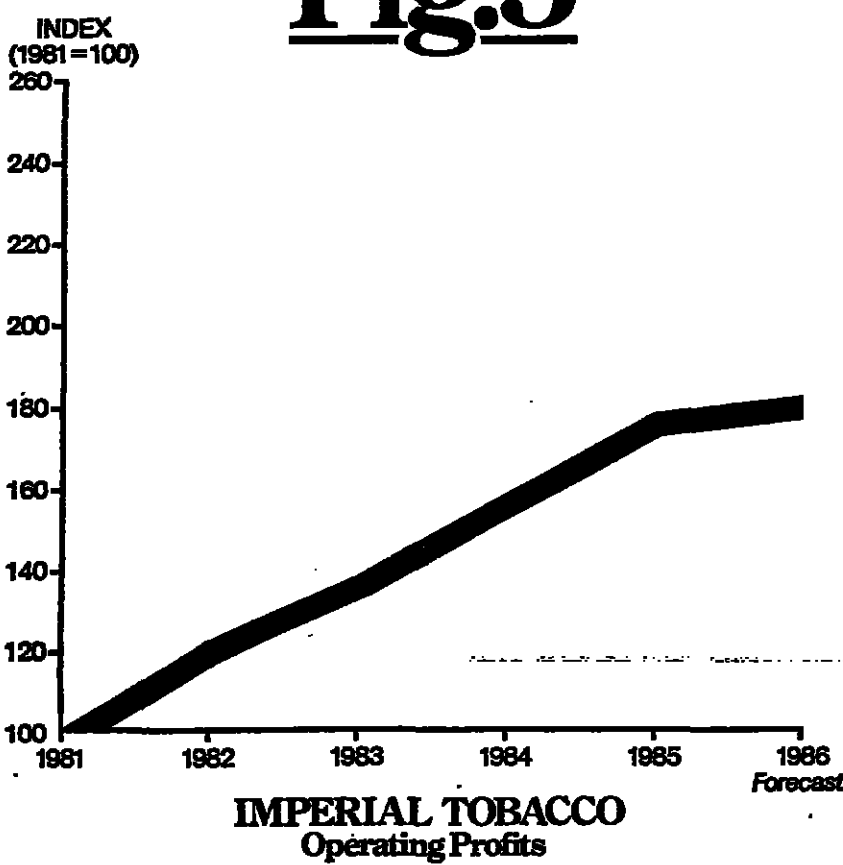
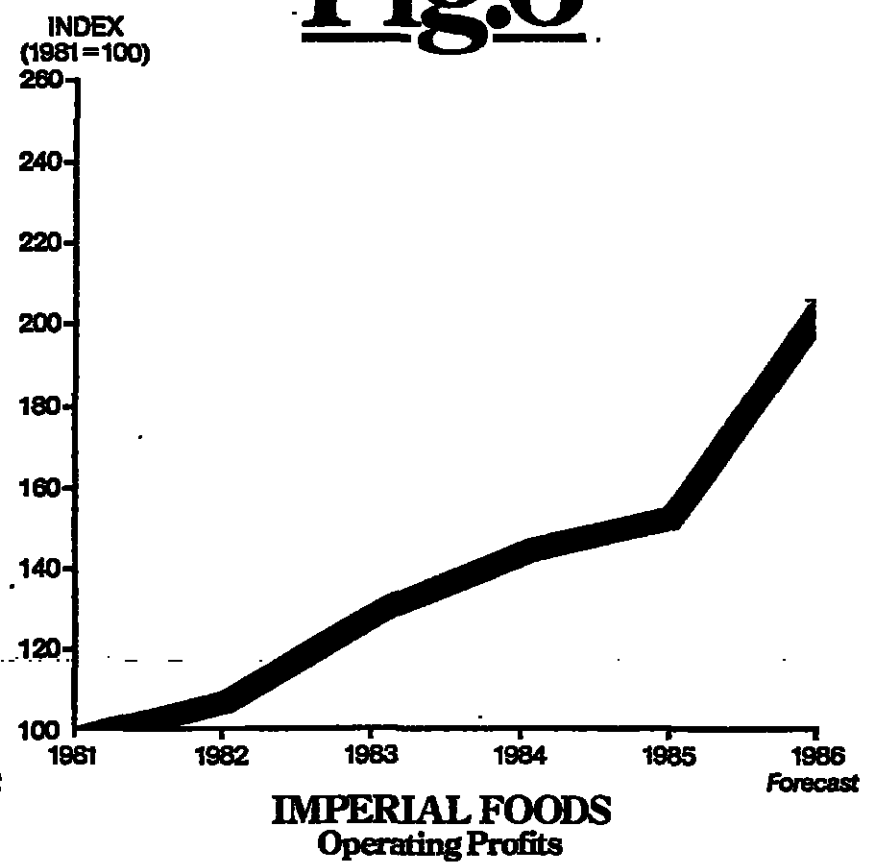


Fig.6



Imperial in 1986: we thought you should see the figures.

Imperial, commentators agree, is a blue chip company. But what does that mean?

This is what Webster's says it means:

"A stock issue of high investment quality that usually pertains to a substantial well-established company and enjoys public confidence in its worth and stability."

"A consistently successful and profitable venture or enterprise."

"An outstandingly worthwhile or valuable property or asset."

Look at the tables above and you'll see the profile of a blue chip company.

Imperial invests: in brands, new brands, new

markets, people, production, training, incentives, distribution, development.

Over the last three years, our capital investment alone has amounted to £448m.

Since 1981, our profits have grown at an average annual rate of 23%: precisely our forecast for the current year.

For 1986 and beyond, we shall continue to invest: whatever it takes to make our businesses more profitable and our company more valuable.

This is the blue chip way.

This is the Imperial way.



THE ARTS

Architecture/Colin Amery

Social and optical awareness

I believe it was Patrick Leigh Fermor who, when he was writing about Roger Hinks, first used the expression "ruthless optical awareness". It describes well the kind of sensibility that is needed to look at architecture and cities. Such ruthlessness has to be learned; it is acquired by looking at paintings, sculpture, buildings, landscapes and cities not as artefacts but as areas where reality and imagination meet.

Why ruthless? Because when looking at anything you must choose to accept or reject its different elements—its composition, its finish, or its materials; you have to be prepared to make judgments.

One of the problems with architecture is that the judgments which affect the quality of design and the quality of life are made too often by untrained eyes, by eyes more experienced in scanning the balance sheet than the drawing board.

These thoughts are prompted by two unrelated events. One is a small exhibition at the Fine Art Society in London until the end of the month called *The World of Mary Ellen Best*. She was an amateur artist who painted the world she lived in during the first half of the 19th century. The second is a discussion paper prepared for the Department of the Environment by the developers' interest group known as the Property Advisory Group. Rejoicing in the use of the title *Town and Country Planning (Use Classes) Order 1972*, it is more interesting and important than it sounds.

Where these two events are connected is in the area of awareness. The DoE is considering a change in the rules that determine how buildings are used so that "modest businesses" can be carried on in family houses (employing up to five people), shops can more easily become offices and churches can become dance halls without planning permission.

There is little sign here of any awareness that cities are about anything other than making profit.

The world of the 19th century lady painter Mary Ellen Best shows in a quiet way those domestic virtues that lead to harmonious and civilised life. She painted the interiors of her homes in Yorkshire and the houses she lived in during the three continental tours she made before she married and settled in Germany. Her liking for cities as places both to live



"A Summer House, near Fulda," by Mary Ellen Best

and work in shines through her pictures. As well as her lodgings she painted the interiors of German museums and churches, Dutch markets, religious processions and the world of domestic servants.

These watercolours can tell the historian about the furniture, fabrics and organisation of the early 19th century home. But they also speak of life in the city with poignancy and understanding. She has that optical awareness that presents to the spectator a view of the world that both satisfies and stimulates his imagination. What kind of bureaucratic mess are we in today when a group of estate agents and developers can advise the government in a manner that sees the city merely as so much plant with which to produce an income?

The planning rules of this country have become absurdly complex and they are frequently open to abuse and manipulation by special interest groups. If the Use Classes Order reform does become law, what will happen to the remaining few residential areas in the centres of our cities? In central London the last few residential streets and Georgian squares will become offices occupied by

commuters. The centre will be even more dead than it is now. Why not allow a parallel change that will encourage people to live in city centres—to go shopping, have babies, walk in the park and create communities again?

There are some arguments for change; one of them should be to defend the residential areas from the ceaseless intrusion of offices. The recent direction upon local authorities to follow the pressures for change ("central government has decided as a matter of policy that change is in the public interest") should not be obstructed "contradicting the spirit of conservation and favours the entrepreneur at the expense of the many."

Planning rules which so closely affect our lives must be looked at far more objectively than they are at present. All architectural masters demand both social awareness and ruthless optical awareness; planning is too important to be left to survivors and developers; it is as much the concern of the artist and the architect. While beauty cannot be legislated we can be spared the estate agents as the sole inspirers of our urban environment.

Jonathan Burrows

Clement Crisp

On Saturday afternoon Jonathan Burrows appeared at Covent Garden for the first time as Widow Simone in *La Fille mal gardée*. There was much to admire about this debut in a role which I have found remarkably short on either humour or charm in recent years at Covent Garden. The part is not easy. It treads a narrow path of travesty playing which should never degenerate into a "drag" display of flaunted outrage and pantomime grotesquerie.

Stanley Holden's great original was clearly a dancer-actor having huge fun as a bossy and independent mother. Ronald Embury, David Bintley, Holden, have in their own happy ways mined this same vein of comedy, and from his first appearance it is clear that he can do the same. He avoids the obvious, and that is a cheap way to laughs, for there is, as the armature of *Fille*'s action, a good sense, an understanding of moral propriety as in *La Fille*'s comedies, which must not be caricatured.

So Mr Burrows' Simone is a brisk old dear (as who wouldn't be, with Lise as a daughter!), essentially good-natured, and as sensible as one might expect. His understanding and love of folk-dance, with a dramatic range that encompasses roles as diverse as the *Nutcracker*'s eponymous hero, whom he makes both dashing and sensitive, and the mad doctor of *Different Drummer*, Mr Burrows has taken the first bright steps to claiming Simone as his own. It, as ever with debuts, something too fuzzy, but the second act was very sure in effects; the clog dance was as

quick in accents as one could wish, and the personality always true and agreeable.

The performance was led by two bright young artists as Lise and Colas. Karen Paisley is a pretty dancer. Movement is light, easy; the outlines of the choreography, as of her elegant feet, are clear, and she brings to Lise a sunny and engaging good humour. Her naturalness, and a trusting innocence in the second act mime-scene, are most beguiling. Bruce Sansom, looking boyish, and he still has that coltish air to his dancing which we noticed at his Ballet School matinee debut in this role five years ago. The two later come an appreciable strengthening of his technique. Steps, lines of movement are more firmly and securely drawn, and the handling days of more promise are gone. In matter of acting he gives an innocent grace to Colas which is very touching.

David Blair, stalwart young hero of the first performance, in the role; Mr Sansom, delightful in his sincerity as in his charm, looks rather more like a young knight of the Order of the Tri-union and its dairy. But the role is alive, and the affection between the two lovers touches the heart, as it should.

It may be said, though, that the general interest in *Fille* at the Opera House now look as if the company were patronising the ballet rather than interpreting it full-out. The company's interest in Lise's friends—give the impression that they are doing us all an enormous favour by appearing. The ballet needs emotional spring-cleaning to bring back the sparkle of its choreography and the genuine warmth of its feelings.

Not About Heroes/Cottesloe

Michael Coveney



Stephen MacDonald and Simon Dutton

Stephen MacDonald's play about Siegfried Sassoon and Wilfred Owen has been knocking around for a few years since surfacing on the Edinburgh fringe; it pops up in the Cottesloe partly because Mr MacDonald is a member of the Ian McKellen/Edward Petherbridge NT company, partly because there is always an audience for this sort of genteel theatrical parlour game.

MacDonald, who plays Sassoon, recalls his first meeting with Owen (Simon Dutton) in the Craiglockhart War Hospital in 1917. He does so from the vantage point of 1932, tweedy and reminiscent in his country house *Memoria* vein. The gist is that he fell for, encouraged, loved and lost the younger man whose genius he was quick to recognise and keen to promote. Owen knows he is neurotic but claims to be no longer neurotic. After recuperating from shell-shock, he wants to go back to the front. War is his business.

Sassoon's feelings of disgust and pacifism are confused with a selfish obsession, but love never dares speak its name. Devotion is fuelled and flustered by the impetuous, charming letters of Owen on poetry and the War that MacDonald has skilfully woven into his text; they see off the gruff intervention of Robert Graves ("the sort of man you like better when he's left the capital. Under Downes it has been welded into a secure, highly responsive unit...quite capable of handling the most demanding scores, as its recent recording of Michael Davies' Third Symphony had already demonstrated).

We hear, of course, plenty of good poetry. "Anthem for Doomed Youth" never sounds less than a truly great poem

and the just amendments Owen made are incorporated into one of the many tutorial *tâtes à tête*. This style of dramatic writing I find coy and nudging but, on its own terms, it is done well. It just sounds to me more like the matter of a teatime radio

Mötley Crüe/Hammersmith

Antony Thornecroft

Mötley Crüe, a four-man band from Los Angeles, have one simple, childlike, ambition—to be the loudest pop group in the world. They might have a new idea, but they are not the loudest; they are the loudest of the loudest, and they are the loudest of the loudest.

Planning rules which so closely affect our lives must be looked at far more objectively than they are at present. All architectural masters demand both social awareness and ruthless optical awareness; planning is too important to be left to survivors and developers; it is as much the concern of the artist and the architect. While beauty cannot be legislated we can be spared the estate agents as the sole inspirers of our urban environment.

the front of the stage and then rises slowly to an almost vertical position. OK, so he is strapped in but this act of suspension manages to enliven the dreary obligatory drum solo. He must learn, however, to catch some of the drum sticks he tosses, with misplaced bravura, into the air.

Leaving aside the member of the band because it performs without a keyboard player; he is constantly dashing down the steps from his elevated position to bash the keys and then tearing back again. But then Mötley Crüe are a restless band. Their music sometimes sounds ominously melodic and at other times they managed at the Hammersmith Odeon to turn up the volume during the performance in songs like "Louder than hell" they did not cross my pain threshold. But despite being a heavy metal band that actually plays its instruments, Mötley Crüe is not completely respectable—singer Vince Neil wears his codpiece back to front (but then he is fashionably vibrant) and guitarist Mick Mars can make his instrument sound really nasty. Any one looking for a comfortable shock should be well satisfied.

American play at Hampstead

"Orphans" by Lyle Kessler will open at the Hampstead Theatre on March 11 with Albert Finney, Kevin Anderson and Gary Cole in the cast. A joint production of Hampstead Theatre and Steppenwolf Theatre, Chicago, it is directed by Gary Sines and designed by Kevin Rigdon.

Trevor Nunn to direct 'Chess'

Trevor Nunn, joint artistic director of the Royal Shakespeare Company, has taken over the direction of *Chess* following Michael Bennett's withdrawal. The show, produced by its creators Tim Rice, Simon J. Russell and Benny Andersson with Robert Fox and the Shubert Organisation, will open at the Prince Edward Theatre on May 14.

BBC Singers/St. John's, Smith Square

David Murray

On Friday the BBC Singers, conducted by Simon Joly and accompanied by the Endymion Ensemble, undertook a pair of massive modern choral pieces. One was Hans Werner Henze's cantata after Giordano Bruno, *Novae de infinitis laudes*, a rich neo-romantic brew that does without upper strings but has a prominent quartet of solo voices. The other was Harrison Birtwistle's... *gym*... after Sappho, which must be just as sophisticatedly complex but sounds starkly monolithic.

Though Birtwistle's is the more recent work, it was placed first (which as it turned out didn't matter). The first of the piece is so specifically aural as to resist verbal description. On the surface the choral incantations seem continuously dense and simple, with the three instrumental groups—high, low and "punctuating"—sometimes offering

ritualised patterns of their own, always creating an astonishing effect of depth and perspective. The sense of something ancient and "barbaric" is achieved, as with Birtwistle's inspired fanfares for the National Theatre *Coriolanus*, not by any routine devices but by the acrid, distilled harmonies that he has been wielding since his *Verses for ensembles*.

Something in the spacing of chords and the sinuous punctuation occasionally recalls Stravinsky's *Symphony of Psalms*—a noble ancestor. The tension is unremitting throughout the length of the piece (about a half-hour) until the last bars, when the percussion repeats a skeletal rhythm and is cut off by a woodwind-blurt.

Coming after... *gym*... *Novae de infinitis laudes* has its traditional side thrown into plain relief than its novelties. It is an opulent score, and its

many-voiced post-tonal harmony—not contrasted often enough, perhaps, with anything simpler—tended to blot in the ripe St John's acoustics. No fault of the BBC Singers, who were excellently focused, nor maybe even of Henze, whose plan in using a body of low strings exclusively to project the bass line ought to work helpfully; but it was often frustratingly difficult to make out just how the harmony was meant to be proceeding.

The result was to leave no doubt that the cantata is designed to sound both imposing and visionary, but a good deal of doubt about how well earned those effects are. The four soloists contributed strongly, being both well-matched and individually attractive: Sarah Leonard, Amanda Gunton, Martin Hill and Peter Savidge were equally fervent in declamation.

Prints and drawings

Antony Thornecroft

The department of prints and drawings at the British Museum has come up with the perfect answer to those who questioned its judgment in turning down 70 Old Master sketches offered by the Duke of Devonshire. It was offered the Chatsworth drawings for £5m; they were subsequently sold at Christie's for over £21m.

The museum has mounted an exhibition of some of the prints and drawings that it has collected in the past five years, and the 200 odd items show just what can be acquired in this area with modest funding. The BM did not have the cash available to buy the Chatsworth drawings. Its purchase grant this year is less than £1.5m for the whole museum.

But, because of international goodwill towards the department, it can improve its collection of around two million items through gifts from artists, such as Henry Moore and Ronald Searle, bequests from collectors, tax incentive deals with vendors, and favours from dealers. The show of recent acquisitions, which can be seen until May 4, reflects the variety of the sources.

Of particular interest is a monotype by Castiglione which the Duke of Devonshire, mindful of the brouhaha over his drawings, first offered to the BM when he decided to sell some prints last year. Entitled *Thames Finding the Arms of his Father* it is one of the most important items to enter the collection in many years. The BM will have paid much less than the £345,600 which secured another monotype during the Christie's auction.

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.

Feb 14-20

Music

PARIS
Ensemble Orchestral de Paris: Bartók, Stravinsky (Mon), Auditorium de la Sacree, 225 Ave Charles de Gaulle. Newly (456 26 757).
Karl Richter's recital (Mon), Théâtre de l'Assommoir (47 49 727), Taisiana Nikolaeva, piano: Bach, Beethoven (Wed), Salle Gaveau (45 62 030).
Orchestra de Paris, conducted by Michel Tabachnik, Anna Bela Chaves, soprano; Beethoven, Bartók, Dutilleul (Wed, Thurs), Salle Pleyel (45 61 630).
Ventsislav Tanevski, piano: Beethoven, Chopin, Ravel (Thurs), Salle Gaveau (45 62 030).

ITALY
Milan: Teatro alla Scala: Bernd Weikl (baritone), (Mon) Box office: 809 126.
Naples: Teatro San Carlo: Michele Campanella, piano; Bellini, Wagner, Mozart and Verdi (Mon), (419 260).
Mantova: Teatro Comunale: Pergolesi's *Stabat Mater* and sonatas; Cello, mezzo-soprano conducted by Rene Clemencic (Thurs) (470 470).
Rome: Teatro Olimpico (Piazza gentile da Fabriano): Improvisations and diversions by the pianist Isaac Steiner and the David Short brass ensemble (Wed), (563 304).
Rome: Teatro del Gondolone (Vicolo della Scimmia 1/3 - Via Giulia): Soprano Jeanne Benoit accompanied by Jean-François Antonioli, Faure, Schumann, Debussy and Ravel (Thurs), (535 932).

Rome: Teatro Brancaccio (via Murgola, 244) St John's Smith Square, conducted by John Lubbock. Brahms (Wed), (730 202).
Auditorium via della Condottaria: Norbert Balatsch conducting; Sergio Pericardini, piano; Prokofiev, Martini and Hindel (Mon and Tues), (554 044).

LONDON
Dmitri Alexeev, piano, Chopin. Queen Elizabeth Hall (Mon), (228 3191).
Bach Choir and Philharmonia Orchestra, conducted by Sir David Willmott with Ann Mackay soprano; Bruckner Mathias and Paderborn. Royal Festival Hall (Tue), (228 3191).
Royal Philharmonic Orchestra, conducted by Michael Tilson-Thomas; with Dmitri Sitkovetsky, violin; Beethoven, Brahms, Hall (Wed), (538 8892).
London Symphony Orchestra, conducted by Gennadi Rozhdestvensky; piano, Debussy, Ravel and Stravinsky. Barbican Hall (Thurs), (419 260).
Philharmonia Orchestra, conducted by Andrew Davis; with Felicity Lott, soprano; Britten and Elgar. Royal Festival Hall (Thurs), (419 260).

NETHERLANDS
Assen: Concertgebouw. Edo de Waart conducting the Netherlands Philharmonic. Kauris, Bruckner (Mon), The Concertgebouw Orchestra under Hans Vonk, with Dorothea Alexeev, piano; Mendelssohn, Prokofiev, Debussy, Ravel (Wed, Thurs), Recital Hall Schiedamschenplein recital by Imogen Cooper (Mon), Guy de

Mey, tunc, and Raphaela Smiths, guitar (Tue), Gebroeders Quartet (Wed), (71 63 45).
Rotterdam, De Doelen. The Academy of St Martin-in-the-Fields led by Ivona Brown, Hindel, Vivaldi, Shostakovich, Tchaikovsky (Mon), Recital Hall; First Violin, piano, Schubert, Beethoven (Thurs), (429 111).

Utrecht, Vredenburg. Edo de Waart conducting the Netherlands Philharmonic. Kauris, Bruckner (Wed), The Rotterdam Philharmonic under Janice Comley, with Roberto Alexander, soprano; Jard van Nes, contralto and choir; Copland, Mahler (Thurs), (51 45 44).

SPAIN
Madrid: Chamber music cycle at Teatro Real with Spanish Chamber Orchestra accompanied by Steven Dunn, violin; Barber, Chopin and Toldrà, Pizarro de Oriente 4 (Tue), (241 9120).

Madrid: Mozart Cycle at Foundation Juan March; Trio Mariposa, Castello 77 (Wed), (435 42 40).

VIENNA
Hagen: Concert with Eduard Brunner, clarinet; Beethoven, Weber, Schubert, Konzenzhaus, Schubert Saal (Mon and Wed).

Kreuz Oskau, piano, Mozart, Schubert, Schumann, Chopin, Beethoven Saal (Tue).
Vienna: Symphony Orchestra, conducted by Heinz Wallberg, with Jan Pospisil, violin; Ravel, Beethoven, Musikverein (Wed and Thurs), (65 81 00).

NEW YORK
New York Philharmonic (Avery Fisher Hall): Zubin Mehta conducting; Yo-Yo Ma, cello; Elgar, Bruckner (Tue), Lincoln (571 2490).

Carnegie Hall: East West piano recital; Liszt the Transcendent, a programme of Bach-Liszt, Beethoven-Liszt, Verdi-Liszt, Schumann-Liszt, Chopin-Liszt, Wagner-Liszt, Paganini-Liszt (Wed), (247 7450).

WASHINGTON
National Symphony Concert Hall: Leonard Litton conducting; Stuart Chermak, piano, and Women of the Orchestra Society. Cerebwin, Tchaikovsky, Holst (Tue); Leopold Stokowski, piano; Liszt, Brahms, Liszt, Wagner-Liszt, Paganini-Liszt (Thurs), Kennedy Center, (204 3716).

CHICAGO
Orchestra Hall: Montagna Concert; David S. Dooley (Wed), (545); Chicago Symphony, Leonard Slatkin conducting; Chao-Liang Lin, violin; Finn, Bruch Nielsen (Thurs); Chicago Symphony Chorus and Glen Ellyn Children's Chorus. All-Britten programme. (Thurs), (433 8122).

TOKYO
The Vienna Octet: Mozart, Schubert, Shizuko Bunka Centre (Mon), (571 1869).

The Boston Symphony Orchestra, conducted by Seiji Ozawa. Bartók, Beethoven, Elton Memorial Hall, Shogun Women's College, near Sangenjaya, (Thurs), (571 1869).

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*The Engineer Magazine 9.2.84



Creating wealth for Britain.

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Monday February 17 1986

An oil-fired yen for yen

THE FALL in the price of oil has projected the Japanese yen into that magic, virtuous circle where even its disadvantages to investors, such as Japan's low rates of interest, are regarded only as further evidence of the currency's intrinsic strength. The development has dealt a further blow to the image of Japan in the 1970s as a country worryingly dependent upon a flow of energy and raw materials from abroad.

Within the last year there has been a remarkable re-assessment of the yen's value, with its long-awaited impact on the international competitiveness of Japanese industry. In April and May last year the US dollar purchased ¥100 for the first time since 1973, when the US Government decided to throw its weight against the overvalued dollar, that figure was still ¥140, though already sliding. Since then it has moved steadily downwards to ¥182 at the end of last week.

Most attempts to calculate the exchange rate that gives equal purchasing power in the US and Japan throw up figures in the range ¥190 to ¥200 to the US dollar. But the fact that the yen may now, at last, be mildly overvalued in terms of its buying power is probably irrelevant to its equilibrium exchange rate. This rate now has to cancel out three new factors conspiring to produce a yen shortage.

Recent weakness

Japan is one of the prime beneficiaries of the fall in the price of oil. According to Nomura, each \$2 fall per barrel will boost real GNP by 0.2 per cent this year and 0.4 per cent next and will increase the Japanese current account surplus by \$2.5bn this year and \$3.9bn next. On the assumption that the country will save some \$3 a barrel this year, the oil price will add some \$10bn to a current account surplus that was already expected to be \$50bn at the start of 1986.

The recent weakness of the dollar is creating a self-perpetuating reluctance among Japanese companies, institutions and individuals to invest their cash surpluses in the US in unheeded fashion. It was their readiness to invest in the US which, a year ago, was holding the yen down in spite of Japan's daunting trading performance. These capital exporters have since burnt their fingers and the yen now has to rise to a rate that will re-establish their confidence that the

dollar will not fall any further. Finally, the interest income on Japan's net asset position abroad will soon cancel out the country's traditional deficit on invisibles and thus remove this minor offset to the country's trade surpluses. The asset position is now well over \$100bn and has been growing by some \$40bn per annum.

All in all, the Japanese Government now faces the tricky combination of an exchange rate that threatens to move excessively in the direction Japan's trading partners want, coupled with a mounting surplus on current account. Moreover it faces this situation in a run-up to an economic summit in May, which, as the host country, it badly wants to be a success. In an election year it would be most embarrassing for Mr Nakasone, the Japanese Prime Minister, to find his economic policies singled out for criticism as being too austere.

Against this background it is easy to understand why, despite the large adjustment in the yen's value, the Japanese Government has decided to continue with voluntary restraint of the number of motor cars it exports to the US.

There are other steps the Government can take as well. Only a month ago the Government was pushing for international "interest rate disarmament" because it feared that the yen would weaken if it tried to stimulate domestic growth with an easier monetary policy. It has since discovered that the exchange markets are no longer deterred by lower yen interest rates, so it can afford to cut them further.

Secondly, with Japan's negligible inflation rate further reduced by the falling oil price, and with Japan's high flow of savings less ready to move abroad than before, the Government can afford to be less inhibited about fiscal stimulus and infrastructure projects.

Thirdly, the Government has commissioned a study, which should be presented in March, on ways of improving Japan's readiness to buy goods from abroad. The study is expected to go beyond the question of import controls and into more general areas of Japanese market access to be penetrated. Given that the falling oil price is by itself going to increase Japanese internal demand, Mr Nakasone needs to show that he is taking whatever additional steps he can to convert some of that demand into import orders.

Test case for labour laws

NEWS INTERNATIONAL's dispute with the printing unions has in the space of a few weeks woven around itself a tangled web of law, with the company and its unions spinning round each other in the High Court at the end of last week—reaching proportions which would be ludicrous were the issues not so serious. Criminal law will now be brought in as the violence grows outside the company's new printing plant at Wapping but many of the weekend pickets recognise that given the relatively limited numbers their cause is likely to attract nothing much is likely to be won on the streets of east London.

If the unions can win the dispute at all—and on virtually all reckonings other than the union's most overt public stance it is hard to see how they can win it—then Wapping's barbed-wire fortifications will mean that the battleground will be elsewhere, at whatever point the strike is over, can bring pressure to bear, in other words, action against subsidiary and secondary points. That means civil actions against the unions for alleged secondary action are likely to increase.

The number of those pressure points is limited—principally, the company's road-bound distribution system—especially in comparison with the leverage the same unions used to hold (and still do, in other newspapers) in their immediate past: instant pressure threatened a uniquely perishable product. Not even inside the gates, let alone inside the plant, at Wapping, do the print unions have such leverage.

In that sense, the legal contortions around the National Graphical Association's on-off industrial action against the Times supplements is a clear index of the absolute decline of the NGA's considerable industrial strength within News International. But limited as the effects of the unions' actions in prosecuting the dispute might be, they are raising, yet again, questions about the role of the law in industrial relations. The Government's reforms in this area since it came to power have been both reasonable and sensible, an attempt backed by

a wide measure of public support to shift away from the unions the balance of industrial power which the strikes of the 1970s—winters of discontent—so starkly demonstrated had tilted too far in their direction.

The success of the reforms on picketing and on ballots is measured by public attitudes; fairness is an important element in that, and where the Government's aims have been out of line with the interests of union members most spectacularly, in the as yet unbroken strait of victories for the unions in the political fund ballots, they have not been achieved.

Are the company and the unions' legal stances at Wapping fair? Certainly, the company has exploited the opportunities presented by the law. Sacking a striking workforce, or discrete group of strikers, is relatively normal British practice and so is taking them on again when the strike is over. But Mr Rupert Murdoch and his advisers, secure in the knowledge of their alternatives—sue, printing equipment, workforces, distribution system—have held the law to its letter, and the company's previous printers remain sacked.

Promising route

Whether some accommodation will be reached with the sacked printers through the Advisory Conciliation and Arbitration Service, remains to be seen. But given Fleet Street's history the transition to modern technology and modern labour practices was always likely to involve a Wapping-style confrontation.

Certainly the national newspaper industry will not be the same again. But the implications could go wider. Legally binding agreements—one of Mr Murdoch's original demands for Wapping, rejected by the unions—are now starting to be seen by some elements on the left as something which ought to be embraced generally by unions. Agreements of this sort, commonplace outside the UK, may increasingly be regarded by unions and employers, as a promising route towards stability and responsible behaviour in industrial relations.

THE GROWTH OF FIAT

First the recovery, now the development phase

By James Buxton

FOR the past two months the name of Fiat has been in the British Press almost every day as a participant in the Westland drama. To anyone who only thinks of it as a producer of cars it must have been a revelation to discover that it was remotely interested in aerospace.

Fiat is flexing its muscles. In 1984 it was rated the 25th biggest company in Europe, and last year its turnover went up 11 per cent to £36,330bn (£11.6bn).

For the first nine months of last year, Fiat negotiated to merge its car subsidiary Fiat Auto, which accounts for just over half its total turnover, with Ford Europe. The merger would have created a motor giant as big as any in Europe. But in October the talks were called off. The question now is where Fiat goes from here.

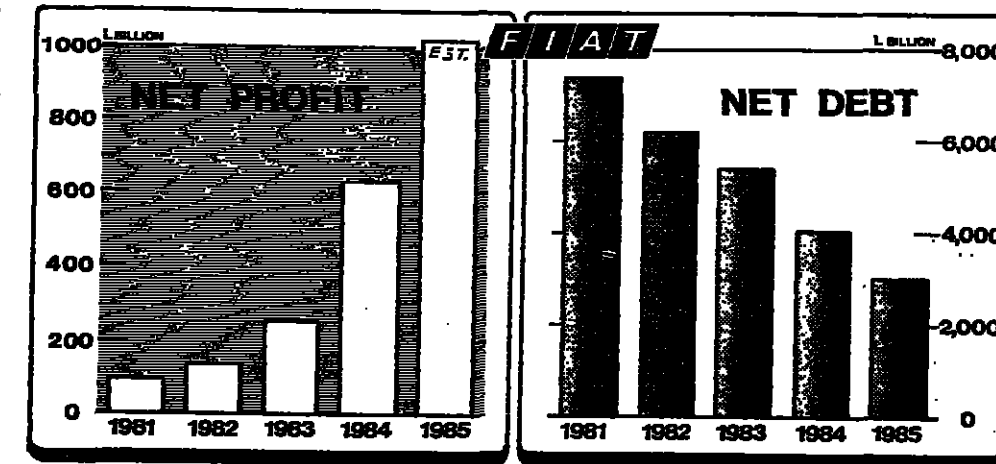
The fact that these talks took place on equal terms was a tribute to Fiat's astonishing recovery from the state it was in the 1970s when management effectively lost control of the workforce and the group piled up (concealed) losses.

Following the triumph of Fiat Auto's management in the big strike of 1980, Fiat won the right to employ almost exactly as many workers as it needed. In the three years that followed, Fiat Auto's labour productivity doubled and its break-even point dropped from 1.65m vehicles a year to 1.2m. Absenteeism fell to negligible levels and membership dropped to less than a quarter of the workforce.

The company transformed the factories by automation, and then set about its less than a quarter of the workforce. It rediscovered the creative ability to design and produce a series of good new models, ranging from the Fiat Uno, which has sold 1.2m to the Lancia Thema luxury model.

Fiat Auto's management revolution was built on a particularly strong foundation: a predominant position in the Italian market which has suffered real recession in the 1980s and to which Japanese cars are admitted at the rate of little more than 2,000 a year. Last year, for example, Fiat sold 1.2m cars in Italy, 65 per cent of the domestic market, which absorbed two-thirds of the 1.4m cars Fiat sold in Europe.

But Fiat went into the talks with Ford in the knowledge that despite a European market share of 12 to 13 per cent, making it one of the four leading car makers in the continent, the medium-term prospects of that market were for slow growth, ever fiercer competition and low profitability. The possibility of uniting with Ford, whose European market share is about the same size as Fiat's, had immense attractions: it held out the chance of cutting costs



by more than 10 per cent, through collaboration in components and, in due course, jointly produced cars.

The idea failed at the last stage, mainly because the side was prepared to allow the other to have majority control of the new entity.

After the breakdown of the talks with Ford, Mr Gianni Agnelli, Fiat's chairman, said that Fiat would continue to seek a partner in the European car business—but that objective seems to have acquired low priority. Mr Cesare Romiti, the very determined but unusually warm man who is Fiat's managing director, picked his words carefully when he said: "The operation with Ford would have had immense advantages on a technical level."

"But," he went on, "Fiat has made such great advances in the field of cars in Europe that it can happily live on its own—better than the other four or five leading companies that are its competitors. Of course, if another opportunity comes along we will willingly examine it."

Mr Paolo Mattioli, Fiat's general manager, says: "Fiat Auto is the most profitable car maker in Europe, the most automated, and the one with the youngest product range." No doubt Volkswagen, Ford and Peugeot would have their own comments on that. Fiat has so far published neither its 1985 group net profits nor those of Fiat Auto. It has, however, disclosed that group net profits last year passed the £1,000bn (£450m) mark, a big jump from the £827bn of 1984, and the Fiat Auto's share of this was somewhere between the 55 per cent of turnover and the 65 per cent of investment which the car division makes up. That suggests net profits of at least 4 per cent on the subsidiary's turnover compared with about 2 per cent in 1984.

Group sales increased in real terms for the first time for four years, which Mr Mattioli interprets as a clear sign that the period of restructuring is over and that "the develop-

ment phase can begin." Cash flow amounted to more than 10 per cent of sales at £2,674bn. Thanks to this, Fiat's debt, which earlier in the decade was the company's Achilles heel, fell by more than £1,000bn to just under £3,000bn—a level which Fiat regards as about the minimum required to finance its operating needs.

Fiat is financing more than three-quarters of its investment needs, which in 1984 were put at £3,000bn for the coming three years, out of cash flow—higher proportion than Mr Mattioli said was possible at

remain predominantly a vehicles group. "We can still expand our share of the European car market by being more competitive," he says. He and Mr Romiti do not appear unduly worried by the possibility of the EEC Commission forcing Italy to phase out its restrictions on Japanese car imports. "It could happen," says Mr Romiti. "But we are more relaxed and far stronger now than we were five years ago. It costs us less to produce now than it did then, and people appreciate that the European car is better than the

time. Even more proudly, Fiat executives point to the fact that in 1985, for the first time in many years, all Fiat's sectors were in the black. That means that Iveco, the European-wide industrial vehicles operation, which accounts for 20 per cent of sales and lost heavily in both 1983 and 1984, more than broke even after a change of management, and that Fiatallia, an ill-starred joint venture with Allis Chalmers of the US in the recession-hit field of earthmoving equipment, kept its head above water, despite virtually static sales. Last year Fiat bought out its US partner.

Mr Mattioli insists that Fiat's net profit margin of about 4 per cent of turnover is a "very impressive figure" for a group operating in Fiat's main areas of activity. "You can't compare our profitability with a company like IBM, you have to compare us with other groups in the sectors we are in—75 per cent of our activities are in vehicle production," where returns are rarely glittering.

He emphasises that Fiat will

Dr Gerold Yonas reported back to Washington at the weekend that he is convinced Britain has some excellent research of the kind urgently needed by the "Star Wars" programme.

Yonas is chief scientist and deputy to Lt Gen James Abrahamson, director of the Strategic Defence Initiative Organisation, which is assembling the \$26bn research programme for the defence against nuclear missiles. British defence scientists took a hard look at the SDI programme last autumn and delivered a dossier of ideas on what they felt Britain had to offer.

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Desperately anxious not to upstage Abrahamson's own visit to Britain this week, Yonas and his colleagues constantly took refuge in wisecracks and jokes to duck direct questions. But they let slip that Britain, apart from a key role in developing what Yonas calls "the lynchpin of SDI"—space surveillance and tracking—also has some compelling ideas on the new weapon themselves. Or has it?

Watch out for pluton beams, Yonas chorused, and his team collapsed in laughter around him.

Now, as then, he will still have plenty to keep him occupied. Apart from an increasingly busy role at GEC, he is on the boards of Chrysler and R. J. Reynolds, and recently took on the job of chairman of the South Bank Board which takes control of London's area of the Thames after the demise of the GLC in April.

When we invest it is not to acquire new businesses but to strengthen existing ones



Cesare Romiti—satisfied with Fiat's achievements

Mercedes Benz, are buying operations outside the motor industry in order to reduce the proportion of their activities that cars constitute. But we have these diverse activities under our roof already. When we invest it is not to acquire new businesses but to strengthen existing ones."

One important way in which Fiat intends to develop these sectors is by alliances—both with foreign and Italian companies, the latter likely to be mainly in the state sector. Telettra is to be put into a joint company with Italtel, the telecommunications manufacturer which belongs to Stet, part of the state conglomerate IRI, and which is more than twice as big as Telettra.

Exactly how this merger will work is still a mystery, but the result should be to blend Telettra's specialisation in transmission with Italtel's in public switching.

Fiat's interest in Westland helicopters in partnership with Sikorsky stems from motives that explain much about the group's aims. Fiat Aviazione has an ingenious web of licences and co-production agreements with all the world's major aero-engine makers. It also specialises in making transmission systems and accessory gearboxes for all the helicopters built by Agusta of France, the continent's major helicopter producer. This assumes that some form of partnership can be established between Fiat and Agusta, the State-owned helicopter concern (also a member of the European consortium) with whom there have been intermittent contacts for more than a year.

But perhaps at least as important a motive is the desire to get closer to United Technologies, Sikorsky's parent, and like General Motors, Ford and

US Defence Department. Fiat has long been Italy's biggest defence contractor in armoured vehicles, marine engines, aviation and various components.

The Fiat group is one of Italy's stronger contenders for projects in President Reagan's Strategic Defence Initiative (SDI), which it hopes will also yield technological benefits in its other activities.

The Westland bid has ranged Fiat against Mr Bettino Craxi, the Prime Minister, who publicly backs Agusta. The quarrel is one of several disputes raging between Fiat and the Prime Minister, on subjects ranging from control of the Italian Press—where Fiat's interests are expanding in ways which, it has been alleged, breach the Press laws—to the conduct of economic and foreign policy.

The fact is that a healthy Fiat is likely to alarm any Italian Government, whose own freedom of action is so much more circumscribed. "Fiat is to the Italian state what the Duke of Burgundy was to the medieval kings of France—technically part of the kingdom, but barely less powerful than they were," says an intelligent observer of the Italian scene.

The present coolness between Fiat and Mr Craxi could hold up possible joint ventures with the state, but is regarded by most observers as something that will pass.

As for this year's prospects, Mr Mattioli says that Fiat is not expecting such a big jump in profits as it enjoyed last year—even the fruits of productivity improvements worked their way through to net profits in a way that will probably be consolidated this year.

Mr Romiti too is cautious about the future. "Yes, we are satisfied with what we have achieved," he says. "But you can't rest on your laurels. We've met targets in the past but we will have to try harder in the future, because we will be going faster. New cars have a gestation period of four to five years. If you make a mistake on one or two models, it can have very serious effects."

Runners in the World Bank race

The US Treasury has a plausible explanation for the delay in naming the Reagan Administration's recommended successor to A. W. "Tom" Clausen, as president of the World Bank.

Though Clausen announced his resignation last October, his term does not expire until June 30. It would be invidious to name a successor too soon, the explanation runs, for he—the gender seems certain—would only be leaving to answer questions about, and take effective responsibility for, decisions over which he had no control.

"You can't come out a winner under these conditions," said a Treasury official. "Having some body in mind does not necessarily mean we would announce it."

But there are those in Washington who think there is more to it than that. Some suggest the Reagan Administration itself is unable to agree on who would be the best man to lead the World Bank as it moves to



"Move along—move along." I'll apply for a ER catering franchise, I'm warning you.

Men and Matters

centre stage alongside the IMF in efforts to manage the Third World debt crisis.

It is this more prominent role in prospect which has led to the extraordinary public scramble over a post which, by tradition, has been filled without much fuss by the nominee of the US President.

Washington conservatives, for instance, are anxious that whoever gets the job should be a person who shares their market orientated economic policy prescriptions.

The debate would already be over if Fed chairman, Paul Volcker, had decided to accept a White House offer which seemed more designed to get him out of the central bank than into the World Bank.

But with Volcker out of the running (apparently), the rest of the field comprises a mixture of thoroughbreds and workhorses. Some are actively seeking the job; others seem less enthusiastic about taking it on.

The latter group is made up mainly of politicians. Secretary of Labour, Bill Brock; Deputy Secretary of State and former investment banker, John Whitehead; and former US Treasury Secretary, William Simon, all have their backers. But none of them has expressed any public interest in the post.

Among those who would clearly be overjoyed to get the job is J. William Middendorf, current US ambassador to the EEC who has staged what amounts to a public relations campaign in Washington in support of a candidacy which would shake the World Bank's boardroom.

Second going

It must be with a sense that things have come full circle that Ronald Grierson, vice chairman of GEC, resigns his

directorialship of merchant bankers, S. G. Warburg. Grierson, an effervescent 64-year-old, who first joined the bank at the invitation of the late Sir John Warburg, nearly 40 years ago, resigned once before.

That was in 1968. Warburg was then acting for Plessey in its takeover bid for English Electric GEC, of which Grierson was already a director, moved in and thwarted the Plessey bid with an agreed merger with English Electric.

Though Grierson was not personally involved, Sir John Warburg, who was then chairman, protested to Warburg about his position and Grierson was asked to resign from the bank.

Grierson returned to Warburg in 1980, mainly to help in the expansion of the bank's North American business. But in the last few years, he has not been actively involved in its day-to-day operations.

He resigns for the second and final time now—with Warburg acting for GEC in its £1.2bn bid for Plessey, recently referred to the Monopolies Commission.

Grierson's career, in fact, has been studded with headline-making resignations—as deputy chairman and managing director of the Industrial Reorganisation Corporation in 1967, as chairman of the European Commission's director-general for industry in 1974, and as senior partner of stockbrokers Panmore Gordon in 1976.

Now, as then, he will still have plenty to keep him occupied. Apart from an increasingly busy role at GEC, he is on the boards of Chrysler and R. J. Reynolds, and recently took on the job of chairman of the South Bank Board which takes control of London's area of the Thames after the demise of the GLC in April.

Rays a laugh

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Good food guyed

The menu at a Hungarian restaurant in Hampstead, London, includes: "Today's special. Egg on Ronay."

Observer

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FOREIGN AFFAIRS

The key is trust, not verification

By Ian Davidson

THE ARMS control dialogue between East and West is moving along at a dizzying pace, at least at the level of public theatre. Mr Mikhail Gorbachev has told Senator Edward Kennedy that the Soviet Union is ready to negotiate a Euro-missile agreement with the US which would be quite separate from the parallel Geneva talks on strategic and space weapons. President Reagan says he hopes a Euro-missile deal can be agreed this year. Mr Paul Nitze, his special adviser, has been sounding out the allies. And very soon in Geneva, the US negotiators are expected to make a formal counter-proposal.

On the other hand, in Europe and among some American analysts, the tempo of hope is partly overlaid by a frisson of anxiety. For public consumption, the allies have decided to adopt a posture of realism but hawkish intent. The Russian proposals can be tested only in the negotiations proper, but anything which looks like a positive contribution to equitable arms control will get a positive reply, since there has been more movement in the past six months than in the previous six years, let us encourage it by giving Mr Gorbachev at least some of the benefit of the doubt.

The trouble is that the proliferation of Soviet proposals has not yet given the western allies a confident fix, either on what kind of arms control deal Mr Gorbachev is really after or more importantly, on the right to deploy a certain category of weapons in Europe, which would be a major precedent in the Soviet-European-US relationship, whereas the Soviet Union might be able to compensate for lost SS20s by shorter-range missiles in Eastern Europe.

Secondly, British and French nuclear forces. Is the new Soviet proposal a constructive move, or is it a device to divert attention from the old idea of simply counting in the European forces in the US totals? Or does it in fact represent a tougher and more realistic demand for the British and French to put their nuclear forces on the spot? It is hard to tell.

The US will argue that it is in no position to agree to a freeze by Britain and France, since they are sovereign states, to reject the third entirely. For Washington, the Soviet proposal has at least four attractions. It offers a postponement of the awkward moment when the Administration would have to decide whether to accept cuts on its Star Wars anti-missile defence programme. The productivity of this year's Reagan-Gorbachev summit will be much enhanced if it seems to be leading to an early agreement on a more limited category of nuclear weapons. The elimination of Euro-missiles in Europe corresponds broadly with the so-called "Zero Option," first put forward by the US in the original Euro-missile talks five years ago. And it is a relief that the Soviet Union has stopped trying to have the British and French forces of nuclear weapons.

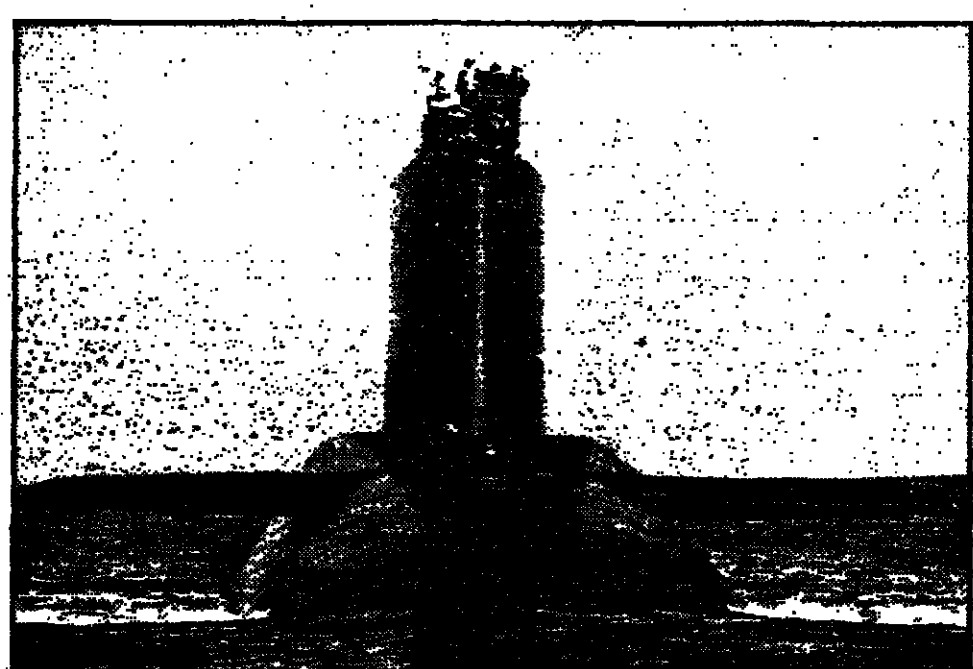
The Europeans see a more ambivalent picture. They were never really entranced by the original "Zero Option" five years ago, and they are not sure they like it better now. When the Russians made it clear in 1981-82 that they were not interested in a negotiable deal on Euro-missiles, the alliance electorates were told that the SS20s, but to provide an essential link between short-range battlefield weapons and the US strategic deterrent.

If all these weapons are now to be removed, will this be taken to imply a weakening of the transatlantic link? Not conclusively, perhaps, but the US would have signed away the right to deploy a certain category of weapons in Europe, which would be a major precedent in the Soviet-European-US relationship, whereas the Soviet Union might be able to compensate for lost SS20s by shorter-range missiles in Eastern Europe.

Setting up a system for registered inventions or utility models might well help to encourage innovation, but it would be naive not to recognise that this would inevitably also create greater discouragement to develop and commercial exploitation of new technology, but it is of equal importance that it should not be used to stifle legitimate competition.

Notwithstanding some apparent judicial lapses from time to time, English law has rightly long demanded that if a person seeks to carve out a monopoly for himself in which all unlicensed competition is to be prevented, the burden is on him to define with the maximum practicable clarity the scope of that monopoly, so that all others may know whether it can properly be asserted against any activities that they may have in mind. Litigation on questions of obviousness and infringement is far more often concerned with the construction of the words of the patent claims and whether they cover obvious matters or the alleged infringement, than with whether the patentee's innovation contained an inventive feature that could have been validly claimed. Even questions of obviousness entail an underlying policy question of what degree of innovation over what has gone before is sufficient to justify a 20 year monopoly.

Though the context is technical, the issues are legal, and it is precisely to decide such issues that we have a High Court. It is wholly inappropriate that they should automatically be passed to a



A British Polaris missile submarine. Its credibility for deterrence depends on its invulnerability and invisibility; arms control depends on some degree of verifiability, which means visibility.

and will disclaim any possibility of breaking its agreement to sell Trident D5 missiles to Britain. But as the year wears on, the pressure on Paris and London could become much more intense.

These two governments have long said that they will not join the nuclear arms control process until (a) there is a major reduction in the strategic arsenals of the superpowers and (b) they can be certain that there will be no increase in anti-missile defences by the superpowers. There is no chance that France or this British government will abandon either of these two conditions for the sake of an INF agreement. But it will be disagreeable for them, and very divisive for the alliance, if Moscow can depict them as the only obstacles to the first arms control agreement for seven years.

Since Mr Gorbachev understands the logic of the British and French positions perfectly well, he cannot seriously expect his demands to be met. The inference must be either that he is playing the INF game for a tantalising and divisive fall-

ure; or else that he is staking out a claim for the kind of contribution that he will require of Britain and France eventually. Thirdly, even if the elimination of all Euro-missiles is not "de-coupling," it must shift western anxiety towards the substantial conventional imbalance in Europe. Here the signs are a bit more encouraging. After a dozen years of total stalemate in the Mutual and Balanced Force Reduction talks in Vienna, both sides are sounding more optimistic. There is a chance that France or this British government will be talking more positively of the need for adequate verification methods.

A shift of the Soviet attitude towards the verification issue, if borne out in the course of negotiations, in this as in all other arms control negotiations (strategic nuclear, Euro-missile, chemical weapons, conventional forces and confidence-building measures), may prove crucial to the whole enterprise. The hawks in the Reagan Administration are making "effective verification" the keystone of their position, and the British Government, too, is likely to

make much of this issue when it makes its reply to the Soviet proposals. At first blush, heavy emphasis on verification seems entirely justified. American hawks claim the Soviet Union has been cheating on past arms control agreements, among other things by building missiles and radars forbidden by the Salt and ABM treaties. If the US is to sign new agreements, they say, it must be much more confident that the Russians will not cheat in future, especially if these are to be agreements on deep cuts: cheating on numbers is more threatening at low than at high levels of weaponry.

The reasoning seems plausible. But the hawks' demand for much more effective verification is really a pretext for their opposition to arms control, because they do not trust the Russians. If the US Administration lays too much emphasis on verification, the negotiations may be doomed to failure. Verification cannot bear all the weight of the arms control process because it cannot by itself erase the hawks' suspicions.

For many more people, both single and married (with and without children) in work and retired, an increase in personal tax allowances (or an equivalent basic rate cut) will raise their net incomes above the benefit entitlement levels and result in a big drop in their marginal tax rate. A few might see their marginal rate drop from 95 per cent to 39 per cent, others from 95 per cent to 82 per cent, and for those in receipt of housing allowance from 95 per cent to 39 per cent.

Of course, the total cash gain to benefit recipients from a tax cut will be much smaller than under the present system, and it will be "regressive." But this is no bad thing, given that although the present plateau of net incomes over a wide range of gross earnings will be slightly improved under the reforms, differentials will still be in need of widening. Paul Ashton.

University of Liverpool, Eleanor Rathbone Building, Mersey St, Liverpool.

Lombard

Fairer approach to merger control

By Martin Dickson

HAS THE time come for the Government to streamline radically the cumbersome process by which the Monopolies Commission investigates the merits and demerits of takeovers?

The question is prompted by two controversial references to the commission which smack of inequity. Last Wednesday the Government referred the proposed merger between Imperial Group and United Biscuits, while giving a green light to the rival bid for Imperial from Hanson Trust. On Friday, in a similar case, the proposed merger between Distillers and Guinness was sent for investigation, even though a rival offer for Distillers from Argill had been allowed to proceed.

The inequity arises not in the references themselves — both Guinness/Distillers and Imperial/UB raise clear competition questions — but in the length of time it takes the Monopolies Commission to reach a verdict. Its inquiries normally take six months, extendable to nine, and the Government then requires several weeks to consider the document before giving its final verdict.

Shareholders suffer, since they cannot weigh up the merits of two competing bids side by side. Given the pressure on fund managers for short-term performance, few will turn down a bid in the hand for two stuck in the commission thickets.

National interests may also suffer, since the present system is biased in favour of bids by diversified industrial conglomerates at the expense of mergers involving companies in similar areas. The latter might lead to an undoubted degree of concentration but, equally, they could produce benefits for the nation through economies of scale and greater international muscle.

The ideal solution to this problem would be to speed up the Government's investigative process to the point where the competing bids could be considered side by side. Is this feasible?

A takeover battle can last up to 88 days. Companies are allowed 28 days from the initial announcement of a bid in which to issue an offer document and

60 days from the despatch of that document in which to woo shareholders. If a rival bidder enters the frame, the clock is put back to day one. With a little bit of political willpower it ought to be possible to devise an investigative framework to fit within this timetable.

The first step on the investigative road is for the Office of Fair Trading to recommend to the Government whether a particular bid should be referred. It aims to do this by the first closing date of the offer — up to 48 days after an initial announcement — though recently some cases, notably Imperial, have been taking longer. This timetable might well be compressed if the OFT were better staffed. At present there are a mere three case officers to consider a wave of bids of increasing complexity.

The Monopolies Commission offers much greater opportunities for time-saving, but there are two obstacles: the statutory framework of its inquiries, and the composition of its investigative teams. The Fair Trading Act requires the commission to consider not just competition but the impact of a merger on employment, the distribution of industry, "the use of new techniques," and any other aspect of the public interest which it thinks relevant.

This remarkably broad remit goes a long way to explaining the length of inquiries. Many witnesses called. Another factor is the composition of the inquiry teams, most of whom are part-time commission members with many other outside commitments to fulfil. They are, however, a necessary part of the team since members of the public are deemed good judges of "the public interest."

One radical solution to the time problem would be to change the legislative framework governing the commission so that references to it were on grounds of competition alone. This would also obviate the need to include such a broad spread of part-time "public interest" members on commission inquiries. With a smaller, more professional staff, focusing clearly on competition policy, the commission would report more much more rapidly.

Competition dilemma

From Mr R. Pilgrim

Sir—The referral of the agreed merger of Imperial Group and United Biscuits, leaving the way open for Hanson Trust to proceed with its bid, illustrates a dilemma in the Government's competition policy. At a time when companies, both here and in the US, are rightly seeking to consolidate their activities in the areas of business in which they are most familiar, Government policy has the effect of favouring the business with no experience in the industry.

Admittedly, the interests of the consumer and other groups require a consideration of the competition aspects of any takeover or merger. However, in the longer term, the efficiency of the acquired company under its new management must also affect consumers, employees and suppliers.

It is time to look for a considerable shortening of the investigation period by the Monopolies and Mergers Commission from its present six months to say, three months. The Imperial case shows this would have allowed both deals to be referred for consideration. After all, the investigations and decisions of "management" which result in an acquisition often have to be made in a short period.

Roger Pilgrim, 55 Claremont Road, NE.

Patents and innovation

From Mr R. Burnett-Hall

Sir—Your legal correspondent's article (February 6 1986) makes several valuable points on the role of the Patent Office as a supplier of technical information and assistance. From his comments on patent litigation however, and possible additional protection for innovation, he clearly fails to appreciate what is involved.

Dr Hermann is far from being the first to wish for patent protection to be always certain and invulnerable to attack, but anyone familiar with the patent system will know that this could only be so at the price of great injustice and harm to the public as a whole. The patent system necessarily involves a balancing of conflicting interests: getting that balance right is a matter of great public importance. While the system encourages innovation and the dissemination of new technology, patents inevitably also prevent or at least discourage competition with the patentee in the field covered by the patent claims. Dr Hermann refers to the innovative entre-

Letters to the Editor

preneur who succeeds in developing new products and services for every one of them who may wish to have and be entitled to valid patent protection, there are I have no doubt many other enterprising people who wish to develop products or services, but are inhibited or prevented from doing so by the existence of a patent of questionable validity or relevance. The system certainly should operate to stimulate as much as possible the development and commercial exploitation of new technology, but it is of equal importance that it should not be used to stifle legitimate competition.

Setting up a system for registered inventions or utility models might well help to encourage innovation, but it would be naive not to recognise that this would inevitably also create greater discouragement to develop and commercial exploitation of new technology, but it is of equal importance that it should not be used to stifle legitimate competition.

Notwithstanding some apparent judicial lapses from time to time, English law has rightly long demanded that if a person seeks to carve out a monopoly for himself in which all unlicensed competition is to be prevented, the burden is on him to define with the maximum practicable clarity the scope of that monopoly, so that all others may know whether it can properly be asserted against any activities that they may have in mind. Litigation on questions of obviousness and infringement is far more often concerned with the construction of the words of the patent claims and whether they cover obvious matters or the alleged infringement, than with whether the patentee's innovation contained an inventive feature that could have been validly claimed. Even questions of obviousness entail an underlying policy question of what degree of innovation over what has gone before is sufficient to justify a 20 year monopoly.

Though the context is technical, the issues are legal, and it is precisely to decide such issues that we have a High Court. It is wholly inappropriate that they should automatically be passed to a

technical tribunal in the Patent Office that does not necessarily contain any lawyers, and whose decision could determine the commercial life or death of a person or firm. As a solicitor I hold no brief at all for the Bar, but the implication in the article that resistance to such a proposal comes only from the vocal Patent Bar defending its interests is unworthy of your paper.

I am as concerned as anyone with the injustices that are undoubtedly caused by the costs of patent litigation favouring those with deep pockets. There is certainly a respectable case for having the Patent Office hear more cases by agreement, or even compulsorily where the stakes at stake are not of major consequence. The answer however is not to remove all patent disputes to an inappropriate forum but to ensure that substantial and effective reforms are made in High Court procedure, especially by way of greater particularity of pleadings. The Commercial Court Committee has recently shown the way in a report recognising the value of the Commercial Court to an international clientele, so providing substantial foreign earnings for the UK. The Patents Court, which plays essentially the same role in a related context, should lose no time in following.

R. H. Burnett-Hall, 1 Aldwych, WC2.

Shareholders' rights

From the chairman, Baring International Investment Management

Sir—I am writing in support of Jim Findlay's plea to preserve the principle of pre-emptive rights (February 12).

Mr Findlay sets out the various arguments with admirable clarity. To my mind, there is one overriding consideration which is that the present shareholders own the company. This is not a legal fiction but the reality. Indeed, management is employed by them to look after their best interest.

While the system of pre-emptive rights may be inconvenient to ambitious managements or to aggressive young investment bankers, that is no reason to abandon it — indeed, the contrary would be the better

presumption. The beauty of our system of "rights" by way of renounceable allotment letter, is that existing shareholders have the right to sell it to others at a true market value. Any other course is an abuse. While the extent of the abuse can be diminished, it still remains an abuse.

J. A. Morrell, 9 Bishopsgate, E.C2.

Social security reforms

From Mr P. Ashton

Sir, Samuel Brittan (February 10) seems to be under the impression that when the Social Security reforms are in being, fewer families receiving in-work means-tested benefits (measures) may prove crucial to the success of the reforms. The drop in their marginal rate of "tax" following an increase in tax thresholds than they would under the present arrangements — this he is mistaking. Although the numbers involved are not large, the reverse will, in fact, be the case.

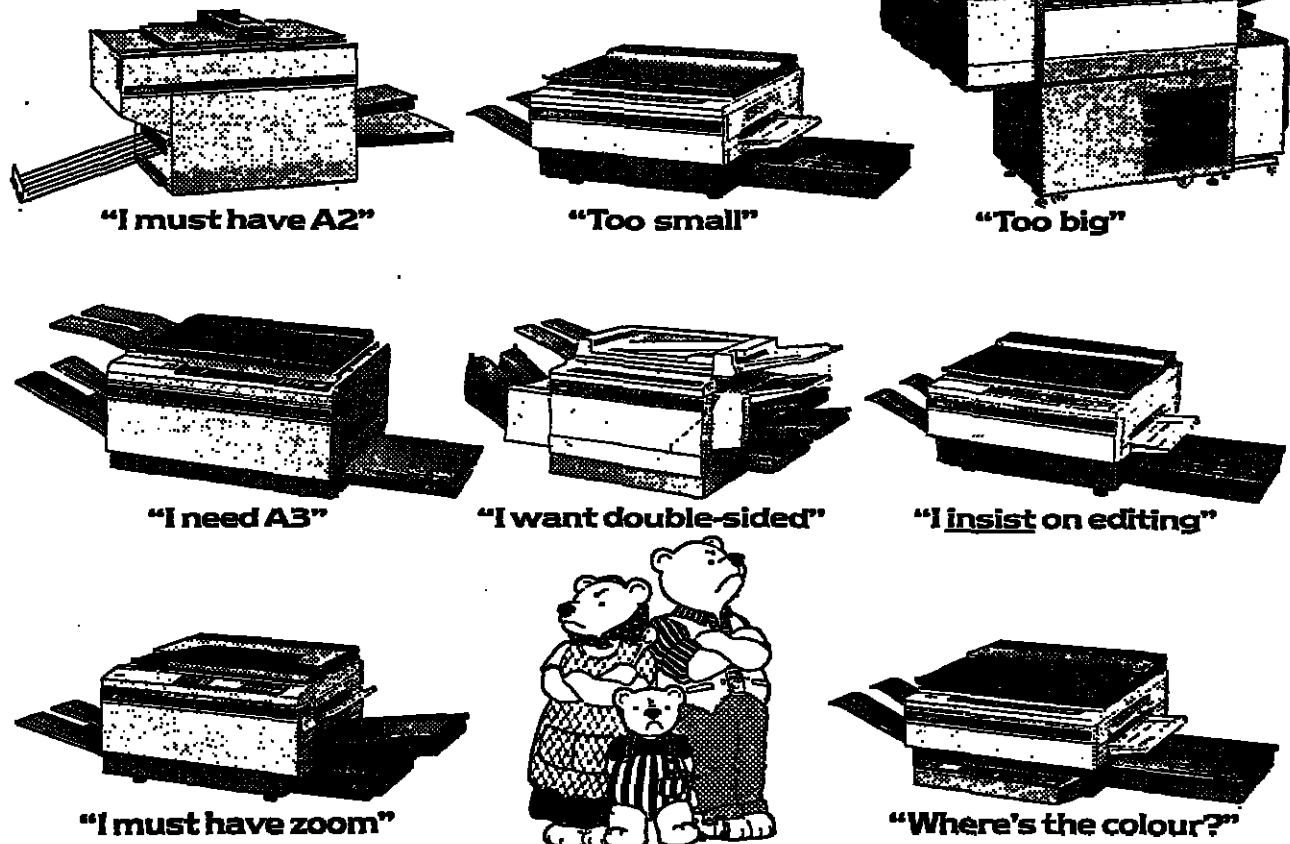
Mr Brittan points out that under the new benefit system a family in receipt of both family credit and housing benefit will see their implicit marginal tax rate fall only from 95 per cent to 94 per cent should an increase in personal tax allowances lift them out of the tax net, whereas under the existing benefit scheme the fall would be much greater (from 103.5 per cent to 73.5 per cent). This is, of course, but the fact is that there are very few families with dependent children earning little above the present tax allowance level (£66.44 pw) who would be taken out of the tax net.

For many more people, both single and married (with and without children) in work and retired, an increase in personal tax allowances (or an equivalent basic rate cut) will raise their net incomes above the benefit entitlement levels and result in a big drop in their marginal tax rate. A few might see their marginal rate drop from 95 per cent to 39 per cent, others from 95 per cent to 82 per cent, and for those in receipt of housing allowance from 95 per cent to 39 per cent.

Of course, the total cash gain to benefit recipients from a tax cut will be much smaller than under the present system, and it will be "regressive." But this is no bad thing, given that although the present plateau of net incomes over a wide range of gross earnings will be slightly improved under the reforms, differentials will still be in need of widening. Paul Ashton.

University of Liverpool, Eleanor Rathbone Building, Mersey St, Liverpool.

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Sumitomo Trust opts for big CD launch

SUMITOMO Trust & Banking, Japan's second biggest trust bank, has launched a \$750m certificate of deposit (CD) programme through Salomon Brothers, one of the largest such programmes yet seen, writes Peter Montagnon in London.

The deal reflects the rising popularity of CD programmes which have been growing steadily in recent months alongside the heavily publicised development of Euro-commercial paper. Under the programme the bank will issue short-term CDs through a group of dealers comprising Salomon itself, Bankers Trust International and Shearson Lehman Brothers International.

In most practical respects CDs are similar to commercial paper except that the borrower happens to be a bank. However, a major difference is that the volume of CDs outstanding is much higher, and the market is therefore highly liquid.

The Basel-based Bank for International Settlements reckons that CDs provide \$80bn in funding for the international banking system, whereas only about \$15bn in Euro-commercial paper has been issued.

Most banks habitually issue CDs from their own money-market trading desks, but now many have begun to adopt the Euro-commercial paper technique and appoint dealers under a specific programme.

In Sumitomo Trust's case this should make its sales of CDs more efficient and broaden the range of investors who buy them. One hope is that investor perception of the paper will improve as a result, allowing the bank's CDs to be sold on a yield level equal to the top-rated Japanese bank.

The liquidity of the CD market is one of its attractions to investors. Of course, a drawback, from which the Euro-commercial paper market has been able to profit, is the relative decline in the credit standing of commercial banks because of the developing country debt crisis. As part of their flight to quality, investors in short-term securities are these days always on the look-out for leading corporate names.

On Friday night Salomon was poised to satisfy this need as well. It was preparing to launch a \$300m, five-year revolving credit for IBM Credit of the US. The credit, on which terms will be revealed this week, will back up issues of Euro-commercial paper. Salomon, Morgan Guaranty, Bankers Trust, Credit Suisse First Boston and Swiss Bank Corporation International will be dealers. All of them will participate in the back-up credit, which is rare for investment banks such as Salomon Brothers but reflects the very high credit standing of the borrower.

Indonesia has meanwhile moved to stock up on its foreign borrowings following the collapse of oil prices. It has launched a \$100bn package co-ordinated by Bank of Tokyo. The deal includes a \$40bn Euroyen tranche carrying interest at a margin of 1/4 per cent while the balance is in domestic currency carrying a fixed rate of interest 0.1 per cent above the long-term prime rate, currently 7.2 per cent.

Elsewhere, Belgium's \$500m credit has met a reasonably positive response in syndication despite its overall very fine terms which include a margin of just 1/4 per cent over Libor for the first four years. Major Belgian banks stayed away for political reasons after the mandate went exclusively to a US bank, Morgan Guaranty, but it now appears that several leading Japanese banks have also balked at the terms.

One reason for this is the absolute low level of the margins, as well as worries about funding since the credit is due to be drawn in D-Marks and Swiss francs. These are harder markets for the Japanese banks to operate in than the Euro-dollar market and low margins which might be acceptable on a dollar deal are too much to swallow on a multicurrency operation such as this.

Some Japanese banks are also worried that they could face funding problems in Belgium francs if they irritated big Belgian banks by entering this deal after the latter declined it.

INTERNATIONAL BONDS
New York trend fails to take off in Europe

CHEWING GUM, the television soap opera Dallas and automatic dishwashers are all American imports that have found favour in Europe, writes Maggie Urry in London.

But some trends do not travel so well. One that did not succeed in Europe last week was a strongly rising bond market. Eurodollar bonds lagged behind New York bond yields and spreads widened again, especially for corporate names.

Any corporate which can easily tap the domestic US market would probably prefer to go there now. For instance, a Philip Morris 10-year Eurobond is trading at a yield of 16 basis points over US Treasury bonds while a similar domestic issue trades at 80 over.

Investors are worried about the weakening dollar and face the dilemma that, if US interest rates ease, the currency could fall further, but for the currency to strengthen interest rates may have to rise. Either way they lose.

One exception to the rule seems to be Japanese investors, who continue to buy dollar bonds. The rumour that the Ministry of Finance is about to allow insurance companies to increase their holdings of foreign bonds above the 10 per cent limit is circulating again. The hope is that the ministry's previous objections to lifting the limit may have vanished now that the yen has neared 180 to the dollar. If the currency settles around that level, the story goes, the 10 per cent ceiling will be lifted to 20 or 25 per cent.

There is some continental European demand for paper, and issues which do appeal to investors can meet surprisingly strong buying. Top-quality names with well-priced issues are what investors like to buy, and such a deal caused a fierce row in the market last week.

An issue for Colgate-Palmolive was sure to be difficult to price. The company's debt is not rated and would perhaps deserve only a single A. Nor is it a frequent borrower. However, the name is so well-known it could be likened to a triple A. Credit Suisse First Boston won the mandate, set the price and called co-lead and co-managers, who came in and started selling bonds.

It turned out that demand was much greater than expected and, with a deal of only \$100m, paper was going fast. No doubt the borrower could see that it was paying over the odds for the money, and the lead manager took the highly unusual step of increasing the issue price, from 100 1/4 to 100 1/2.

That move caused a storm of protest, leaving other banks in the deal in a difficult position. They could drop out, but that would cause losses and might upset their relationship with the borrower.

One banker said: "It's like doing a trade and then coming back later and saying, 'Oops, I didn't mean that.' We tape all our calls and we taped this one." The subject is not covered by any of the recommendations of the International Primary Market Association. Tempers have been raised, however, and the subject may be brought up at the next IPMA meeting.

Even so, the bonds were trading above the final issue price on Friday afternoon, and banks in the deal should all have made good profits.

Other US imports also failed to catch on in Europe. Twice last week lead managers launched Eurobond deals with structures that, they said, "work well in New York" but

EXTRAMARKET TURNOVER
Turnover (\$m)

Primary Market	Strights	Conv	FRN	Other
US\$	4,132.2	189.2	1,201.5	259.8
FRF	4,082.2	-	1,201.5	259.8
Other	814.9	-	10.9	172.5
Grand Total	9,029.3	-	2,413.9	692.1

Secondary Market	US\$	FRF	Other
US\$	10,287.5	1,089.1	10,724.0
FRF	10,724.0	1,089.1	10,724.0
Other	5,918.1	123.0	1,943.2
Grand Total	26,929.6	2,241.2	23,691.2

Credit	US\$	FRF	Other
US\$	11,582.1	27,777.3	30,336.4
FRF	12,182.8	25,822.9	30,012.7
Other	5,208.1	5,622.3	11,851.4
Grand Total	28,973.0	59,222.5	72,190.5

Week to February 13 1986 Source: ABID

did not immediately catch the imagination of investors this side of the Atlantic.

The first was for Gannett, a media company, which is hardly known over here. Its issue, a "step-up put" bond, asks investors to take a lower initial coupon in return for an option to extend the life of the bond on a higher coupon. In effect, holders are paying for an option on interest rates four years out with only one exercise date. Traders argue that Eurobond investors would prefer the package to come as a full coupon bond with a warrant, thus securitising the option. In the end the bonds may find their way back to the US.

The second idea was an upside-down floater. A standard floater's return moves up and down with interest rates giving investors a margin over a reference rate. This one does the opposite - when interest rates go down, the coupon goes up.

Some Euro-bankers had been working on the notion for some time, and again it had already been launched successfully in the US. Merrill Lynch brought it to Europe for Christiana Bank, which investors recall as one of the issuers of a "mini-max" floater a year ago. That fashion proved short-lived.

The coupon is fixed by subtracting London interbank offered rate (Libor) from 17 1/2 per cent. The first coupon is fixed at 9 per cent which gives investors a spread over Libor of about a point, way above that from other floaters. If Libor goes down, the coupon rises, and if rates stay the same or fall over the five year life, holders will be richly rewarded.

Many think that rates are now near their bottom and are not prepared to take the risk of the coupon falling if Libor rises. If Libor goes to 17 1/2 per cent, the coupon will fall to zero. One comfort is that it cannot get worse than that - investors will not have to pay the borrower if Libor rises further still.

Deal of the week, though, was the D-Mark four-tranche zero-coupon issue for the West German Post Office. That structure, based on the US Treasury stripped bonds idea, is one that does appeal to European investors. All four were trading above issue price on Friday. Also successful, in an otherwise quiet continental market, was Deutsche Bank's issue with equity warrants which traded around 130 compared with the 120 issue price.

Good demand met the first sterling issue since early December, and the EIB's Ecu issue was increased on Friday when lead-manager Banque Paribas found buying interest. The response to the first Japanese zero-coupon Swiss franc issue was good. Setisu Europe, the borrower, gained a guarantee from AAA-rated Industrial Bank of Japan for the deal.

Stelco in return to profits

By Bernard Simon in Toronto

STELCO, Canada's largest steel-maker, returned to profitability last year with net earnings of C\$77.7m (\$55.4m), or 77 cents a share, following a 1984 loss of C\$3.3m, or C\$1.69 a share. Sales rose slightly to C\$2.4bn, and a gain of C\$3.4m accrued from last December's sale of the company's one-third interest in a pipe serving company.

Mr John Allan, chairman, also ascribed the better than anticipated results to unexpectedly low spending on repairs and maintenance in the fourth quarter. The company has benefited from numerous cost-cutting measures although the cost of closing outdated, uneconomical plants resulted in extraordinary expenses of C\$7.6m last year.

Strong demand for consumer products, especially motor vehicles, offset the weak sales to the heavy construction industry.

Meta seeks to ease debt with rights issue

By Alan Friedman in Milan

META, the subsidiary of Italy's Montedison which last year took over the Bi-Invest financial and industrial group, is to raise around L200bn (\$124.8m) with a rights issue on the Milan Bourse.

The three-part share issue, to be proposed to shareholders in early April, is expected to help Meta to reduce its debt burdens which as the end of last month stood at around L300bn (\$205.6m). This debt level represented 60 per cent of Meta's shareholders' funds.

Chrysler, the third largest US car maker, is thought to be considering an increase in its shareholding in Italy's Maserati luxury car business. At present Chrysler has 3.5 per cent of Maserati.

Morgan Stanley boosted by record jump in earnings

MORGAN STANLEY, the blue-chip US investment bank which is offering around 20 per cent of its shares to the public, enjoyed its best year ever in 1985, when net earnings soared by 73 per cent to \$105.9m, writes Terry Dodsworth in New York.

The preliminary prospectus for the new issue, aimed at raising around \$200m, underscored the rapid expansion of the group since 1981. Revenues in this period have

soared from \$637m to \$1.79bn last year, when they jumped by 34 per cent during a period of exceptional activity in the US securities market.

Profitability also increased dramatically last year, when the company achieved a 34 per cent return on equity, which stood at \$14m at the end of December. In 1984, when profits rose by around \$10m to \$61m after three years of relative stagnation, return on equity was around 26 per cent.

Morgan, currently run as a private partnership, did not give a firm price for the stock offer, but some of its calculations assumed a price of \$46 a share. With net tangible assets standing at \$21.03 a share, this gives an issue price of somewhat over twice book value.

The document, published over the weekend, showed that some of the senior directors of the firm hold shares valued at around \$30m. In addition, Morgan's four top-ranking

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New Issue/February, 1986

U.S. \$350,000,000
New Zealand
Floating Rate Notes Due 2001

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Credit Suisse First Boston Limited
Bank of New Zealand
Banque Nationale de Paris
Bear, Stearns International Limited
Commerzbank Aktiengesellschaft
Deutsche Bank Capital Markets Limited
Fuji International Finance Limited
IEB International Limited
Lloyds Merchant Bank Limited
Morgan Guaranty Ltd
Orion Royal Bank Limited
Sumitomo Finance International
Union Bank of Switzerland (Securities) Limited

Merrill Lynch Capital Markets
Bank of Tokyo International Limited
Banque Paribas Capital Markets Limited
Citicorp Investment Bank Limited
County Bank Limited
EBC Amro Bank Limited
Goldman Sachs International Corp.
Kidder, Peabody International Limited
Mitsubishi Finance International Limited
Nomura International Limited
Shearson Lehman Brothers International
Swiss Bank Corporation International Limited
S. G. Warburg & Co. Ltd.

All of these Securities have been sold. This announcement appears as a matter of record only.

U.S. \$100,000,000
Riggs National Corporation
Floating Rate Subordinated Capital Notes Due 1996

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January 7, 1986

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

CORPORATE FINANCE

Euro-equity issuers aim to stem flowback

"GLOBAL DISTRIBUTION" is the catchphrase for the financial officer of virtually any big company making a share offering nowadays. "Flowback" is its dreaded counterpart: the quick sale of the shares back into the home country of the issuer.

Amid the vogue for "Euro-equity" issues, two distribution structures have emerged which aim to ensure that shares stick with the investors who initially subscribe. Although they have been developed by investment bankers who are far more used to the rapid, cut-throat marketing of Eurobonds, the approach is actually very different.

A typical example was launched on Friday afternoon for Banque Bruxelles Lambert, Belgium's second largest bank, by Credit Suisse First Boston.

The 1m-share issue, worth about \$31m at the current share price of BfF 2,490, has a small group of four co-lead managers: UK stockbroker Cazenove, Dresdner Bank, Swiss Bank Corporation International and Union Bank

of Switzerland (Securities). CSFB led the first issue of this type last year for Nestlé, and has since arranged a number of others. It believes that a small group, with no delegation to geographical managers, ensures close control over an issue and firm placement.

As an example of the alternative structure was a \$195m offering completed last week for Transamerica Corporation, the US west coast financial services group which is shedding its transport and manufacturing interests. It included a \$38.8m tranche which, with a view to ensuring distribution in Europe, was separated off from the US portion—led by Salomon Brothers and Goldman Sachs—and arranged by Swiss Bank Corporation International.

CSBI employed the structure used last year for an issue it made for its parent bank, and for Britoil's offering. Syndication is divided up geographically among co-managing banks each responsible for placing in

one country, and not allowed to seek custom elsewhere.

The key Swiss portion was led by SBCI itself, with Credit Suisse First Boston and Union Bank of Switzerland (Securities). SBCI and Morgan Grenfell, with Cazenove, handled the UK. Dresdner Bank dealt with West Germany, EBC Amro Bank with the Netherlands and Banque Nationale de Paris with France.

SBCI believes delegation to regional managers creates a firmer commitment on their part to place the paper, but also provides flexibility so that shares can be channelled to the countries where real demand is seen rather than being insecurely placed just to meet a specific country target.

SBCI argues that its method, apart from ensuring firmer placement with the retail investor, cuts out multiple calling of investors by different banks trying to hawk the same paper, and removes the pressure on managers to make

quick sales.

The alternative view is that the SBCI method adds in an unnecessary layer of management which could diminish the lead manager's control over the issue.

Retail investors are seen as the most desirable and secure targets for Euro-equity placings, by contrast with the US where institutional investors take up most share issues. The biggest retail element is managed accounts, mainly in Swiss banks. By far the largest proportion of Euro-equities has been placed in Switzerland. For Transamerica, no less than 11 banks took part in management and underwriting there.

An unusual feature for the Euro-equity market of Transamerica's offering was the fact that it was priced during the trading day, and not at the previous day's closing level. The practice is quite common in New York. In a volatile stock market, the US managers priced the issue at \$35.25 after

the share price had dropped a dollar to that level from the previous night's close. Fortunately for the managers, the share price rose slightly by the end of the day.

The Euro-equity market is still in the early stages of development. Commission levels yet to settle at standard levels, though 3½ per cent is fairly common. Transamerica's were 2½ per cent, the same as for the US part of the sale, while BBL's are 4 per cent.

The differing distribution structures—apart from simply reflecting the desire to create an individual product to sell to corporate clients—demonstrate that the focus is still on ensuring secure homes exist for the shares in Europe as fund managers cautiously shift the emphasis away from fixed income portfolios. They do not represent fundamental differences in philosophy.

Alexander Nicol

Bougainville cost curbs bring firm end to year

BY KENNETH MARSTON, MINING EDITOR

BOUGAINVILLE Copper, the Rio Tinto-Zinc group's major open-pit copper and gold producer in Papua New Guinea, boosted earnings to 20m kina (\$20.2m or £14.4m) in the second half of 1985 to bring the year's total to K28.1m compared with K11.6m in 1984.

The final dividend is being raised to 5 toea, making a total for the year of 7 toea compared with 4 toea for 1984. Total borrowings have been reduced to K36.5m, a reduction of K15.1m on the amount outstanding at end-1984.

Sales in 1985 totalled 539,953 tonnes of concentrate containing 168,714 tonnes of copper (167,197 tonnes in 1984), 13,770 kg gold (13,962 kg) and 44,277 kg silver (45,009 kg).

After a gain of C\$3.8m (US\$2.6m or £1.82m) from investments sales, the Canadian gold and copper-producing Northgate Exploration has recorded a profit of C\$417,000 for the fourth quarter of 1985.

This still leaves a net loss for the year of C\$2.17m, or 19 cents a share, compared with a net profit of C\$2m in 1984 when there was a gain of C\$7.8m on the sale of part of the holding in Whim Creek.

Occidental to sell gas pipeline

OCCIDENTAL PETROLEUM, the US energy group, has reached agreement with the Federal Trade Commission to sell 2,200 miles of natural gas pipeline in order to avoid a veto under anti-trust rules of its \$3bn purchase of Midcon, writes Our New York Staff.

The commission required the divestment because of the virtual monopoly held by the

Bayer buys control of research unit

By John Davies in Frankfurt

MAYER, the West German chemical group, has bought a majority stake in a private scientific "think tank" as part of its plans to become more involved in engineering ceramics.

It has bought into the Cremer Research Institute, which is associated with the Cremer group of companies, a medium-sized family business involved in ceramic products.

The institute, based at southern Germany, was set up in 1959 and employs about 30 experts. It has acquired a reputation for pioneering work in aspects of engineering ceramics.

Although details have not been disclosed, Bayer is understood to have taken a 75 per cent stake in the research institute, with the Cremer group retaining 25 per cent.

Bayer already produces basic materials suitable for use in making some engineering ceramic components, but aims to broaden its activities to include the development of finished components made out of high performance ceramics.

Atlas-Copco lifts profits and dividend by 44.5%

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

ATLAS-COPCO, the Swedish maker of construction, mining and engineering equipment, increased its profits by 44.5 per cent last year and is increasing its dividend by the same amount.

Profits after financial items rose to SKr 828m (\$111m) from SKr 573m in 1984. The group has recovered strongly during the past two years following a steep drop in profitability in 1982 and 1983, when it was forced to halve its dividend to SKr 3 per share. The board is proposing to increase the dividend for 1985 to SKr 6.50 from SKr 4.50.

Turnover rose by 11 per cent to SKr 10,060m, reflecting a volume rise of 6 per cent. Some 91 per cent of sales came from markets outside Sweden. The value of new orders booked during 1985 rose by 9 per cent to SKr 10.4bn.

The group said that it expected a further rise in both sales and profits during 1986.

The chief jump in profitability last year came from the mining and construction techniques division, with SKr 185m against SKr 35m. Airpower, the

compressor division, still contributes the lion's share of group income, however, with profits of SKr 450m, up from SKr 390m.

Hydro recently acquired a controlling stake, achieved pre-tax profits of Nkr 231m (\$31.4m) last year, compared with Nkr 132m, writes Fay Gjester in Oslo.

The current year's results are expected to match last year's, and the dividend is to be increased to Nkr 3.20 from Nkr 3.

Sales rose from Nkr 2.9bn to Nkr 3.4bn.

Kone the Finnish lift maker, suffered a 28.2 per cent fall in pre-tax profits last year to FM 133.2m (\$25.2m) despite a rise in sales to reach the FM 5bn mark against FM 4.16bn the previous year, Our Financial Staff adds.

The company said the result fell short of budgeted targets. It added that the outlook had not altered significantly from a year ago, but made no forecast for the current year. Its dividend is being maintained at FM 5.

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book Runner	Offer yield %
U.S. DOLLARS							
U.S. Bank 1/2	100	2001	15	2 1/2	100	Morgan Stanley	2.825
General Co. (a)	100	1998	10	8 1/2	100	Shearson Lehman Bros.	8.376
Swedish Export Cr. 1/2	200	1991	5	8 1/2	100 1/2	Bankers Trust Int.	8.538
Xerox Credit Corp. 1/2	100	1991	5	8 1/2	100 1/2	Lloyds Merchant Bank	8.494
Chalcid Bank 1/2	100	1991	5	(a)	100	Merrill Lynch	8.421
Calgon-Pulver 1/2	100	1998	10	8 1/2	100 1/2	CSFB	8.406
Austria 1/2	100	1998	12	8 1/2	100 1/2	S. G. Warburg	8.375
Unilever Cap. Corp. 1/2	100	1998	10	8 1/2	100 1/2	Morgan Stanley	8.336
Shawing Drug 1/2	150	1998	10	8 1/2	100 1/2	CSFB	8.336
Indust 1/2	150	1998	10	8 1/2	100 1/2	CSFB	8.336
Gla. Occidental 1/2	80	1993	7	(8 1/2-8 3/4)	100	Rampart Partners	-
Fairmont Financial 1/2	23	2001	15	(7-7 1/4)	100	Kidder Peabody	-
Int. Mortgage Investors (f) 1/2	15-75	1996	10	8	100	Bankers Trust Int.	8.888
S. Nat. del Lavoro 1/2	100	1991	5	8 1/2	100 1/2	St. Austen Cap. Mkts	8.555
EDF 1/2	100	1992	5	8 1/2	85 1/2	CSFB	8.555
GNAC 1/2	200	1998	10	9 1/2	100 1/2	Nomura Int.	8.628
AUSTRALIAN DOLLARS							
BNW Finance 1/2	75	1996	10	13 1/4	100 1/2	Orion Royal Bank	13.825
Lloyds Bank NZA 1/2	50	1989	3	14 1/4	100 1/2	Lloyds Merchant Bank	14.482
Norsk Hydro 1/2	85	1991	5	14	101	Morgan Stanley	13.711
D-MARKS							
Optec Ind-Ind Bank 1/2	70	1991	5	2 1/4	100	Deutsche Bank	2.250
Deutsche Bank Fin. 1/2	718	1998	10	6 1/2	120	Deutsche Bank	3.038
Norsta Oy (d) 1/2	200	1998	10	1/8	100	Deutsche Bank	-
Euro-DM Securities 1/2	211.76	2001	15	0	37.85	Commerzbank	6.791
Euro-DM Securities 1/2	211.76	2006	20	0	27.85	Commerzbank	8.375
Euro-DM Securities 1/2	211.76	2011	25	0	26.85	Commerzbank	8.452
Euro-DM Securities 1/2	800	2018	38	0	18.35	Commerzbank	6.310
SWISS FRANCES							
Switzerland 1/2	100	1994	-	4 1/4	100	Lloyds Bank Int.	4.750
SBC 1/2	100	1991	-	1 1/2	100	SBC	1.675
Société Générale 1/2	125	1996	-	5 1/2	100	Boe Paribas (Swiss)	5.625
Toto Int. 1/2	70	1991	-	2 1/2	100	Crédit Suisse	2.308
K Lin 1/2	100	1993	-	5 1/2	100	Crédit Suisse	5.528
Swiss Exchange 1/2	75	1984	-	100 1/2	100 1/2	SBC	5.528
Leucadia Nat. Corp. 1/2	75	1998	-	6	100	Man. Hanover (Swiss)	8.000
Thomson-Brown 1/2	100	1998	-	4 1/2	100	Crédit Suisse	4.500
Mitsubishi Elec. Corp. 1/2	200	1991	-	5 1/2	100	UBS	5.125
Wissotzki Steel (a) 1/2	150	1993	-	5 1/2	100	Chicago St. (Swiss)	-
Top Sales 1/2	30	1991	-	2 1/4	100	Crédit Suisse	4.875
Colgate-Palmolive 1/2	100	1993	-	4 1/2	100	UBS	4.750
BP Capital 1/2	99	1993	-	4 1/2	100 1/2	UBS	4.750
Rochem Corp. 1/2	18	1991	-	5 1/2	100	Crédit Suisse	5.250
Goldwyn Film & R. 1/2	200	2006	-	5 1/2	100	UBS	8.375
Swiss 1/2	100	1998	-	8	(63.35)	Crédit Suisse	(5.375)
Kalanda Co. 1/2	10	1991	-	5 1/2	100	Chemical BK (Swiss)	5.250
ECUs							
EB 1/2	100	1993	7	8 1/2	100 1/2	Rampart Partners	8.574
GUILDERS							
FSB Bank (a) 1/2	20	1988	3	3 1/2	100	Van Hatten & Co.	-
FSB Bank (a) 1/2	20	1998	4	3 1/2	100	Van Hatten & Co.	-
FSB Bank (a) 1/2	20	1991	5	3 1/2	100	Van Hatten & Co.	-
STERLING (GBP) Fin. 1/2							
GNAC (UK) Fin. 1/2	50	1991	5	11	100 1/2	Hambros Bank	10.889
DANISH KRONER							
Swedavia 1/2	200	1991	5	8 1/2	100 1/2	Swedavia Int.	8.310
BELGIAN FRANCES							
BNP (Luxembourg) 1/2	300	1991	5	8	-	BNP (Luxembourg)	-
LUXEMBOURG FRANCES							
Union BK of Norway 1/2	300	1992	6	9	100	Boe Paribas (Lux.)	9.000
Swedavia 1/2	300	1992	6.3	9 1/2	100	Swedavia	8.750
Finans Scandin. 1/2	300	1991	5	9 1/2	100 1/2	SBC	8.185
YEN							
Asia Credit Corp (a) 1/2	25m	1996	10	8	101	Nomura Int.	7.552
Prestipank 1/2	10m	1996	10	8 1/2	100 1/2	Yamichi Int. (Eur)	6.521
LAUS 1/2	30m	1998	12	6.4	100	Nomura Secs.	5.582

* Not yet priced. † Final terms. ** Private placement. ‡ Convertible. § Floating rate note. ¶ With equity warrants. † With bond warrants. † Dual currency. (a) 8 1/4% first 4yrs (after 4yrs par option or extend for 5yrs at 8 1/2%). (b) Redemption linked to Yen/\$ exchange rate. (c) Ship over 1000 tons. (d) 1/2% over 5 m Libor. (e) 1 1/4% less 100 Libor (as money market rate). — first coupon fixed at 8 1/4%. (f) Mid-term coupon, return linked to US property. (g) 1/2% over 100 Libor. Note: Yields are calculated on AFRD basis.



Transamerica Corporation

1,100,000 Shares

Common Stock
(\$1 par value)

Swiss Bank Corporation International Limited

Banque Nationale de Paris
Dresdner Bank Aktiengesellschaft
Morgan Grenfell & Co. Limited

Credit Suisse First Boston Limited
EBC Amro Bank Limited
Union Bank of Switzerland (Securities) Limited

Switzerland

Swiss Bank Corporation International Limited

Credit Suisse First Boston Limited
Banca del Gottardo
Bank J. Vontobel & Co. AG
Compagnie de Banque et d'Investissements, CBI
Sarasin Investment Management Limited

Union Bank of Switzerland (Securities) Limited

Bank Julius Baer & Co. AG
Bank Leu International Ltd
Handelsbank N.W. (Overseas) Ltd
Swiss Volksbank

West Germany

Dresdner Bank Aktiengesellschaft

Great Britain

Morgan Grenfell & Co. Limited

Swiss Bank Corporation International Limited
Placing of the Shares by Cazenove & Co.

Netherlands

EBC Amro Bank Limited

France

Banque Nationale de Paris

Banque Indosuez
Crédit Commercial de France

Banque Paribas Capital Markets Limited
Crédit Lyonnais

Société Générale

Other European Nations

Swiss Bank Corporation International Limited

New Issue

This announcement appears as a matter of record only

February 1986

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PHILIP MORRIS COMPANIES INC.

U.S.\$200,000,000

97 1/8 per cent. Notes due 1998

Swiss Bank Corporation International Limited

Banque Paribas Capital Markets Limited
Dresdner Bank Aktiengesellschaft
Shearson Lehman Brothers International

Credit Suisse First Boston Limited
Nomura International Limited
Union Bank of Switzerland (Securities) Limited

Algemene Bank Nederland N.V.

Banque Nationale de Paris

Citicorp Investment Bank Limited

Crédit Commercial de France

Daiwa Europe Limited

Generale Bank

LTCB International Limited

Mitsubishi Finance International Limited

Salomon Brothers International Limited

Westdeutsche Landesbank Girozentrale

BankAmerica Capital Markets Group

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Crédit Lyonnais

Deutsche Bank Capital Markets Limited

Lloyds Merchant Bank Limited

Merrill Lynch Capital Markets

Orion Royal Bank Limited

Société Générale

Wood Gundy Inc.

Banca del Gottardo

Bank Leu International Ltd

Compagnie de Banque et d'Investissements, CBI

Swiss Volksbank

Bank Julius Baer & Co. AG

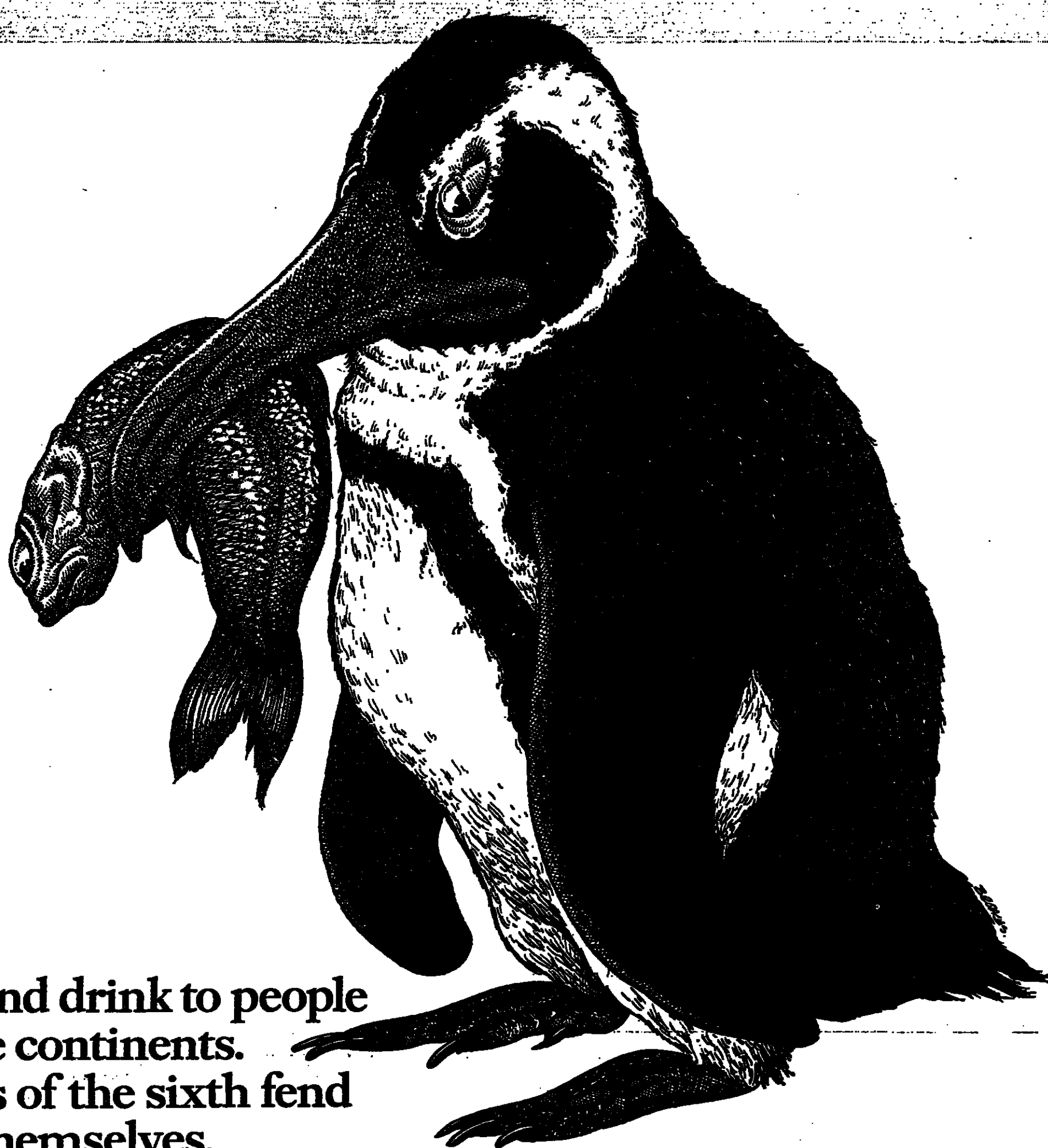
Bank J. Vontobel & Co. AG

Handelsbank N.W. (Overseas) Ltd.

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**We're food and drink to people
of five continents.
Inhabitants of the sixth fend
for themselves.**

Primitive though they are, most of the population of Antarctica know exactly where their last meal came from.

Which is something that can't be said of the people of the more advanced countries of the world.

In the States they think Baskin-Robbins, one of the world's biggest ice-cream chains, is as American as Apple Pie. Which is hardly surprising as it's run entirely by Americans.

But it's owned by Allied-Lyons. A British company.

Clogs, windmills, tulips, advocaat, what could be more Dutch?

The advocaat. Warninks, Holland's biggest producer of advocaat is British owned and it's part of Allied-Lyons.

All over the world people have got into the habit of drinking sherry before, during or after a meal. Hardly the thing to do, eh what?

But we don't mind. The chances are they're drinking Harveys, the world's biggest selling sherry, once again from Allied-Lyons.

It's much the same with port.

In over 50 countries they don't know, or care, which way to pass the port. But they do know which port to pass. It's Cockburns.

We could go on.

Allied-Lyons have over 200 brands, many of which are household names in countries the world over. But we're not just sitting back counting the profits, considerable though they are.

This financial year alone, we plan to invest a massive £190 million in the business and in 1985 we launched well over 100 new products worldwide.

Last year we made record pre-tax profits of £219 million and achieved £945 million worth of business overseas, without any help from our flippered friends down there in Antarctica.

Allied-Lyons
GOING ON GROWING

Instead, an infrared laser on a robot positioning system heats only the solder areas.

INTERNATIONAL APPOINTMENTS

Extraordinary merger duo
move up at First Boston

BY TERRY DODSWORTH IN NEW YORK

THE EXTRAORDINARY deal-making duo that has turned First Boston, the New York investment bank, into one of the very top mergers and acquisitions institutions on Wall Street, is to be given additional responsibilities in a broad reorganisation, the two men, Mr. Bruce Wasserstein and Mr. Joseph Perella, are being put in charge of all client contacts in the investment banking division, while all the group's capital raising functions will be consolidated under Mr. Anthony Grassi, formerly head of investment banking.

The reshuffle underscores the meteoric rise in First Boston's mergers and acquisition activity in recent years, while marking the end of Mr. Wasserstein, 35, and Mr. Perella, 44, as potential candidates to head First Boston in the future. Since the late 1970s, the two men have transformed the group's mergers division from a sleepy adjunct of the bank into one of the leading departments of its kind

on Wall Street, ranking alongside Morgan Stanley and Goldman Sachs.

Last year, in the busiest period of takeover activity ever in the US, First Boston claimed leadership in terms of its involvement in deals and total fees — indeed, in the top 10 transactions, it pulled in around \$50m according to figures collated by Fortune magazine, around \$10m more than Morgan Stanley, its closest rival. Mergers and acquisitions are estimated to have accounted for around a quarter of the bank's total revenues of about \$890m in 1985.

On Wall Street, the reorganisation is seen as a move reflecting the importance of the merger and acquisition department in recent years in selling the overall services of the bank. Mr. Wasserstein, whose ebullient style attracted enormous personal publicity in the early 1980s, has recently adopted a lower public profile. But he is known, along with Mr. Perella,

Chairman
of HNG/
Internorth

By Our Financial Staff

HNG/INTERNORTH, the US natural gas pipeline concern formed last year by the \$2.3bn merger of Houston Natural Gas, of Texas, and Internorth, of Nebraska, has elected Mr. Kenneth L. Lay, 43, its president and chief executive, to the additional post of chairman. In succession to Mr. William A. Strauss, 62, who has retired from the board.

Mr. Strauss, a former chairman of Internorth, became chairman of the merged company in November, on the resignation of Mr. Sam Segner, the former chief executive of Internorth who initially took on the chief executive role at the new company.

The company last week reported a net loss of \$14.1m for 1985, after taking a \$182.6m loss in the fourth quarter arising from the nationalisation of its Peruvian operations and restructuring costs. Earnings from continuing operations, before the Peruvian charge, were \$165.8m, against \$268m the previous year, on revenues of \$10.3bn against \$7.3bn.

LTV financial
promotion

THE LTV Corporation, the second largest steelmaker in the US since its 1984 merger with Republic Steel, has announced the promotion of Mr. James F. Powers to senior vice president, chief financial officer. He will continue to report to Mr. James J. Paulos, executive vice president, who previously served as chief financial officer and who remains responsible for the areas of finance, personnel and the company's diversification programme. Mr. Paulos has announced his decision to retire from the company by the end of 1986.

Mr. Powers has been vice president and treasurer since 1983 and prior to that appointment had been vice president and controller since 1977.

LTV has interests apart from steelmaking in areas such as aerospace and oil-field equipment.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED
UNIT TRUSTS

Money Unit Trusts (a)

Money Unit Trusts (b)

Money Unit Trusts (c)

Money Unit Trusts (d)

Money Unit Trusts (e)

Money Unit Trusts (f)

Money Unit Trusts (g)

Money Unit Trusts (h)

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British United Unit Trusts (a) (c) 9-17 Pavement Rd, Haverhill, Mass 01830 Assets: £1,000,000,000 Units: 100,000,000 Price: 1.00	Barclays Fund Managers (a) (c) (e) 25 Mary Ann, London EC2A 5EP Assets: £1,000,000,000 Units: 100,000,000 Price: 1.00	Legal & General (Unit Trst. Mgmt.) Ltd 5 Raymond Rd, Brentwood Assets: £1,000,000,000 Units: 100,000,000 Price: 1.00
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Manufacturers Life Insurance Co (UK)	Property Growth Assur Co Ltd—Contd				
St George's Way, Sevenage	<table border="1"> <tr> <td>First Perm. Pd</td> <td>716.7</td> </tr> <tr> <td>First Perm. Co Ltd</td> <td>249.9</td> </tr> </table>	First Perm. Pd	716.7	First Perm. Co Ltd	249.9
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LEISURE—Continued

REGIONAL & IRISH STOCKS

The following is a selection of Regional and Irish Stocks, the latter being quoted in Irish Currency.

	100	Feb. 1987-82	(1986-87)
of Ireland	102	APMBS	227 +44
& Rose L.L.	95	CPI Hops	56 -
of London	42	Carlin	52 -
of Cork	57	Dublin Gas	52 -
		H&L & H L	61 -1
IRISH		Irish Hotels	26 -
11% 1988-90		Irish Roads	51 -
4% 1989-90	1984-85	Uniper	126 -10

"Recent Issues" and "Rights" Page 18
(International Edition Page 24)

services is available to every Company dealt in on Stock exchanges throughout the United Kingdom for a fee of £275 per annum for each security.

Bryant
construction
021-704 5111
SOLIHULL
BRACKNELL

New home for sailors

A £17.5m contract for an 1,100 bed naval accommodation complex with recreational and dining facilities, at Portland, Dorset, has been awarded to JOHN MOWLEM & CO by the Property Services Agency.

The project consists of two buildings (34,000 sq metres) to provide a senior mess and a wardroom on the Harty site at HMS Osprey, a dockyard and naval helicopter station. Up to nine storeys high, the two buildings will have in situ concrete frames with a tannal form for the cabin (bedroom) construction. Another unusual feature will be the hanging steel and concrete floors which will provide service voids below the podium level slabs.

Cladding will be pre-cast panels faced with Cornish granite for the lower levels and pink Shap granite for the upper levels. Windows will be aluminium-framed and both buildings will have an unusual pitched steel roof.

Landscaping is an extensive part of the project and includes a direct car park for 400 cars, circular grass plateau areas and palisade fencing as well as planted and paved areas, fire access roads and extensive retaining walls.

Work on the wardroom has started and the senior ratings mess is due to commence in early March. Project completion is due in May 1988.

R. DURNELL & SONS has been awarded a variety of contracts totalling over £5.5m for refurbishment, new build, repair, maintenance and minor works. Major elements of this total are for the reconstruction of the main building at Abbey Wood Station for British Rail, Southern Region (£400,000); erection of 28 aged persons flats with warden and communal facilities at Sunninghill, Berkshire (£856,000); extensions and alterations to the Stanmore Tertiary College, Harrow (£1.4m); construction of new quartermaster stores for the Royal Army Medical Corps at Mytchett, Surrey (£1m).

CONSTRUCTION

Glasgow centre project starts

Following the appointment of SIR ROBERT MCALPINE MANAGEMENT CONTRACTORS, work has started on the £45m St Enoch Square Development in the heart of the City of Glasgow.

The 23,400 sq metre multi-storey shopping complex, being developed jointly by the Church Commissioners and Sears Holdings, will include a department store, 50 shop units, a fast-food court and restaurant, and an ice rink all enclosed within a glazed structure rising 34 metres above the shopping malls. The development will also provide parking for 750 cars.

Currently used as open car parking, the site stretches from St Enoch Square on the west to Stockwell Street in the east and is bounded on the north by Argyle Street and on the south by Howard Street. The existing Lewis's store on Argyle Street which is owned by Sears Holdings will be incorporated in the new scheme.

£25m Legal & General office

Construction work has started on a new office building for Legal and General Assurance Society in Kingswood, Surrey. Under a £25m contract, TAYLOR WOODROW MANAGEMENT CONTRACTING is managing the construction of the 25,000 sq metres (280,000 sq ft) block. The project also entails the demolition of the neighbouring 18,000 sq metre (190,000 sq ft) office building plus refurbishment and extension of a separate training centre, construction of new sports buildings and playing fields and extensive landscaping. The new building, which will initially be constructed alongside the existing one, will be low rise keeping with the predominantly residential character of the neighbourhood. Arup Associates are the architects, engineers and quantity surveyors.

BBC Bristol office complex

Contracts valued in excess of £14m have been awarded to R. M. DOUGLAS CONSTRUCTION. Work has started on a 30-month contract valued at £5.5m to build three interconnecting office blocks totalling 6,000 sq metres forming new offices, technical areas, restaurant and club for the BBC Network Production Centre in Bristol. In London, a £2m contract to be completed before Christmas has been won for the refurbishment of ABC News Television Studios in Carburton Street. In the

East Midlands airport hotel

CONSOLIDATED TERN INVESTMENTS has won contracts worth £15m. They include a design and build contract for a £3m hotel at the East Midlands International Airport, a prestige office block in Swindon, McDonald's hamburger stores at Milton Keynes and Maidstone, and new car showrooms for Mercedes, Porsche and Nissan agents. The group already has under construction a £5.6m police headquarters in South Wales, the refurbishment of the public areas of the 900-bedroom Forum International Hotel in London and a 'DIY store at Basildon.

Preliminary works to prepare the site have begun with the revision of the car parking layout and the building of a bus link. This work will be followed by sewer diversion, the removal of old foundations and bulk excavation to allow the main works to start in mid-May with the piling for the foundations.

The main contract will follow, comprising the foundations, basement and podium slab to ground level. This will form the main shopping mall and will involve placing around 19,000 cu metres of concrete.

Construction of the multi-storey car park on 13 half levels and the tubular steel trusses for the glazed enclosure will comprise the next phase. A modified patent glazing system with silicone sealed joints will clad the steelwork (an area of about 20,000 sq metres) to give all-year-round weather protection over the whole scheme. The project is due for completion by Spring 1989.

The main contractor has not yet been appointed.

YEMEN ARAB REPUBLIC YEMEN GENERAL ELECTRICITY CORPORATION URBAN ELECTRIFICATION CONSULTANCY SERVICES CONTRACT YEM 203

INVITATION FOR PRE QUALIFICATION

The Government of the Yemen Arab Republic is negotiating for credits from:

1. the Kuwait Fund for Arab Economic Development, and other agencies relating to Earthquake Rehabilitation/Electrification in the Dhamar area of YAR which was struck by an earthquake in December 1982;
2. the International Development Association, the Arab Fund for Economic and Social Development, the Islamic Development Bank and the Swedish Agency for International Technical and Economic Co-operation relating to the Fourth Power Project for urban and rural electrification in YAR.

The combined value of the above two programmes will be approximately 120 million US dollars.

GENERAL DESCRIPTION OF THE CONSULTANCY

The Yemen General Electricity Corporation is in process of issuing tender documents for the works involved (see below) and now invites the interest of international Consulting Engineers to assist in bid evaluation and to then undertake the subsequent supervision of the contract works.

SCOPE OF THE CONTRACT WORKS

These will be advised in the Tender Documents shortly to be available. The broad programmes envisage:

1. the provision of electricity supplies to about 45,000 consumers under the Earthquake/Rehabilitation Electrification Project together with associated networks;
2. the provision of new and rehabilitated electricity supplies to about 20,000 consumers under the Fourth Power Project together with associated networks.

ELIGIBILITY

This invitation for pre-qualification is open to all international Consulting Engineer firms who have previously successfully undertaken similar projects world wide, and particularly in the Middle East.

APPLICATION FOR PRE-QUALIFICATION

Interested Consultants are invited to apply for pre-qualification by sending under letter full relevant details including contracts supervised, to the following address. Applications should reach me not later than 21 days after the publication of this advertisement.

Mohamed Hassan Basal, Managing Director, Yemen General Electricity Corporation, P.O. Box 178, Sana'a, Yemen Arab Republic.

YEMEN ARAB REPUBLIC

INTERNATIONAL BID INVITATION NOTICE
Bids are hereby invited from bona fide manufacturers and suppliers from member countries of the World Bank/IDA, Taiwan-China and Switzerland for supply, installation, testing and trial operation of the following types of equipment and furniture for the Department of Civil Engineering, Faculty of Engineering, Sana'a University, under IDA credit 1203/YAR.

Bid packages	Types of equipment
1	Soil Mechanics Laboratory
2	Materials Structures Laboratory
3	Sanitary Engineering Laboratory
4	Surveying and Photogrammetry Laboratory
5	Properties and Testing of Material Laboratory
6	Hydraulics and Hydrology Laboratory
7	Highway and Traffic Engineering Laboratory
8	Furniture, Audiovisual and Office Equipment

Bid documents may be obtained from the address below upon a non-refundable payment of US\$100 per package. Bids will be received up to 12:00 hours on the 14th May 1986 and will be opened in public immediately thereafter in the IDA Education Project Office. All bids must be accompanied by bid bonds covering not less than 2 per cent of the total bid price. Bids received after the stated time will be returned unopened.

Ministry of Education,
IDA Education Project,
PO Box 96, Sana'a
Yemen Arab Republic
Telex: 2405 EPIU YE Cable: PROJED

WANDSWORTH BOROUGH COUNCIL

Removal of Housing Units at Wandsworth Estate, London, S.W.18

Contractors wishing to consider the removal of housing units at Wandsworth Estate, London, S.W.18, should submit names to the Director of Wandsworth Borough Council, Wandsworth House, Wandsworth, London S.W.18 2PU, by 1st March 1986.

The Wandsworth Borough Council is a central body which serves a central area of the London Borough of Wandsworth and it is intended that the Wandsworth Borough Council, Wandsworth, London S.W.18 2PU, will be the main body for the removal of housing units at Wandsworth Estate, London, S.W.18.

Applications must provide the following information:

(a) details of the firm, its name, address and telephone number;

(b) names and addresses of three referees with whom the firm has worked in the last three years;

(c) details of similar work undertaken during the last three years;

(d) copies of the firm's last two years' audited accounts;

(e) the company's policy documents relating to the above-mentioned items and must be accompanied by a copy of the company's policy documents relating to the above-mentioned items.

Interested firms should send their applications to the Director of Wandsworth Borough Council, Wandsworth House, Wandsworth, London S.W.18 2PU, by 1st March 1986.

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CONTRACTS AND TENDERS ADVERTISING

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Commercial & Industrial Property	11.50	35.00
Residential Property	8.00	25.00
Appointments	12.00	41.00
Business, Investment Opportunities	11.50	35.00
Business for Sale/Wanted	11.50	35.00
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Holidays & Travel	9.00	30.00
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Book Publishers	11.50	35.00

Premium positions available £2.00 per single column cm extra. All prices exclude VAT. For further details write to: Classified Advertisement Manager, Financial Times, 10 Cannon Street, London EC4A 3DF.

Company Notices

CASSE CENTRALE DE CO-OPERATION ECONOMIQUE

Bond issue of US\$200 million

Floating Rate Notes 1985/2005

The rate of interest applicable to the interest period from February 18 1986 up to May 19 1986 as determined by the reference agent is 8 1/2 per cent annum namely US\$203.13 per note of US\$10,000.

DRESSER OVERSEAS FINANCE N.V. DRESSER INDUSTRIES, INC.

Copies of the Financial Statements for 1985 are now available and may be obtained from:

Representative: L. G. Muller, Dresser Overseas Finance N.V., 137 Whitehall Lane, London SW2 1RL, United Kingdom.

US\$100,000,000

UNION DE BANQUES ARABES ET FRANCAISES

Subordinated Floating Rate Notes due 1995

In accordance with the description of the Notes, notice is hereby given that the interest period from February 18 1986 up to August 18 1986 will carry an interest rate of 8 1/2 per cent annum.

The interest payable on the relevant interest period from August 18 1986 against coupon No. 3 will be US\$14.75 per Note.

The Agent Bank is P. H. R. de la Roche, S.A., Luxembourg.

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The Agent Bank is P. H. R. de la Roche, S.A., Luxembourg.

CANADA

CANADA

Sales Stock High Low

TORONTO

Closing prices Feb. 27

11879 AMCA Int 5185- 1

54000	Aberford	86%
12497	Abilotti Pr	82%
100	Acklands	\$19%
16260	Acquino E	32%
16300	Acquino S	32%
16300	Albair N	1%
156429	Albair N	\$43%
518	Algo Cent	120%
70	Almogia St	\$18%
16300	Almogia St	120%
34700	Alto I	1%
15	Alto II	59%
8740	BK Sugar A	\$20%
3700	BGR A	5%
48614	BGR B	\$35%
597916	BK Monti	\$29%
182523	N S Ncost	\$12%
144812	Bell Can	\$38%
182523	Bell Can	\$38%
8782	Bonora R	300%
10689	Boo Vally	\$10%
14100	Braloma	240%
3500	Bramble	\$16%
18400	Bramble	\$16%
21400	Bratwurst	50%
100	Brenda M	5%
40874	BK FonP	\$12%
182523	BK FonP	181%
193039	BK Phone	\$25%
1925	Brunswick	\$13%
46305	CAE	\$18%

8330	CLL s t	\$174
8330	CLL s t	\$174
8200	Cad Frv	\$140
7050	Cambridge	\$20
12210	Cam RLA	\$26
7050	Cam Res	\$26
8330	Comp	\$26
11500	Compau	\$22
2813	CCCM ext p	\$12
8675	CCD t	\$10
4597	Car Malt	\$20
8330	C Nor West	\$18
17150	C Nor West	\$18
220600	CS Peto f	\$10
2581	Can Trust	\$42
194989	CI BK Cam	\$18
19850	CI Marconi	\$21
19850	CI Marconi	\$21
403898	CP Ld	\$16
178518	CTire A t	\$13
18047	CUHJ A t	\$18
1500	CUHJ B	\$18
25500	Canfor	\$11
1000	Canfor A	\$11
1300	Canfor	\$18
17900	Carz A t	\$18
4625	Carl OK	\$11

Stock	Change (Dollars)	High
OrinCo	740	4%
Orchem	20	1082
Ortr Tr	2.64	86 38%
OrvExp	224	9
Ovmls	.28	758
Orco		3-16
		P
PNCo	1.32	983
Pwr	1.40	1113
PacFut		1998

PacTel	.80	35	14%	1
PacPch		738	19	1
PacMch	.18	337	11%	1
PacMch	.15	505	10%	2
PacMch	.60	520	10%	2
PacMch	1	23	15%	1
PacMch		201	25	2
PacMch		48	12%	1
PacMch	.08	1046	6%	3
PacMch	2.50	1046	15%	3
PacMch	.72	34	29%	1
PacMch	.10	3683	10	1
PacMch	1.12	47	27	2
PacMch		742	6	1
PacMch	.15	10845	11%	10
PacMch	.35	10845	11%	10
PacMch		28	3%	1
PacMch		2688	37%	2
PacMch	.52	3	24	2
PacMch	1.04	3268	38	1
PacMch	1.12	19	9%	1
PacMch		55	5%	1
PacMch		3328	17%	17
PacMch		534	29%	2
PacMch		32	14%	1
PacMch		82	16%	1
PacMch		12	1%	1

[illegible]

Reggie	.20	360	7	8
Reggie	.12	90	16 $\frac{1}{2}$	15

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**FIN
EURO**

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**You can obtain
of the Financial
personally
in the center
for further
Richard Williams**

Financiers 11m
Singel 512 10
Netherlands

	High	Low	Clean	Cong
ers A	\$13 $\frac{1}{2}$	13 $\frac{1}{4}$	13 $\frac{1}{2}$	- $\frac{1}{8}$
ers B I	\$18 $\frac{1}{2}$	17 $\frac{3}{4}$	18	+ $\frac{1}{8}$
an	\$10 $\frac{1}{2}$	10 $\frac{1}{4}$	10 $\frac{1}{2}$	
al Bnk	\$26 $\frac{3}{4}$	26 $\frac{1}{4}$	26 $\frac{1}{2}$	+ $\frac{1}{2}$
co A	\$26 $\frac{1}{4}$	25 $\frac{3}{4}$	26	+ $\frac{1}{2}$

[illegible]

Carb	132	120	125	-7
P Carb	141 ^{1/2}	147 ^{1/2}	142 ^{1/2}	+5
Entprse	125 ^{1/2}	126	125 ^{1/2}	0
Insurance	37	37	37	+7
g rights or restricted voting	\$37	37	37	+1 ^{1/2}

MONTREAL

rent prices February 14

Mont	\$19 ^{1/2}	18 ^{1/2}	20 ^{1/2}	+1 ^{1/2}
brdrA	\$17 ^{1/2}	17 ^{1/2}	17 ^{1/2}	0
brdrB	\$17 ^{1/2}	17 ^{1/2}	17 ^{1/2}	-1 ^{1/2}
Pak	\$25	24 ^{1/2}	25	+1 ^{1/2}
Saln	\$22 ^{1/2}	21 ^{1/2}	21 ^{1/2}	0
TxA	\$16	15	16	+1 ^{1/2}
Metro	\$10 ^{1/2}	10 ^{1/2}	10 ^{1/2}	0
K Cda	\$23	22 ^{1/2}	23	+1 ^{1/2}
er Corp	\$24 ^{1/2}	24 ^{1/2}	24 ^{1/2}	0
Age	\$17	17	17	+1 ^{1/2}
andA	\$21 ^{1/2}	21	21 ^{1/2}	+1 ^{1/2}

	Sales (thous.)	High	Low	Chng.
26	224	373	313	26% + 3%
	22	6%		0%
863	22	6%	21%	+2 + 1%
62	16	104	104	
70	50	52	13%	+ 1%
113	9	16	3%	+3 + 1%
1	577	33	33%	33 + 1%
	356	5	4%	5 + 1%
	189	3	5	
55	3832	19	10%	18% - 1%
12	14	4%	4%	
40	387	20%	20%	+ 1%
32	70	50	50	
24	189	25%	25%	- 1%

4	11	27 $\frac{1}{2}$	27 $\frac{1}{2}$	27 $\frac{1}{2}$ + $\frac{1}{2}$
131	51 $\frac{1}{2}$	50 $\frac{1}{2}$	51 + $\frac{1}{2}$	
1762	25 $\frac{1}{2}$	25 $\frac{1}{2}$	25 - $\frac{1}{2}$	
1177	14 $\frac{1}{2}$	14 $\frac{1}{2}$	14 - $\frac{1}{2}$	
26	18 $\frac{1}{2}$	18 $\frac{1}{2}$	18 $\frac{1}{2}$ + $\frac{1}{2}$	
444	5 $\frac{1}{2}$	5 $\frac{1}{2}$	5 $\frac{1}{2}$	
V V				
122	5 $\frac{1}{2}$	5 $\frac{1}{2}$	5 $\frac{1}{2}$ - $\frac{1}{2}$	
1276	16 $\frac{1}{2}$	15 $\frac{1}{2}$	15 $\frac{1}{2}$ + $\frac{1}{2}$	
519	5 $\frac{1}{2}$	5 $\frac{1}{2}$	5 $\frac{1}{2}$ + $\frac{1}{2}$	
518	8	7 $\frac{1}{2}$	7 $\frac{1}{2}$ + $\frac{1}{2}$	
482	43 $\frac{1}{2}$	42 $\frac{1}{2}$	42 $\frac{1}{2}$ + $\frac{1}{2}$	
28	28	27 $\frac{1}{2}$	27 $\frac{1}{2}$ + $\frac{1}{2}$	
8	4 $\frac{1}{2}$	4 $\frac{1}{2}$	4 $\frac{1}{2}$ + $\frac{1}{2}$	
2580	4 $\frac{1}{2}$	4 $\frac{1}{2}$	4 $\frac{1}{2}$	
3498	16	15 $\frac{1}{2}$	15 $\frac{1}{2}$ + $\frac{1}{2}$	
29	7 $\frac{1}{2}$	7 $\frac{1}{2}$	7 $\frac{1}{2}$ + $\frac{1}{2}$	
35	19	19 $\frac{1}{2}$	19 + $\frac{1}{2}$	
1054	30 $\frac{1}{2}$	28 $\frac{1}{2}$	30 + $\frac{1}{2}$	
48	9 $\frac{1}{2}$	9 $\frac{1}{2}$	9 $\frac{1}{2}$	
407	19 $\frac{1}{2}$	18 $\frac{1}{2}$	18 $\frac{1}{2}$ - $\frac{1}{2}$	
W W				
148	23	22 $\frac{1}{2}$	22 $\frac{1}{2}$ + $\frac{1}{2}$	
242	22	21 $\frac{1}{2}$	21 $\frac{1}{2}$ + $\frac{1}{2}$	

[illegible]

372 16½ 15½ 18½ + ½
2288 2½ 1½ 2½ + ½



Nasdaq national market, closing prices, February 14

Stock

Sales (thous)

High

Low

Last

Chng

Continued from Page 29

Onyx Corp

740

45

35

43

+

Pack

20

1052

105

105

+

Onyx Corp

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INDICES

	Feb. 14	Feb. 15	Feb. 18	Feb. 11	1985-'86	
					(A/B)	Low
AUSTRALIA (1/1/82)	1044.7	1033.7	1055.2	1044.5	1037.5	115.3 (7/10)
AZAR Action (1/1/82)	503.7	523.2	520.5	514.5	545.5 (30/0)	382.5 (7/10)
AUSTRIA						
Credit Alton (2/1/82)	117.55	117.72	117.17	118.21	120.55/1.1/85/2	94.21 (24/10)
BELGIUM						
Jubilaea SB (1/1/80)	2653.57	2644.34	2626.78	2639.56	2653.56/2.14/25/82	2020.7 (1/1/81)
DENMARK						
Danmarks (5/3/83)	226.79	230.8	228.55	228.10	237.78 (1/1/82)	155.44 (4/1/81)
FRANCE						
CAG General (3/1/80)	220.95	220.5	217.4	225.0	220.5 (15/5/82)	180.0 (9/1/80)
and Tendence (3/1/85)	112.75	113.4	112.5	115.0	115.4 (1/5/82)	105.00/1.1/82
GERMANY						
BAG Aktien (9/15/80)	647.58	645.85	670.55	659.75	715.76/1.0/1/82	382.55/3.0/81
Commerzbank (1/19/83)	1555.4	1572.0	2052.0	2027.5	2181.0/1.5/1/85	1111.0 (3/1/81)
HONG KONG						
Lung Sang Bank (8/17/84)	777.54	1748.49	1743.52	(c)	1829.34 (3/1/85)	1299.74/2/1/81
ITALY						
Italia Omm Int. (1975)	618.45	617.20	610.57	604.50	517.26/13.2/85	325.5 (2/1/81)
JAPAN						
YAMASA (1/2/82)	1278.57	1288.0	1288.0	1278.57	1288.0	1245.56 (3/1/81)

EUROPE (S)	1983	1984	1985	1986	(c)	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	2988	2989	2990	2991	2992	2993	2994	2995	2996	2997	2998	2999	3000
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WEDEN	111.88	112.54	112.56	111.25	112, 111.25/11.05	100, 100/10.05
WEDEN	1824.53	1865.08	1860.16	1884.25	1907.23 (1/11.05)	1285.22 (3/7)
WITZLERLAND	569.5	647.5	578.5	561.5	535.5 (1/11.05)	530.7 (1/11.05)
Wiss BankCpn(11/12.58)	—	259.5	257.7	255.5	259.2 (12/12.05)	184.5 (1/11.05)

** Saturday February 8: Jason Nikkel (C): TSE (C):
 Base value of all indices is 100, except Brussels 65=1,000, SSE Gold=255.7,
 SSE Industrial 254.2, Australia All Ordinary and Metals=500, NYSE Composite=100, Standard and Poor=100, and Toronto Composite and Metals=1,000, Toronto
 Indices based 1975 and Montreal Portfolio 4/1/75. † Excluding bonds. ‡ 400
 Industrials plus 40 Utilities. § 40 Financials and 20 Transports. C Closed
 Unavailable.

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 26

AMEX COMPOSITE CLOSING PRICES

Stock	P	V	E	100s	High	Low	Close	Change	Stock	P	V	E	100s	High	Low	Close	Change	Stock	P	V	E	100s	High	Low	Close	Change
Accor	11	37	2	34	34	34	34	+	Accor	11	37	2	34	34	34	34	+	Accor	11	37	2	34	34	34	34	+
Act	16	21	310	260	255	255	255	+	Act	16	21	310	260	255	255	255	+	Act	16	21	310	260	255	255	255	+
Alph	24	26	38	110	110	110	110	+	Alph	24	26	38	110	110	110	110	+	Alph	24	26	38	110	110	110	110	+
AlphA	20	155	111	110	110	110	110	+	AlphA	20	155	111	110	110	110	110	+	AlphA	20	155	111	110	110	110	110	+
AlphB	20	155	111	110	110	110	110	+	AlphB	20	155	111	110	110	110	110	+	AlphB	20	155	111	110	110	110	110	+
AlphC	20	155	111	110	110	110	110	+	AlphC	20	155	111	110	110	110	110	+	AlphC	20	155	111	110	110	110	110	+
AlphD	20	155	111	110	110	110	110	+	AlphD	20	155	111	110	110	110	110	+	AlphD	20	155	111	110	110	110	110	+
AlphE	20	155	111	110	110	110	110	+	AlphE	20	155	111	110	110	110	110	+	AlphE	20	155	111	110	110	110	110	+
AlphF	20	155	111	110	110	110	110	+	AlphF	20	155	111	110	110	110	110	+	AlphF	20	155	111	110	110	110	110	+
AlphG	20	155	111	110	110	110	110	+	AlphG	20	155	111	110	110	110	110	+	AlphG	20	155	111	110	110	110	110	+
AlphH	20	155	111	110	110	110	110	+	AlphH	20	155	111	110	110	110	110	+	AlphH	20	155	111	110	110	110	110	+
AlphI	20	155	111	110	110	110	110	+	AlphI	20	155	111	110	110	110	110	+	AlphI	20	155	111	110	110	110	110	+
AlphJ	20	155	111	110	110	110	110	+	AlphJ	20	155	111	110	110	110	110	+	AlphJ	20	155	111	110	110	110	110	+
AlphK	20	155	111	110	110	110	110	+	AlphK	20	155	111	110	110	110	110	+	AlphK	20	155	111	110	110	110	110	+
AlphL	20	155	111	110	110	110	110	+	AlphL	20	155	111	110	110	110	110	+	AlphL	20	155	111	110	110	110	110	+
AlphM	20	155	111	110	110	110	110	+	AlphM	20	155	111	110	110	110	110	+	AlphM	20	155	111	110	110	110	110	+
AlphN	20	155	111	110	110	110	110	+	AlphN	20	155	111	110	110	110	110	+	AlphN	20	155	111	110	110	110	110	+
AlphO	20	155	111	110	110	110	110	+	AlphO	20	155	111	110	110	110	110	+	AlphO	20	155	111	110	110	110	110	+
AlphP	20	155	111	110	110	110	110	+	AlphP	20	155	111	110	110	110	110	+	AlphP	20	155	111	110	110	110	110	+
AlphQ	20	155	111	110	110	110	110	+	AlphQ	20	155	111	110	110	110	110	+	AlphQ	20	155	111	110	110	110	110	+
AlphR	20	155	111	110	110	110	110	+	AlphR	20	155	111	110	110	110	110	+	AlphR	20	155	111	110	110	110	110	+
AlphS	20	155	111	110	110	110	110	+	AlphS	20	155	111	110	110	110	110	+	AlphS	20	155	111	110	110	110	110	+
AlphT	20	155	111	110	110	110	110	+	AlphT	20	155	111	110	110	110	110	+	AlphT	20	155	111	110	110	110	110	+
AlphU	20	155	111	110	110	110	110	+	AlphU	20	155	111	110	110	110	110	+	AlphU	20	155	111	110	110	110	110	+
AlphV	20	155	111	110	110	110	110	+	AlphV	20	155	111	110	110	110	110	+	AlphV	20	155	111	110	110	110	110	+
AlphW	20	155	111	110	110	110	110	+	AlphW	20	155	111	110	110	110	110	+	AlphW	20	155	111	110	110	110	110	+
AlphX	20	155	111	110	110	110	110	+	AlphX	20	155	111	110	110	110	110	+	AlphX	20	155	111	110	110	110	110	+
AlphY	20	155	111	110	110	110	110	+	AlphY	20	155	111	110	110	110	110	+	AlphY	20	155	111	110	110	110	110	+
AlphZ	20	155	111	110	110	110	110	+	AlphZ	20	155	111	110	110	110	110	+	AlphZ	20	155	111	110	110	110	110	+
AlphAA	20	155	111	110	110	110	110	+	AlphAA	20	155	111	110	110	110	110	+	AlphAA	20	155	111	110	110	110	110	+
AlphAB	20	155	111	110	110	110	110	+	AlphAB	20	155	111	110	110	110	110	+	AlphAB	20	155	111	110	110	110	110	+
AlphAC	20	155	111	110	110	110	110	+	AlphAC	20	155	111	110	110	110	110	+	AlphAC	20	155	111	110	110	110	110	+
AlphAD	20	155	111	110	110	110	110	+	AlphAD	20	155	111	110	110	110	110	+	AlphAD	20	155	111	110	110	110	110	+
AlphAE	20	155	111	110	110	110	110	+	AlphAE	20	155	111	110	110	110	110	+	AlphAE	20	155	111	110	110	110	110	+
AlphAF	20	155	111	110	110	110	110	+	AlphAF	20	155	111	110	110	110	110	+	AlphAF	20	155	111	110	110	110	110	+
AlphAG	20	155	111	110	110	110	110	+	AlphAG	20	155	111	110	110	110	110	+	AlphAG	20	155	111	110	110	110	110	+
AlphAH	20	155	111	110	110	110	110	+	AlphAH	20	155	111	110	110	110	110	+	AlphAH	20	155	111	110	110	110	110	+
AlphAI	20	155	111	110	110	110	110	+	AlphAI	20	155	111	110	110	110	110	+	AlphAI	20	155	111	110	110	110	110	+
AlphAJ	20	155	111	110	110	110	110	+	AlphAJ	20	155	111	110	110	110	110	+	AlphAJ	20	155	111	110	110	110	110	+
AlphAK	20	155	111	110	110	110	110	+	AlphAK	20	155	111	110	110	110	110	+	AlphAK	20	155	111	110	110	110	110	+
AlphAL	20	155	111	110	110	110	110	+	AlphAL	20	155	111	110	110	110	110	+	AlphAL	20	155	111	110	110	110	110	+
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Continued on Page 27

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

What a difference a year makes

BY COLIN MILLHAM

Exactly a year ago the dollar rose to a two-year peak against the yen of over ¥200, to a 13-year high against the Deutsche Mark of 3.30, to a 11-year peak against the Swiss franc of Sfr 2.90, and rose above £1.00 for the first time since 1971. Sterling was at its lowest level ever, at that time, of about £1.0550.

The market has now reversed itself to such an extent that sterling is value against the D-mark is roughly the same as the dollar's against the D-mark 12 months ago. Over the period the pound has weakened from about DM 3.50, showing similar losses against the Swiss franc and yen, but rising back to acceptable levels of around £1.40 in terms of the dollar.

Last February central banks were intervening in an attempt to stem the dollar's rise, but this year there was no sign of action to stop its fall.

It was a meeting of monetary officials in September, which really began the dollar's sharp reversal. A meeting of the Group of Five in New York, agreed on concerted action to reduce the value of the US currency, but in the event the mere threat of intervention, such as the latest unemployment figures, enough to set the dollar tumbling.

£ IN NEW YORK

Close	Feb. 14	Prev. close
Spot	1.4115-1.4125	1.4115-1.4125
1 month	1.4080-1.4090	1.4080-1.4090
3 months	1.4040-1.4050	1.4040-1.4050
6 months	1.3980-1.4000	1.3980-1.4000
12 months	1.3850-1.3900	1.3850-1.3900

Forward premiums and discounts apply to the U.S. dollar.

ling, although for the first six months or so after the agreement the Bundesbank was keen to show its hand at the Frankfurt show.

By last week the dollar had been so heavily sold that it was at a seven-year low against the yen, testing the ¥180 level, and making a fall below the record low of ¥175.50 touched on October 31, 1978, look a distinct possibility this week.

The dollar was also at a three-year low against the D-mark and Swiss franc, of around DM 3.50 and Sfr 2.90, with only a period of profit taking and short covering ahead of the long weekend in the US, celebrating Washington's birthday on Monday, preventing a further slide.

Sentiment has moved so much against the dollar that encouraging US statistics, such as the latest unemployment figures, have no impact, but disappointing figures, such as retail sales, push the dollar lower.

Attention has switched towards comments from finance ministers and central bank governors to try to gauge the attitude of the monetary authorities and when the central banks will decide the dollar has fallen far enough. Germany indicated last week that it felt this point had already been reached, but Japan may be prepared to see the slide continue, in an attempt to head off protectionist pressure against Japanese exports to the US.

Trying to decide Japan's attitude is not always easy however. Officials in Tokyo were particularly volatile last week, but meanings may have been lost in the translation. Did Mr Noboru Takeshita, the Finance Minister, say he was not worried about a dollar collapse, or the dollar collapse? Or did he mean the dollar is going into free fall, but if he meant the latter he acknowledged the US currency is already collapsing, but is not worried about it. This could make a crucial difference in deciding when, or even whether, the Bank of Japan tries to stop the dollar's slide.

CURRENCY FUTURES

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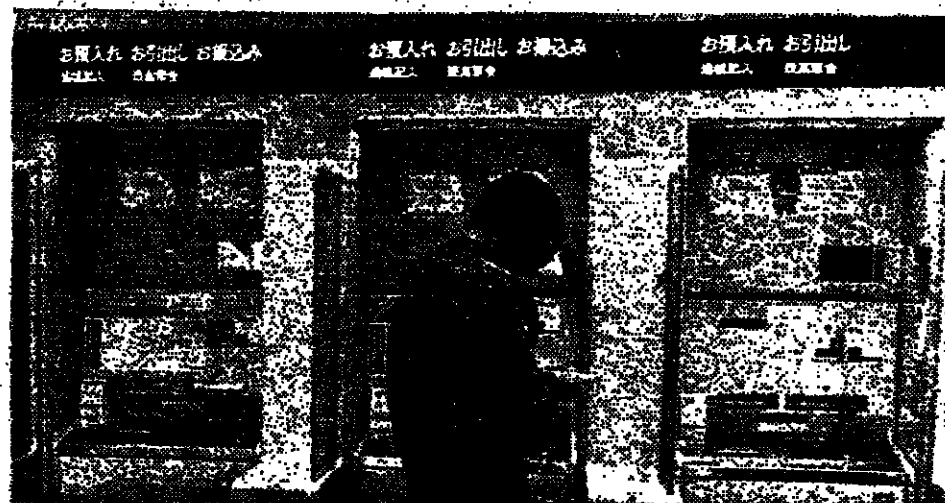
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SECTION III

FINANCIAL TIMES SURVEY



Cash dispensing machines in a Tokyo bank, the Bank of Japan and the trading floor of the Tokyo Stock Exchange, just three of the areas affected by financial deregulation

JAPAN

BANKING, FINANCE AND INVESTMENT

Although much remains to be done in opening up Japanese financial markets to the full force of competition, a largely regulated society is slowly accepting the need to do so in order to expand in the international arena

Critical challenges lie ahead

By CARLA RAPOPORT

IF TOKYO wants to be competitive, it must have a competitive regulatory environment, rather than artificially hamper the exchange of funds for patriotic reasons.

This comment was made not by an American politician, British government official or German banker, but by a senior Japanese banker in his office in central Tokyo, and his words help to highlight the depth of the debate over the pace of deregulation of Japan's financial markets.

While great numbers of Japanese bureaucrats point with pride to what has been done already to liberalise Tokyo's financial markets, many foreigners, along with a rising number of Japanese, are looking ahead at what is still to be done.

What remains undone makes a more daunting list than what has been accomplished. Unlike the programme of deregulation, and liberalisation (see page 2), with dates typed next to the changes already made, there are no clear-cut dates for some of the critical challenges ahead.

Still in the pending file, for example, is the continued con-

trol of interest rates on small deposits; the juicy tax-breaks which the government-owned postal savings network is allowed to offer small investors; comprehensive legislation aimed at investor protection; tax reforms tied to the proposed offshore banking facility; any plan for an end to fixed commissions or a reduction in government duty on the buying and selling of stocks; a date for the commencement of a commercial paper market, and other problems.

At the same time, Japan's financial community is facing a challenge of a different sort. The country's huge trade surplus with Western countries, along with a gradual slowdown of its own economy in recent years, has created unprecedented levels of liquidity.

This, in turn, has sharply reduced the appetite for loans from the nation's industrial sector. Instead, this excess cash, which some put as high as ¥700,000bn (\$3,864bn), more than twice the GNP, has fuelled demand for investments of almost any and every kind. Net capital outflows, largely made up of funds seeking higher

interest rates abroad, surged to \$50bn last year, making Japan the world's largest creditor nation.

Understandably, all financial institutions, foreign and Japanese, have been trying furiously to "intermediate themselves," as one American banker put it, between the owners of this money and their choice of investment. Investment trusts have swollen by a factor of three in the past five years to more than ¥20,000bn.

certificates, launched last March, surpassed medium-term government bonds in less than 10 months to net ¥8,000bn by the end of last year. The appetite for US treasury bonds is so great in Tokyo that \$3bn worth are traded daily while New York is fast asleep.

Or consider currency swaps, the somewhat arcane world of borrowing in one currency with the express intention of swapping the currency for another. Regulations which prevented swaps was lifted last April.

Tokyo is now believed to account for a quarter of the world swap market.

All this activity has regulatory officials somewhat overwhelmed. Rather than push for a faster pace of deregulation, they talk of the "embarrassment" of the long-term credit banks or the Japan Development Bank, which have out-lived their original goal of rebuilding industrial Japan.

They point to thousands of jobs in the city (commercial) and regional bank sector, speculating that when the cost of

funds is deregulated, margins will all but disappear for many banks, putting jobs in them at peril. So far, the notion of a vigorous shake-out in the industry, through merger and acquisition, has not been mooted.

Further resistance to change comes from the political sector, as nearly every regional bank and credit co-op has its local politician. Not unlike small American towns, the local-bank chairman is a powerful man in Japanese communities, upon whom local politicians will often

depend for his fund-raising skills.

The notion of changing the big postal savings system, uniquely blessed with its tax-break incentive for small savers, is also muddled by political consideration. Raising taxes is simply not popular anywhere in the world. And the postal savings network is the largest financial institution in Japan and a major employer of civil servants.

Another stumbling block to quicker deregulation is a fear among many government officials of losing control of the situation. Japan is still a rather regulated society. In the banking sector it is not only foreigners who must keep running to the Ministry of Finance for approvals on proposed deals.

Even automated teller machines are told how many hours they can operate automated teller machines (currently until 6pm). Many officials foresee chaos in the financial sector when and if all the more important lids are taken off.

It is boom time now, but

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<Syndicated Loans>	(Yen in billions)
1985 The Bank of Greece	45.0
Post-och Kreditbanken*	2.6
Caisse Française de Développement Industriel*	5.2
Thailand Authorities	35.0
Deutsche Handelsbank A.G.*	3.0
Province of British Columbia*	7.4
Holland Airlines Finance, NV*	12.6
State Bank of New South Wales*	5.0
National Bank of Hungary*	6.5
I.B.R.D. (World Bank)	30.0
Mortgage Bank of Finland*	5.0

<Private Placements>	(Yen in billions)
1985 New Zealand Railways Corporation	5.0
City of Barcelona	3.0
State Energy Commission of Western Australia	10.0
Kingdom of Belgium	10.0

In addition to the achievements noted above Sumitomo Trust is also steadily expanding its role as a manager of foreign currency denominated financings.

Sumitomo Trust
& Banking Co., Ltd.

JAPAN: Banking, Finance, Investment 2

Major steps in the internationalisation and liberalisation of financial services have been taken in three areas

More barriers ready to come down

TWO YEARS after Japan embarked on the much-publicised liberalisation of its financial system, considerable progress has been made, possibly more than a sceptical world expected in 1983 when the US Government began to put pressure on Tokyo. But because the pace of change has been quite rapid, it has also thrown up anomalies which will have to be addressed in the next stage of reforms. Although the US has claimed credit for touching off moves to internationalise use of the yen and phase out controls on Japan's domestic financial markets, the Japanese still insist that the impetus was internal: the Government needed to modernise the markets to help it finance its blossoming budget deficit; an obsolete financial structure dating back to the immediate post-war years had to be made to compete in the international marketplace, largely by importing foreign financial know-how and technology. Over the last two years, major steps have been taken in three areas:

● Deregulation of the money and capital markets: restrictions on the issue of certificates of deposit (an important source of wholesale bank funds) have been eased, and money market certificates have been introduced. Interest rate ceilings on deposits are being phased out, and controls have been lifted from the foreign exchange market.

● Innovations like a yen-denominated bankers' acceptance (BA) market and a bond futures market have been started, and an offshore market may get underway later this year. Some of these changes, notably the BA market, have been slow to make their mark, but most of them have had a dramatic effect: the foreign exchange market has boomed, and banks are having to learn to grapple with real rather than artificial interest rates.

● Greater access for foreign institutions: foreign banks have been admitted into government bond dealing and the trust banking business. Several

foreign banks have been granted licences to deal in securities, and six foreign securities firms were earlier this month admitted to membership of the Tokyo Stock Exchange. The nine foreign banks admitted to the trust banking business last year also enjoy privileges denied to Japanese commercial banks. Some quirks in the rules for Euroyen issues also make it easier for foreigners to make them than Japanese borrowers. Epitomising these anomalies favouring non-Japanese institutions, Citicorp, the parent of Citibank, is at once a commercial bank, a securities firm, and a trust bank in Japan, and it is possible that before long Barclays will be too.

Mr Toyoo Gyohten, the Director General of the International Finance Bureau of the Ministry of Finance, concedes that few Japanese institutions are happy with what he calls "this twisted situation," and he says the authorities may have to seek legal clarification to sort it out. But the key question is whether banking law will be amended.

At the moment, there seems little prospect of this. Japanese stockbrokers would put up a fierce resistance to the idea of banks entering their field. The MoF has a working group that is preparing proposals to reconcile the competing interests of commercial banks, the long-term credit banks and the securities houses. It may suggest that each group gives and takes a bit, but the bargaining could go on for years.

Mr Norio Namikawa, who is replacing the position at the Japan Centre for International Finance, favours complete removal of all barriers. "Our financial system is obsolete," he says. "We do not have time for bargaining. The markets abroad are changing too fast."

Meanwhile, the Japanese authorities are also having to consider the prudential implications not only of these radical changes, but also of the Japanese banks' rapid growth overseas.

The new climate

DAVID LASCELLES

But there is more to come. Over the next year or so, interest rate controls on large deposits will be lifted, leaving only small deposits to be considered later (though that may take some time). After that the Government will have to address the potentially explosive question of the structure of the banking industry itself.

Although Japan's famous Article 65 which creates a Glass-Steagall-style wall between the securities and commercial banking business seems as deeply embedded as ever, the concessions that Tokyo has had to make to admit foreign institutions to its financial markets have blown some very conspicuous holes in it.

Notably, the Ministry of Finance has granted securities licences to the subsidiaries or affiliates of foreign banks, such as Vickers da Costa (the stock-broking subsidiary of Citibank) and Otoking entities part-owned by Deutsche Bank and Security Pacific. Although the last two arguably qualify since they are not fully bank-owned, their

admission has upset the 50 Japanese banks who would dearly like to get into the securities business too but know that the MoF would make no exceptions for them.

The nine foreign banks admitted to the trust banking business last year also enjoy privileges denied to Japanese commercial banks. Some quirks in the rules for Euroyen issues also make it easier for foreigners to make them than Japanese borrowers.

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Tokyo Money and Capital Markets

Guide to implementation of internationalisation and liberalisation

As of January 1986

ITEM	4/84	8/84	1/85	4/85	10/85	4/86	9/86	4/87
A. Deregulation of the Money & Capital markets								
1. Greater flexibility in CD issues								
(1) Lower minimum CD issue limit	(Y300-300 mil)			→ 14 (Y300-100 mil)				→ (Y100-30 mil)
(2) Expand CD issue ceilings (Net worth ratio)	Expanded			1/10 expanded (150%-200%)	→ expanded or ceiling abolished			
(3) Shorten CD issue maturities				1/4 (2-1 month)				→ less than 1 month up to 1 year
2. Introduction of Money Market Certificates				1/3 MMC introduced				
(1) MMC issue limit				Y50 mil				Y20-30 mil
(2) MMC interest rate				CD-0.75%				different for period & amount
(3) MMC issue maturities				1-6 months				→ 1 month-2 years
(4) MMC issue ceilings (Net worth ratio)				150%				→ 300%
3. Relaxation/abolition of interest rate controls								
(1) Large denomination deposits				1/10 Y1 bill—Y500 mil—Y300 mil—Y100 mil				
(2) Small denomination deposits				to be studied on completion of (1)				
4. Yen-denominated Bankers' Acceptances market				1/6 start				
5. Govt. bond futures market				10/10 start				
6. Tokyo offshore market								to start
7. Study a short-term govt. bond market								
8. Real demand rule								
9. Resident overseas accounts								
10. Yen swap limitations								
11. Yen denominated foreign lending								
12. Govt. bond dealing by foreign bank								
B. Foreign financial institution participation								
1. TSE membership by foreign securities firms								
2. Entry of foreign banks into trust banking								
3. Transparency of financial administration								
C. Euroyen Market								
1. Euroyen Bonds								
(1) Relaxation of Guidelines for non-resident Euroyen issues								
a) Issuing bodies				1/12 or private co.				
b) Eligibility				1/12 relaxed				rating system to be studied
c) Number of issues/amount				1/12 restrictions abolished				
(2) Relaxation of Guidelines for resident Euroyen issues								
(3) Lead management of Euroyen loans by foreign dealers				1/12 start				FRN issues
(4) Withholding tax on resident issues of Euroyen bonds held by non-resident				1/4 abolished				
2. Relaxation of controls on Euroyen CDs (less than 6 months; domestic sales forbidden)				1/12 relaxed				
D. Direct Investment								
1. Designated companies system				1/6 deregulated				1/4 deregulated for non-resident
	18/5 bill approved		1/7 took effect					

The Japanese have long countered foreign suggestions that their banks are undercapitalised with the argument that they have large hidden reserves in the form of unrealised profits on their securities portfolios. But there is now a growing belief that capital ratios should be more explicit.

"We have to take a broad look at banking supervision," says Mr Shijuro Ogata, deputy governor for international affairs of the Bank of Japan. "It would be good if Japanese banks had capital in a more publishable and identifiable form."

The Ministry of Finance is considering introducing a

European-style risk asset ratio, which would set capital levels for banks based on the riskiness of their assets. Proposals are due this spring, but the MoF has already introduced some controls of this kind on the banks' overseas activities, mainly to curb their fast-growing off balance sheet business in the Euromarkets.

Mr Gyohten says Japan is working on the international harmonisation of banking supervision. "But specifics differ so it may not be possible to produce a single, simple rule."

This year will also bring moves to strengthen the Japanese deposit insurance scheme by raising premiums and

boosting the fund to pay out depositors at failed banks. The implication is that the banking authorities intend to remove the unofficial safety net that has prevented bank crashes since the war. Smaller banks, who feel vulnerable but carry a lot of political clout in their communities, are expected to kick up a fuss.

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PROFILE: TOYOO GYOHTEN



Mr Toyoo Gyohten, director-general of the International Finance Bureau, one of the Ministry of Finance's three major sub-divisions: indisputably an "internationalist"

Elite job at the top

KEEN students of racing form and professional Kremlinologists would enjoy following the Ministry of Finance. In no Japanese ministry is power so fiercely sought and probably in none does it bring so many rewards in policy-making terms. For the MoF bureaucrats themselves, in this era of liberalisation and internationalisation, there is one position which counts above all others, that of vice minister for international affairs. It is the elite job in a ministry of the elite.

It is held by the redoubtable and elegant Mr. Tomomitsu Oba, but probably not beyond this summer when he is due to descend from Heaven to assume a major and lucrative post in the private or quasi-public sector. Though betting on a successor is eternally risky, one man is generally believed to be the clear heir-apparent to the throne. He is Mr. Toyoo Gyohten, now director-general of the International Finance Bureau, one of the MoF's three major sub-divisions, and already a figure of substance in his own right.

Gyohten, now 55, is indisputably an internationalist. Born in Yokohama, he took an economics degree at Tokyo University, differing from his colleagues only in that most of them read law at Tokyo. He subsequently studied journalism at Waseda (and nearly became a journalist), attended Princeton University on a Fulbright scholarship, worked on the Japan desk at the IMF in Washington, served as special assistant to the president of the Asian Development Bank, and has, for the past decade, been in the thick of the opening of Japan's financial doors to the outside world.

But there is more to Gyohten than an impressive curriculum vitae. He speaks English fluently and, more to the point, thinks in English, as well as Japanese. He likes the cut and thrust of debate, which is more than can be said for most Japanese, who prefer to take refuge in circumlocution. He will even go so far as to display intellectual arrogance in dissecting what he considers to be defective arguments, be they from his own staff or from foreign official negotiations.

His tastes, too, appear catholic. He recently instituted regular wine and cheese parties in MoF's hallowed confines, access to which, not so long ago, was best achieved by a crowbar. His own office is less dingy and drab than the MoF norm, to the point of some nice watercolours (he is an amateur artist himself). He dresses sharply, preferring checks and patterns to solids, and last year, resplendent in traditional dress, even made the cover of the Institutional Investor magazine, an international exposure to which Japanese civil servants have not exactly been accustomed.

But those who have followed Gyohten's career insist that it is misleading to look only at his international side. He is, after all, also the product of a ministry which has been a fierce guardian of the "Japanese way" of doing business. Japanese bureaucrats who go out on limbs generally find themselves cut off and Gyohten has been adept at never pushing the limits of acceptability.

He has emerged in the last year as a strong, even striking advocate, of an offshore

market for Tokyo, but he only did so after being assured that a necessary consensus existed for such a move. Like any good Japanese bureaucrat, he is also a pragmatist. He will concede, theoretically, that some of the weaker domestic financial institutions will probably not be able to survive liberalisation in their present form; but, in the next sentence, he will preach the virtues of prudential management and take pride in the fact that Japan has avoided the sort of big financial collapses that has afflicted the West so often in the last 20 years. In any case, as he is fond of saying, "all markets do not have to be the same."

At the moment, pragmatism is tending to serve the cause of internationalisation. It has enabled Japan to find discreet ways round the legal separation of banking and broking businesses—at least for foreign institutions. This is the sort of "reverse discrimination" of which Gyohten tacitly approves, provided that it be understood that the day could come when, for domestic reasons, domestic institutions might also need a little extra assistance.

If the MoF gods smile, Gyohten can reckon on serving two to three years as vice minister before himself considering his descent from heaven. He could then be faced with an interesting choice—the conventional one of remaining a domestic power behind the government or doing what few Japanese have so far chosen, a second career with one of the major international financial or development institutions. His qualifications for both appear so far excellent.

THE NIKKO PERSPECTIVE

ON WHAT Constitutes Healthy Development of the Tokyo Capital Market

WHAT DEVELOPMENTS during the past year will have the greatest effect on the Tokyo capital market in 1986 and beyond?

Kanzaki: The two most obvious are the internationalization of the yen and deregulation.

To understand the background for the growing role of the yen, a person needs only to track two numbers: nominal gross national product and personal financial assets. Japan has become a global economic power generating an enormous excess of savings.

According to figures compiled by Nikko Research Center, personal financial assets, at ¥528 trillion, have grown 13.5% annually since 1975, compared to nominal GNP growth of 8.1%.

In reality, there is little chance of the gap narrowing. For that to happen, savings would need to stop or growth in GNP to accelerate to a high rate. The structure of the Japanese economy and fiscal policy make it difficult for the domestic economy to absorb this high level of savings.

The surplus must go somewhere, and therefore Japan is becoming a capital exporter.

Some measures exist on just how far the yen must go to become a truly international currency. For example, Japan's share of world trade is 8.5%, compared with 9.0% for the Federal Republic of Germany. But the deutsche mark accounts for 12% of the reserves of central banks, compared with only 5.2% for the yen.

As the internationalization of the yen progresses, there will be no turning back. And I think deregulation is also an irreversible trend.

WHAT DOES this trend toward deregulation mean for the development of capital markets in Japan? And what does it mean for your business?

Kanzaki: All of us in the industry joke that deregulation is not necessarily good. It is much easier to operate in a highly regulated environment with minimal competition. However, I will let a previous generation write about the joys of no competition. My job is to devise competitive advantages for Nikko in a highly fluid environment.

To respond to your question on deregulation, I will make two points about the state of Japan's capital market.

First, the process of removing restrictions on the long-term capital market has been fast and smooth. There is still room for improvement, but I think Japan has a free and open market. It is also a sizable market, approximately a third the size of the one in the United States.

Second, the area needing the most change is the short-term capital market or money market. An active, broad-based market for short-term government securities is essential to the overall development of the capital market. For example, the daily trading volume in short-term government securities is not that much lower than in the United States. Thus, there are appearances of a market.

But reality is in striking contrast with the level of these securities outstanding, with Japan having only a small fraction outstanding of what the United States reports. This means that in Japan, the whole amount outstanding was turning over every several days.

The lack of a treasury bill market in Japan is the principal reason why the yen is not being used more widely as a reserve currency. Even so, the role of the yen as a reserve currency is increasing at a fast pace.



Yasuo Kanzaki

Promoted to senior managing director and the head of Nikko's international operations in November 1985, Yasuo Kanzaki has spent 30 years with Nikko Securities in both domestic and international positions.

HOW QUICKLY do you foresee the development of a broader money market?

Kanzaki: I do not anticipate any major changes this year, but the environment for change is improving.

The biggest obstacle is the regulation of interest rates. Step by step, the rates of large deposits have been liberalized and the range of maturities increased. But we still lack the full selection of instruments and the flexibility in interest rates directly necessary for the development of a money market and equally important for the overall development of a vigorous capital market.

WHAT INFLUENCE will the admission of six non-Japanese securities companies to membership in the Tokyo Stock Exchange have on the Tokyo capital market? And what could be the effect of an offshore market?

Kanzaki: I believe that more competition helps increase the size of the pie rather than just cut it into smaller pieces. I therefore welcome more participants in the market.

I do not think the six new members are looking solely at the benefits of handling their own trading in Japanese securities. I think they see Tokyo—as we do New York

and London—as one of the three essential links in a global trading system. When the markets close in New York and on the West Coast of the United States, they can trade U.S. securities here in Tokyo. As more American and European companies list in Tokyo, the opportunities for trading global equities in Tokyo will grow.

The question of the offshore market is linked to the point I was just making. I think an offshore market will have the effect of bringing more financial experts to Tokyo. The ideas they will generate will not be restricted to the offshore market, and these ideas will find their way into the domestic financial system. The result will be new products and participants and ultimately a bigger pie.

YOU MENTIONED global equities. In 1985, Japanese individuals, and some institutions, were active in buying foreign equities. What is the background of this sudden surge in interest?

Kanzaki: I already mentioned the growth and diversification of financial assets, but that by itself is not an explanation.

I believe many individuals in Japan are becoming more sophisticated in making investment decisions. They see that economic expansion in Japan is slowing and realize they must look elsewhere for investment opportunities.

They started by learning in the bond market, from the interest rate differentials. They discovered that Japanese equities are selling at higher multiples on earnings than stocks in the United States. They also saw the higher yields on American shares. Their conclusion is that they should be looking globally for bargains. And they have also been encouraged by changes in the tax treatment of foreign dividends.

OVER THE past six months, net portfolio investment in overseas securities was more than \$30 billion, and daily trading of foreign shares listed on the Tokyo Stock Exchange has been increasing rapidly, and more foreign companies are listing in Tokyo. Do you think the recent growth was healthy, and will it continue?

Kanzaki: I most definitely believe it is healthy and will continue. Compared with the past, Japanese investors are better informed. They have followed the effect of the oil crises. And they have been educated to the financial revolution occurring around the world.

The trend in recent months is revealing. Investors began showing serious interest in foreign equities in May 1985 and buying grew. Then came the G5 meeting and the drop in the dollar. Many investors immediately had paper losses. The experience of similar situations in the past would lead us to conclude that investor interest would sour. That has not been the case, and buying is increasing again—even with a consensus among experts that the yen will continue to appreciate.

In fact, in recent months, more than half the stock transactions in some Tokyo

branches of Nikko Securities have been foreign equities. We have quickly had to internationalize our entire operations. All our sales representatives must be able to explain foreign equities because clients are bound to ask about them—even if we do not make recommendations.

I am also proud to say that we accounted for a third of the trading on the foreign section of the TSE in recent months. I believe this points to our traditional strength in equities and our ability to respond quickly—with good information—to investor interest.

I will make a final point on the investments by individuals in overseas securities. Many analysts frequently point to the 49% share of trading on the TSE accounted for by individuals—who own only 26%—and conclude that Japanese individuals are short-term investors. This conclusion is wrong because that figure is the mean and not the median. Most individuals invest for the long range. They buy and hold. A small group of individuals—the semiprofessionals—are active traders and therefore skew the figures.

HOW DOES the bond market fit into the overall picture of the Tokyo capital market?

Kanzaki: In recent years, there has been gradual deregulation of both yen-denominated and foreign currency-denominated bond offerings in Japan by foreign entities. Potential issuers now have more options, and the list of entities eligible to issue here is growing and will continue to lengthen.

Needless to say, a healthy bond market is important for Japan to function effectively as a capital exporter and Tokyo as an international money center, assuming its proper place in the world of 24-hour trading.

ALONG WITH your recent promotion to senior managing director, you became head of Nikko's international operations. What priorities have you set?

Kanzaki: The constant priority at Nikko—and a continual theme of Mr. Umemura, our president—is response to client needs.

This translates into several concrete priorities for me. For instance, the total trading in foreign fixed income securities last year was \$346 billion, most of which was U.S. Treasury securities. To serve our clients better, we are anxious to become a primary dealer for the U.S. government. Another example is in how we structure our operations to serve clients in the Euromarket.

A second priority is to broaden the selection of securities our representatives abroad can offer. Our traditional strength has been in marketing Japanese equities, and it is frequently difficult to swap one proven pattern of success in sales for another.

Another task that has been assigned to me is the development of international capabilities throughout our domestic organization. It means we will have to rotate experts within Nikko—even from country to country—and recruit new talent as necessary.

There is no lack of things to do in a fast-paced market where the constant feeling is one of running to catch up even when you are confident of being among the leaders.

NIKKO

Nikko Securities

3-3-1, Marunouchi, Chiyoda-ku, Tokyo, Japan

JAPAN: Banking, Finance, Investment 4

New areas sought to boost profit

Commercial Banks

DAVID LASCELLES

JAPAN'S 13 "city" banks may be the bedrock of the country's financial system but they are also bearing the brunt of the huge changes that are sweeping through it.

As their top executives see it, the much-vaunted "liberalisation" of Japan's financial market is bringing them few direct benefits. Instead, they are having their margins squeezed by higher funding costs, while other institutions including foreign banks move into more fashionable lines of business like trust banking and securities from which they are barred by law.

Some of their bitterness is, of course, calculated to press home the point that they too want to gain from the changes. Privately, some bankers welcome the entry of foreign banks into the Japanese securities business because it opens an avenue down which they, in time, will also travel. But there is no denying that the city banks' present predicament calls for bold tactics to offset the decline of their traditional markets.

This was brought home with some force last year as their profits began to level out. In the six months to September, their pre-tax earnings were up only 1.2 per cent, and Japan's most profitable bank, Sumitomo, now makes less money than Nomura Securities, its largest securities house.

The results also showed wide variations in performance, partly it is said, reflecting the different impact of liberalisation on the banks, whose results are usually quite uniform. They ranged from a decline of 10 per cent at Sanwa Bank to a gain of 38 per cent at Kyowa Bank.

The reasons behind the easing in profits growth have been apparent for some time. On one side, the banks'

operating costs are rising because of their dependence on the money markets where interest rates are unregulated. That dependence is still only about 25 per cent, but growing.

On the other, the market for their staple product—loans—has been undermined by the high level of corporate liquidity, especially at the big companies, and the trend towards securities finance.

Broadly, Japanese bankers see a two-pronged answer to their problem. One is to raise the efficiency of their traditional business and find ways of widening the spreads on loans. The other, more challenging, is to branch out into something new.

The scope for raising efficiency is probably greater than banking executives are prepared to admit. After decades of regulation, the banks have acquired large and not very strongly motivated staffs; the standard of service, particularly at the retail level, is inferior, and investors seem ready to accept lower profit-ability rates than in other countries.

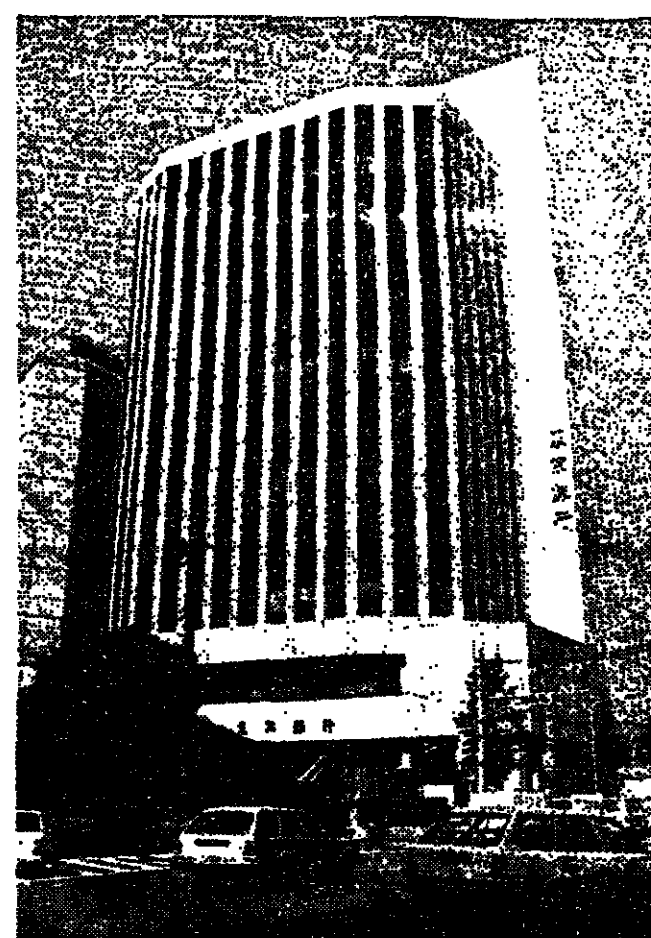
Cash machines

At least insofar as their domestic performance is concerned, Japanese banks do not fit the super-efficient, cut-throat image they have abroad. As a great concession to their customers they will shortly keep their cash machines going one hour longer, till 7 p.m. But people will have to pay ¥100 (40p) for withdrawal.

Although lay-offs are unheard of, bankers say they intend to keep the productivity of their branch networks, possibly by trimming the number, and pushing more products out through the rest, such as loans for medium- and small-sized companies which still need credit but which have been neglected by the big banks in the past.

The banks also want to reform the present over-rigid system of prime rates which is linked to the Bank of Japan's discount rate rather than to the actual cost of funds to the banks themselves.

This would enable them to



Left: Headquarters of the Bank of Tokyo, one of Japan's 13 "city" banks. Above: Mr. Ichio Kumagai, head of the international banking group of Sumitomo, a simple goal "to develop commercial banking, merchant banking and, wherever we can, to do securities business."

pass changes in interest rates through to their borrowers more quickly, though whether they would do it as quickly on the way down as on the way up remains to be seen.

International expansion is another major pre-occupation. With their aggressive pursuit of foreign business, the banks' revenues from international operations are growing faster than the rest (they were up over 20 per cent in the first half of the fiscal year). While this may be keeping Japanese bankers busy, it is actually watering down the banks' profitability because the returns they earn overseas are even lower than those on their domestic business.

Nevertheless, foreign expansion will continue, partly because the big banks see it as an essential part of their long-term strategy, and as an alternative to the unattractive local market. More to the point, though, they consider that involvement in foreign markets is the best way to acquire new banking skills. In time-honoured Japanese fashion, they want to learn from the "gaijin."

This is particularly true of the securities business: all the major banks have active merchant banking subsidiaries in London through which they conduct a huge amount of Euro-market volume. They have also hinted that they want to enter the discount broking business in the US.

Although the banks are not allowed to offer these services on the home market, it allows them to keep abreast of new developments, and prepare for the day when Article 65 is amended or, more likely, gradually eroded.

Not that the right to engage in domestic securities operations would provide Japanese banks with vast new sources of profit. Just as the Mides touch turned everything to gold, but knocked the bottom out of the gold market in the process, the entry of the city banks into Japan's securities markets would unleash an intense wave of competition.

Whether banks would then buy up the brokerage houses, merge with them or face them head-on is a matter of some speculation. But at least the

Dogged rise to the top

JAPANESE BANKS now have more foreign assets than banks from any other country, including the US, according to the latest report from the Bank for International Settlements in Basle. At the end of last September, these amounted to \$640bn, far surpassing the US banks' \$580bn.

This development, though impressive, can hardly have come as a surprise to the rest of the international banking community which has observed with a mixture of amazement and alarm the way that Japanese bankers have doggedly, if not ruthlessly, been building up their international business in the last few years.

A major international Japanese banking presence is now a fact of life, and it will probably continue to grow apace. Among the reasons for this is the near saturation of Japan's domestic banking market, and the far greater opportunities open to Japanese bankers once they escape the regulatory straitjacket of their home territory, particularly in the securities business.

This applies not only to the big "city" banks which carry well known names like Fuji, Sumitomo and Mitsubishi (as well as the Bank of Tokyo which specialises in foreign business) but also Japan's specially constituted long-term credit banks, like the Industrial Bank of Japan, and its leading trust banks.

Despite their huge foreign asset volumes, Japanese banks are still relatively little foreign-oriented compared to the major banks from the US and Europe. Typically, a city bank will have less than a third of its assets overseas, compared to 50 per cent or more at banks from other countries, and their foreign branches number only a few dozen, which leaves considerable scope for further growth.

"The Japanese market is very crowded, but we still see opportunities for making money abroad," said Mr. Atsushi Masuda, head of international banking at Mitsubishi Bank. "If we open a branch in Japan, it takes 10 years to make a profit. If we open one in Houston, we can make money in three years."

The Japanese banks have concentrated their efforts in two main types of business: international lending, and investment banking. After the decline of the syndicated loan market in the wake of the LDC debt

crisis—one of the Japanese banks' favourite lines of business—they have shifted their focus to the corporate loan sector where they have bid aggressively for market share.

The other striking phenomenon is their equally fierce assault on the international capital markets where names like IBJ, Bank of Tokyo and Mitsubishi frequently appear at or near the top of the league tables of managers of securities deals.

"Without investment banking skills, we cannot expand overseas," says Fuji Bank, which is one of the more overseas oriented banks with 42 per cent of its assets abroad.

International operations

DAVID LASCELLES

Capital markets activity is certainly providing Japanese banks with an alternative to straightforward, and unremunerative, lending, though it also gives them the chance to learn the business in anticipation of the day when they are admitted into the securities business back home.

In the meantime, these activities tend to be concentrated in their London-based merchant banking subsidiaries which—ironically—send representatives back to Japan to solicit underwriting business which their parent banks may not touch.

Much of the Japanese banks' expansion has been achieved through a gradual build-up of branches and personnel. But there have been occasional big strides through acquisitions, like Sumitomo's purchase of a controlling stake in Banca del Gottardo, the largest foreign-owned bank in Switzerland which gives Sumitomo a strong place in that country's busy investment banking business.

Last year, IBJ also bought 51 per cent of the J. Henry Schroder Bank, the US commercial banking arm of Schroders, the London merchant bank. "This will give us experience of the US wholesale market," said Mr. Susumu Okabe, IBJ's managing director. IBJ's stake, which cost \$78m, will be raised to 75 per cent eventually.

Apart from small forays in the California market (where there is a large Japanese ethnic community) the Japanese banks have held back from the retail business, and seem unlikely to push in that direction in the foreseeable future.

Mr. Ichio Kumagai, head of the international banking group of Sumitomo, which claims to be the most internationally-minded of the city banks, says his bank's international goals are quite simply: "To develop commercial banking, merchant banking and wherever we can to do securities business."

The Japanese do, however, appear to have passed up an opportunity to develop the securities side by holding back from buying a British stockbroker, as many foreign banks have amid the changes brought about by the big bang privatisation of the London Stock Exchange.

Mr. Roy Takata, managing director of the Bank of Tokyo, says he doubts that Japanese banks would have received approval from the all-powerful Ministry of Finance for such a blatant move into the equity business. He expects that Japanese banks will use the opportunities presented by the securitisation of the banking market to do more "creative rebranding" of their services.

Geographically, the Japanese have the advantage of coming late to the business and being able to position themselves selectively. The US, Europe and South East Asia are the favourite destinations rather than South America, Africa and the Middle East which are not sufficiently industrialised for Japanese taste.

Although Japanese bankers have ambitious goals, they face a large hurdle: profitability. Many of them admit that their foreign operations are less remunerative than their domestic business—mainly, non-Japanese bankers would say, because they pare margins to the bone.

This may be acceptable to them so long as the Japanese banking authorities allow them to operate with less capital than their foreign competitors. However, new banking regulations are being introduced which could oblige Japanese banks to pay more attention to the returns they are earning, rather than just the marginal profit. The authorities have also been quite firm about the provisions they expect banks to make against their doubtful loans to Third World countries.

FINANCIAL INNOVATION

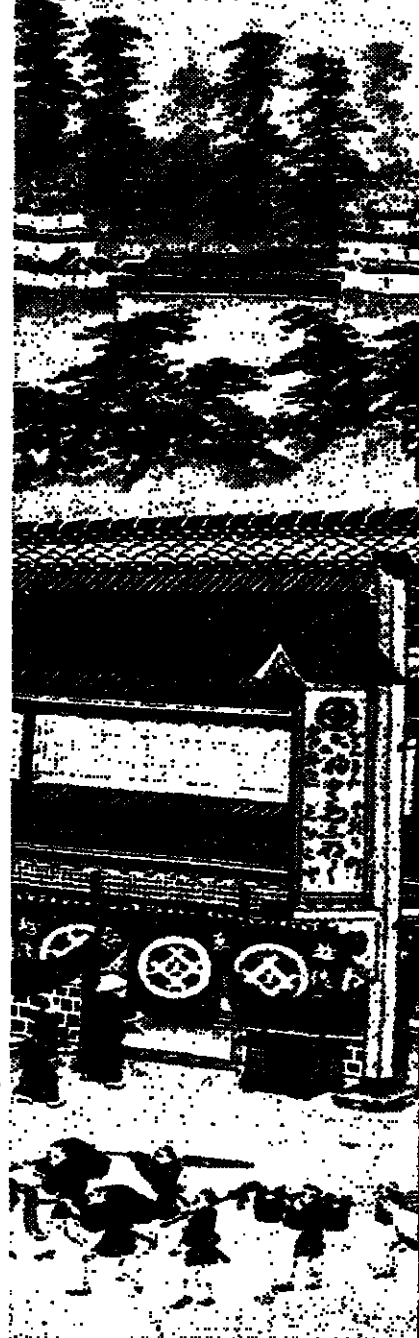
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A vast market ripe for competition

Trust Banks

DAVID LASCELLES

TRADITIONALLY ONE of the more solid components of the Japanese financial scene, trust banking has been thrust into the limelight by a couple of developments.

One is the enormous growth of the Japanese pension fund business which is, by law, the exclusive province of the trust banks and the life insurance companies. Now increasing at a rate of 20 per cent a year, it currently exceeds ¥20 trillion (\$100bn) and could, it is estimated, more than double by the end of the century.

The other was last year's decision by the Japanese banking authorities to allow foreign banks to enter trust banking, a move which both injects a powerful new element of competition into this vast market, and begins a series of questions since these banks now enjoy access to a business from which Japanese banks are still barred.

The Japanese authorities were apparently willing to create this anomaly in order to encourage the importation into

Japan of foreign asset management technology and expertise in order to modernise trust banking. Though possibly less glamorous than other segments of the financial services industry like securities, it plays a vital social role given the ageing of the Japanese population.

Japan has seven trust banks, and a commercial bank, Daiwa Bank, which has traditionally been allowed to conduct trust business. At the end of March last year, they had assets of ¥60 trillion (\$315bn), equivalent to about a fifth of all Japanese banking assets. The largest of them, Mitsubishi Trust, had ¥15bn (\$80bn) which ranked it among the largest Japanese financial institutions.

Apart from running pension funds, the banks engage in a wide array of asset management activities, as well as regular bank lending, and special services such as real estate broking and stock transfer, which makes them more diversified than the commercial banks. They fund themselves from deposits, savings and the money markets.

In recent years, the trust banks have taken an increasingly international view of their business. Between them they now have more than 90 branches, offices and sub-

sidiaries overseas, and participate quite actively in international lending and securities underwriting and distribution.

In the first nine months of last year, four of them (Sumitomo Trust, Mitsubishi Trust, Mitsu Trust and Yasuda Trust) ranked among the 50 most active lead managers in syndicated Euroloans and note issuance facilities (NIFs).

Concession expected

The trust banks still have a limit of ten per cent as to the amount of the trust assets they can invest abroad. But they are pressing to have this raised to 20, possibly 30 per cent. Given the renewed strength of the yen, the Ministry of Finance may make some concession this year.

The main criticism that is levelled against the trust banks is that their protected status has made them complacent. Their investment record has certainly not been spectacular and the fees they charge are, in many people's view, rather high.

The minimal variation between the performance of the trust banks also suggests that they unduly pursue similar investment policies, albeit within the tight guide-

lines laid down by the Government.

It was against this background that the MoF last year said it would allow in eight foreign banks, one for each Japanese trust bank. In the event nine applied, and they were all accepted: Morgan Guaranty, Barclays, Manufacturers Hanover Trust, Union Bank of Switzerland, Credit Suisse, Chase Manhattan, Chemical Bank, Bankers Trust and Citicorp.

Of these, four (Chase, Citicorp, Morgan and Bankers Trust) are already operating, and the rest expect to begin later this year.

The Japanese trust banks obviously have mixed feelings about this sudden influx. Mr Tamotsu Hanada, managing director of Mitsubishi Trust, said: "Initially we resisted change. But we took a historical view and decided it was better to open up than have outsiders break us up."

In practice, banks like Mitsubishi are helping the foreigners set up their operations in Tokyo, hoping to learn something about foreign asset management methods in the process.

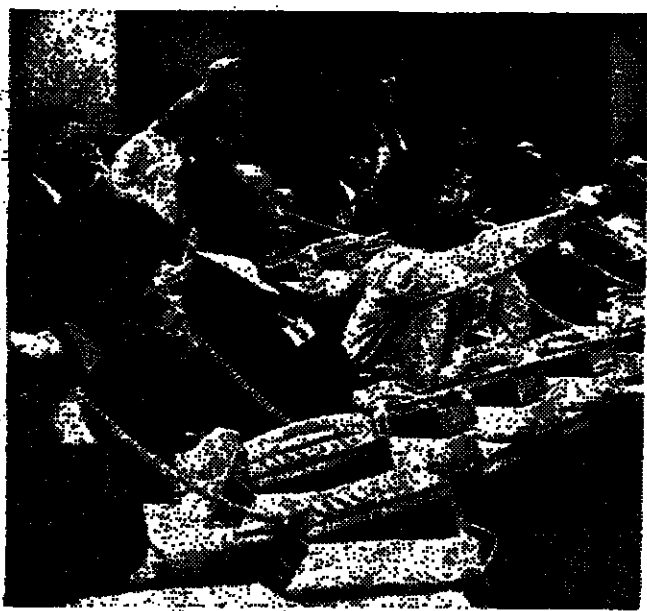
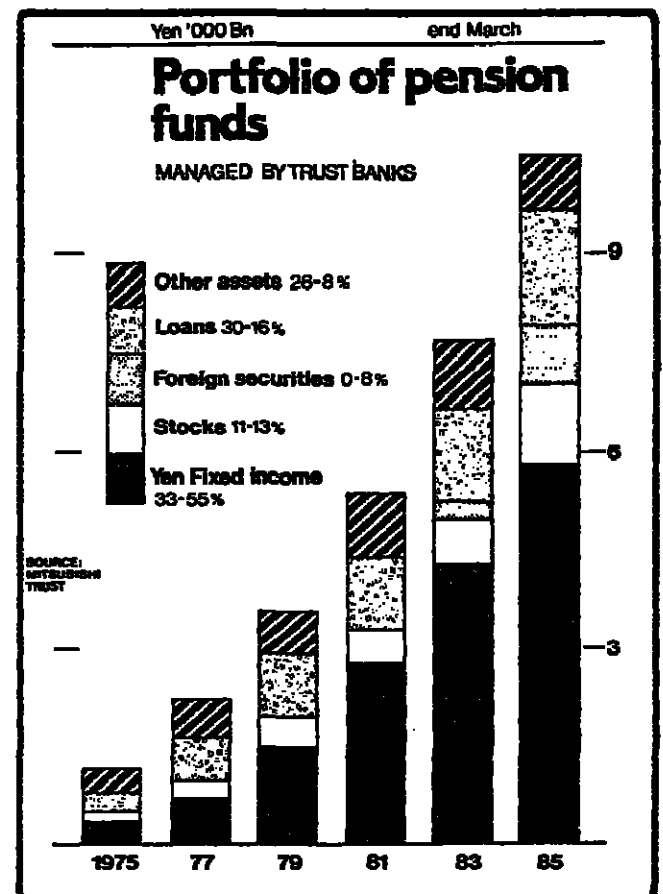
Several foreign banks also held off knowing that a new

law on investment advisors, due this year, will give institutions outside the trust banking sector certain rights to manage funds on a discretionary basis. Although this will not enable them to manage pension funds, it will give them an entrée into investment management.

The foreign banks that have taken the plunge are, naturally more optimistic than that, though they are not making extravagant forecasts. No one expects to make money in the first year, and few in the next couple of years. "This is not an automatic recipe for success," says Mr Robert Binney, country manager for Chase Manhattan whose trust bank is hoping to make a specialisation in managing assets disposed of by commercial banks.

Mr Michael Tomalin, general manager of Barclays, says it will "give us another franchise in Japan. It is difficult but not impossible to penetrate the pension fund market." He points out that Japanese fund managers sometimes delegate business to co-managers.

The foreign banks believe their main strength will be their ability to outperform the Japanese trust banks, and since the pension market is so huge, a small share will be worthwhile.



The bond futures trading floor in the Tokyo Stock Exchange.

Business starts to take off

Euroyen Bond Market

PETER MONTAGNON

GREAT THINGS were expected of the euroyen market when liberalisation got underway in 1984. Suddenly a whole new dimension was supposed to be added to the international capital markets as new options were created for borrowers in both the eurocredit and eurobond sectors.

In the event, the development of these markets has proved something of a struggle. Business in medium term yen eurocredits is still strictly limited, but with the parallel introduction of the debt swap market and the firming of the Japanese currency in the second half of last year, business in the euroyen bond market has begun to take off.

For the first time last year, according to the US investment house Salomon Brothers, the share of yen issues in total international bond market activity exceeded that of the D-mark at 7.6 per cent compared with 6.8 per cent. Demand for yen bonds both inside and out of Japan grew as the currency appreciated. Borrowers were keen to take advantage of this as they could protect themselves against exchange risks by swapping their obligations into other currencies.

With hindsight it is easy to see why the new markets got off to such a slow start. Japan financed only a small proportion of its foreign trade in its own currency, so relatively few borrowers have a natural interest in yen funding.

Japanese corporations do have such an interest but their access to the market has been held up by the process of liberalisation which has concentrated on business for non-residents.

Partly as a result of this the yen has never played a very large role in international financial transactions. According to Mr Nobuya Hagura, president of Dai-ichi Kangyo Bank and chairman of the Japan Federation of Banks, yen deposits accounted for only 2 per cent of the eurocurrency market in June last year.

Similarly, the yen had a share of only 4 per cent in world official foreign exchange reserves. Although its use in lending has increased rapidly over the past few years it still represented only 3.8 per cent of total international bank lending by the middle of last year. In other words, the international banking system is still not used to dealing in yen in

any sizeable amounts. There is an underlying fear that yen credits may prove hard to fund.

That has held back the development not only of the credit market but also of other floating rate debt instruments such as yen-denominated certificates of deposits and floating rate notes. There has only ever been one Yen FRY, a ¥15bn issue for Credit Foncier de France launched by IBI International last summer.

By contrast business in fixed rate and dual currency bonds has been more robust. Initially borrowers in this market were held back by fears the currency would appreciate (paradoxically investors were resisting such issues at the time because the interest coupons were regarded as too low compared with those on dollar bonds).

That is still a problem, but what has changed is the rapid development of the debt swap market which allows borrowers to transfer their obligations into other currencies. Most investment banks typically now have senior staff in Tokyo engaged full time in arranging such swaps.

That has led to a rapid development of the market in dual currency bonds (which are issued in yen and repaid in dollars) and in conventional fixed rate issues too. February saw the launch of a ¥80bn issue for Canada, the largest euroyen issue to date and one sizeable enough to ensure a fairly active aftermarket in secondary dealing.

Most euroyen issues are still ultimately placed back in Japan with resident investors. Their demand for such bonds increased with the rapid rise of the Yen last autumn which caused them large losses on their portfolios of bonds denominated in dollars and other foreign currencies. Foreign investor demand for yen issues has grown only slowly although it is picking up slightly in response to currency developments.

In short, most bankers believe that it will take time and a lot of careful education of investors for the euroyen market fully to come of age. Liberalisation has brought a host of new opportunities, for example, the convertible issues, issues with warrants attached, deep discount bonds and zero coupon issues are all now permitted. In most cases, however, these instruments are still very much at an experimental stage. Time and an economic background which lends their new instruments a genuine justification are needed before the opportunities created by liberalisation really start to pay off.

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New needs force rethink

CARLA RAPOPORT

* To 1,625 companies listed on the Tokyo Stock Exchange, March 1985.

worse in recent years

Because of the regulation on interest rates for small deposits,



YOKO SHIBATA

The slump in medium-term government bond funds, a savings instrument designed for

Larger share

The boom caused a stir among the securities industry, implying that individual investors have become sensitive to

of concern to the financial authorities. The finance ministry has encouraged the establishment of "characteristic and attractive" trust funds such as Daiwa securities "domestic and foreign bond trust funds" which invested in Samurai yen bonds or Nomura Securities "Japan-US small capital stock

Concerns

their monopoly in the management of Japan's lucrative pension funds, have invested 80 per cent of the current ¥10,000bn

**SWISS BANK SAYS BAKER PLAN MUST
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JAPAN: Banking, Finance, Investment 7

Changes bring renewed optimism despite the losses

Foreign banks
DAVID LASCELLES

JAPAN IS probably the most tantalising banking market in the world. Huge, relatively backward, increasingly receptive to outsiders—it is a temptation that virtually no major foreign bank can resist.

Yet historically, its blandishments have, from time to time, yielded little but frustration and, in many cases, losses. Last year, 26 of the 76 foreign banks operating in Tokyo (who between them accounted for barely 2 per cent of the Japanese banking market) ended up in the red. Several banks either left or shut down branches.

Despite this sorry record the mood in the foreign banking community is not all doom and gloom. Japan's financial liberalisation has triggered a fresh wave of optimism by offering new opportunities which bankers are now hurrying to seize. Whether this means success at last, or just another false dawn is something that should become

apparent in the next year or two.

The changes that are sweeping through the Japanese financial scene give foreign banks a chance to haul themselves out of the quagmire of traditional banking where they have been struggling fruitlessly with the low-cost Japanese banks for a share of a shrinking loan market.

For more than a year now, the talk in foreign bankers' offices in downtown Tokyo has been of little else but the securities business, and how to get into it. This is not just the local manifestation of the worldwide "securitisation" trend in the banking industry. Securities are a booming area in Japan, and one where foreign banks, through a quick in Japan's banking regulations can get a step ahead of their domestic rivals.

The trick is to find a way through or round the famous Article 65 of the securities law which separates banking from securities underwriting. Citicorp of the US led the way two years ago when its takeover of Vickers da Costa, the UK stockbroker with a Japanese securities licence, was approved. But that deal is still a bit of a sore point with the Ministry of

Finance, and other banks have had to find more circuitous routes.

Deutsche Bank mapped a new path last year by obtaining a securities licence for an established Hong Kong subsidiary in which it has divested 50 per cent of its interest to friendly partners, Bayer and Siemens. Hoare Govett, the UK stockbroker which will eventually be majority-owned by Security Pacific, the California bank, also got a licence for a Japanese subsidiary in which a majority stake has been hived off to private investors. Other banks likely to try to follow the Deutsche Bank route include the merchant banking subsidiaries of the big UK clearing banks (such as County Bank of NatWest and Barclays Merchant Bank).

More fortunate were banks which did not already have a banking presence in Tokyo and were able to apply directly for securities licences. After some political hassle, these were granted last year to two UK merchant banks, Schroders and Kleinwort (one having already been granted to S. G. Warburg).

American Express has shut down its banking branch in the hopes of getting a securities licence for Shearson Lehman, its securities subsidiary.

With these branches, banks are looking to underwrite

WHO IS DOING WHAT

Bank	Securities branch	TSE member	Trust bank
Citicorp	+	+	+
Chase Manhattan	+	+	+
Morgan Guaranty	+	+	+
Chemical Bank	+	+	+
Bankers Trust	+	+	+
Manufacturers	+	+	+
Hanover	+	+	+
Security Pacific	+	+	+
Barclays Bank	+	+	+
S. G. Warburg	+	+	+
Schroders	+	+	+
Kleinwort Benson	+	+	+
Cazenove	+	+	+
Jardine Fleming	+	+	+
Merrill Lynch	+	+	+
Morgan Stanley	+	+	+
Salomon Brothers	+	+	+
E. F. Hutton	+	+	+
Paine Webber	+	+	+
Goldman Sachs	+	+	+
Deutsche Bank	+	+	+
UBS	+	+	+
Credit Suisse	+	+	+

† Through part-owned subsidiary
Note: Commercial banks only listed if they hold more than a banking licence

securities issues (many of them are already members of the government bond syndicate) and deal in bonds and equities. Marketing Japanese securities to foreign investors, and non-Japanese securities on the local market will also be their stock in trade. But for the more ambitious banking and broking groups, the opening up of Tokyo creates a key link in their plans to girdle the globe, and complement their activities in London and New York.

Apart from dealing in foreign securities in Tokyo and running their bank's "book" during

Tokyo trading hours, bankers will be trying to drum up mandates from Japanese corporations for issues on the Euromarkets.

Some are hoping to get into the Japanese mergers and acquisitions business. But deals are few and far between: the Japanese also resist paying fees for corporate finance advice.

Alongside securities trading, the banks have set their sights on investment management. At the moment they are only allowed to advise rather than

run funds (though in practice they do both) but scope for

this should be opened up with a new law on investment advisers later this year.

Nine foreign banks have also gone into the trust banking business (see separate article), and six banking/broking groups have just been admitted to the Tokyo Stock Exchange, becoming its first foreign members, a privilege, the value of which is symbolic as much as practical.

The six include S. G. Warburg which becomes the first member of the world's three leading stock exchanges, New York, London and Tokyo. Like

other UK merchant banks in Japan, it has already merged in the local operations of the stockbroking firm it is buying in the big bang (in this case Rowe & Pitman) even though that deal cannot be completed at the London end until April under Stock Exchange rules.

Although securities have been grabbing all the attention, bankers are still pursuing their quest for business in other parts of the Japanese financial scene.

The liberalisation of the money and foreign exchange markets has produced a boom in trading which the foreign banks, with their long experience, have been able to exploit. Business in swaps and currency options is growing, and the planned introduction of an offshore banking market should stimulate dealing in Euro-currencies, though quite how big it will be is a matter of much speculation.

Just as intriguing is whether a foreign bank will take a big plunge into the domestic market by buying a Japanese bank. Although Citibank has denied widespread reports that it was planning to buy an ailing regional bank, one foreign banker says: "I bet the 20 largest foreign banks here are all looking at it very seriously."

The attraction is to gain access to retail deposits and get a much firmer foothold in the world's second largest banking

market. The fear, though, is that a foreign bank may not be able to manage a Japanese institution successfully, or retain Japanese depositors.

The attitude of the Japanese authorities is another factor, though one senior banking official said he was "favourably neutral," and speculated that Japan might approve a foreign bank acquisition to emphasise its openness.

Many leading banks from the US, Australia and the UK have also raised their profile by seeking listings on the Tokyo Stock Exchange, a move which they hope will earn them as much publicity as new shareholders.

The liberalisation of the Japanese financial markets has certainly strengthened the somewhat tenuous justifications foreign banks previously gave for their unrelenting presence in Tokyo. Whether they will make more money now is a question few of them answer with an enthusiastic yes.

Many of them point to the spin-off in the form of Japanese business that comes to other parts of their banks. But some also wonder whether their bosses back at HQ have any idea of the massive commitment of money, time and effort it takes to develop a successful Japanese banking business.

For most banks, Japan is a place they have to be, almost regardless of the cost.

PROFILE: CITIBANK JAPAN

Striving for a retail network

WHILE MOST foreign banks in Japan would contemplate a move into retail banking as tantamount to catching the plague, Citibank Japan is actively looking to acquire domestic retail branch network in Japan.

And while almost every Japanese bank longs to be allowed to buy or build up a securities subsidiary, Citibank, through its investment banking arm, Citicorp International, already owns Vickers da Costa, the London-based securities house with a well-established Tokyo branch and a newly-acquired seat on Tokyo Stock Exchange.

Further, within a few months, Citibank is to run a trust bank, along with eight other foreign banks which were recently granted the right to enter the trust business in Japan.

"Our competition is not really the other foreign banks," says James Collins, head of Citibank's activities in Japan. "Our competition is really Japanese city banks, because we aim to supply a broad range of banking services. Foreign banks, with very few exceptions, tend to be specialised."

Can Citibank become Japanese? This is an intriguing question as none of the foreign banks in Tokyo can consider Japan as fertile ground for growing profits. The average net return on assets for the 76 foreign banks last year was about 0.11 per cent. But Mr Collins, 46, a career Citibank man with wide experience in Asia, exudes enthusiasm for the project, and is relishing the stiff challenge ahead.

Citibank Japan was founded in Yokohama in 1902. It now has 1,000 employees and six branches, making Citibank one of the largest foreign banks in the country. Still it is a little more than a fleabite on the hide of the Japanese banking system. But mention an expansion into retail banking and Mr Collins' eyes light up.

"At the moment, we are 90 per cent corporate banking. We want to get to retail banking... just think of credit cards. In the US, you can get \$20 profit per card a year. In Japan, the penetration of credit cards is still very low," he says.

Challenging

Of retail banking in general, he says: "You do not need a big chunk of this market, it is so big. I think 2, 5 or 7 per cent would be great. We do not need 15 per cent. This really is the most challenging thing ahead of us."

At the end of last year, local newspapers were full of speculation that Citibank was in discussions to acquire Heiwa Sogo, a troubled mutual savings and loan group. Mr Collins scotches the story, although he supports the strategy, saying that the bank would like to buy a domestic retail bank and traditionally Citibank has gone for acquiring banks in some difficulties. For example, it has done so in France, Italy and Spain.

The idea of acquiring a branch network appeals, he says, "because you want to be able to deliver an immense variety of services, either on the liability or the asset sides. So you can say to customers, we can provide all the services for you, from trust funds for your kids to consumer loans to foreign exchange."

But why would Mr Yamada in Yokohama want to bank with Citibank of New York? Mr Collins smiles: "If we want to be big here, we would probably want to do it under a Japanese

name. You have to be Japanese."

That means buying a Japanese bank. Mr Collins does not give a time frame for the expansion, but says he hopes it would not take as much as five or 10 years.

In the meantime: "One thing we are not selling here is loans—the spreads are terrible." He says that five years ago, 70 per cent of the bank's profits were from loans, now the proportion is 40 per cent. "If we had not begun to move on the fee side, we would be in horrible shape now."

According to an independent survey of all the foreign banks operating in Japan, Citibank's net return on assets was a paltry 0.13 per cent for the year ended last March. Further, the company has sustained some losses this year, believed to be worth a few million dollars, on the collapse of Sanko Steamship.

As a result, the company is concentrating on fee-based income, such as fund management for high-income individuals, swaps, a new real estate advisory business and underwriting European issues.

A major strength for the group is its foreign exchange business, staffed with about 100 people, now among the top Japanese banks in terms of volume. Citibank has not been shy about offering novelties such as currency options.

A dream

Citibank's plan to enlarge its retail network will dovetail, the bank believes, with liberalisation of interest rates on small deposits, which it expects to happen in the next two or three years.

"It is one of the dreams of every foreign banker to see the market rates set free and the marginal cost of funds go up," Mr Collins says. This would wipe out every spread in Japan unless the banks raise lending rates and if they (the Japanese banks) raise them, we can raise them and we are back in the loan business.

"If you build up a retail base on an inexpensive collection basis, you might have some edge. Even so, the competition will be fierce. It is already tough and it will get tougher."

He believes that the American sense of competition will live up to the Tokyo market. "Here, automated teller machines close at 4.00 pm. In New York, you are free to keep them open 24 hours a day. In the US, you are free to do anything you want to bring in a customer. The future will bring this kind of customer-oriented service."

"In fact, my thoughts are not really on regulation, but on competition. The obstacles to doing more business are really in the search for finding better products, cheaper products, for doing better marketing, having better cost controls. Even when the regulations go away, believe me the competition will not go away," he says.

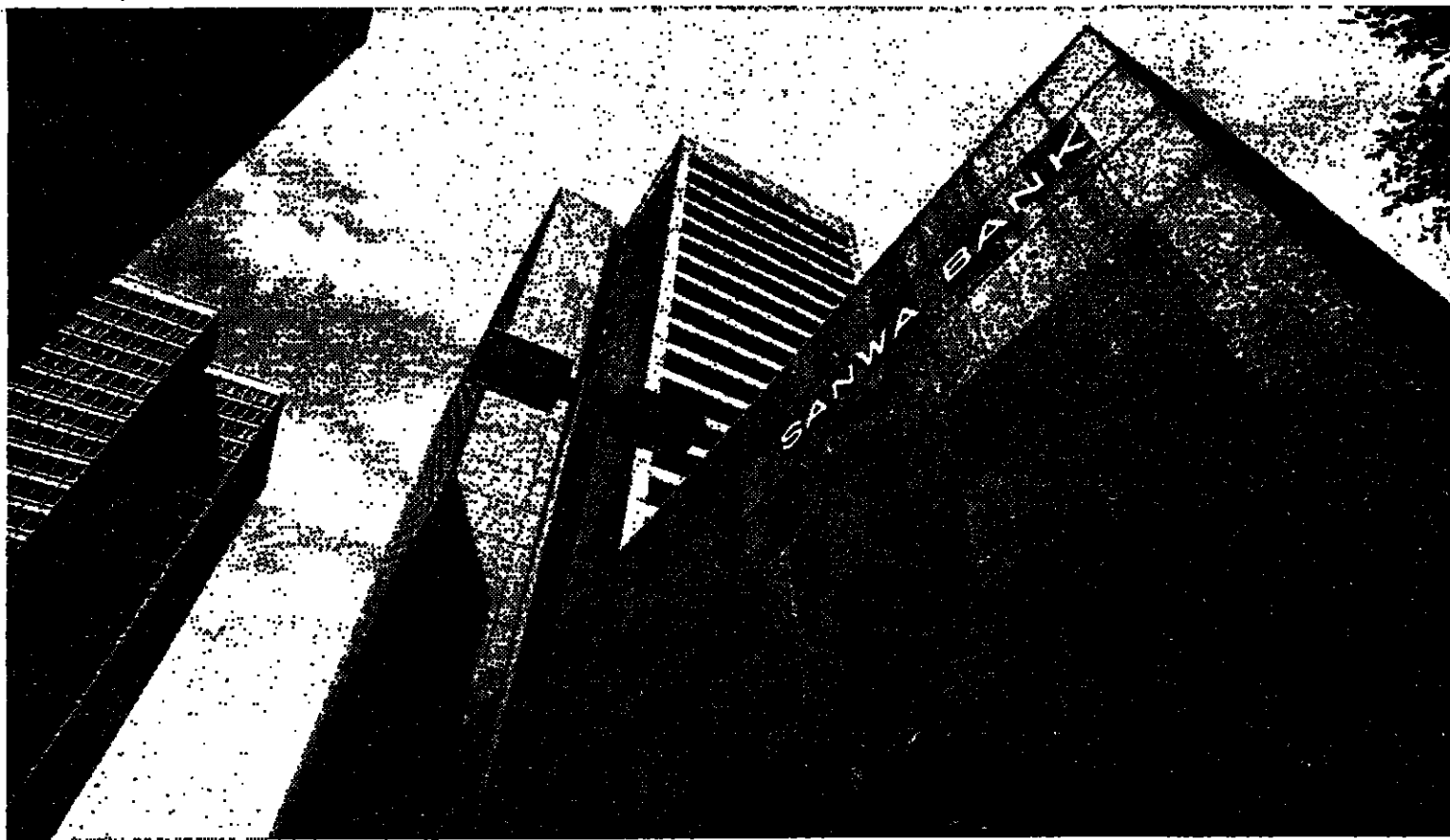
The only area of the business which Mr Collins is not immediately optimistic about is the new trust bank.

"We have been looking at trust banks for years and they do not make much money. Then, the opportunity came up to buy a licence and we could not let it get by. But quite honestly, we are trying to figure out how to make money in it. It is a very conservative business," he says.

None the less, Mr Collins remains upbeat. Japan is a difficult market and it is a very large market. When all the dust settles, the rewards will be there," he says.

Carla Rapoport

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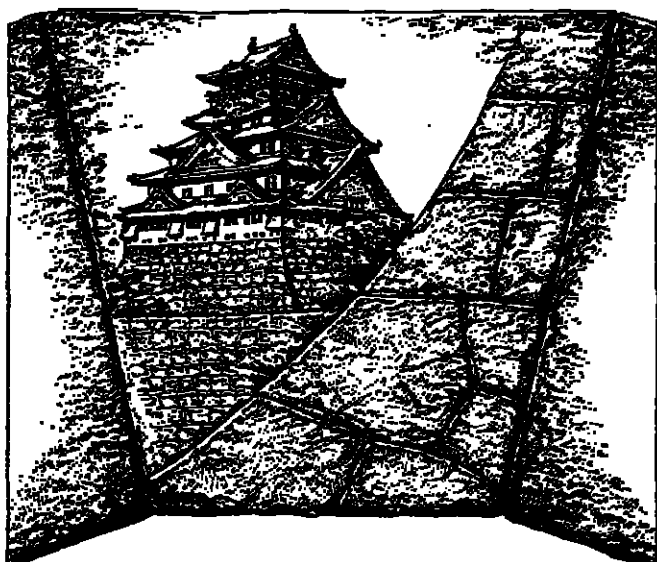
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JAPAN: Banking, Finance, Investment 8

Preparing for the international scene



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Regional banks YOKO SHIBATA

JAPAN'S REGIONAL banks, used to a comfortable niche serving local businesses, are facing a much tougher environment. They are now having to deal with narrowing spreads, declining corporate demand for bank loans, and competitive instruments offered by other institutions. Moreover, as their corporate customers in both trade and production expand overseas, the regional banks have similarly had to internationalise their own operations to provide better services abroad. At the same time in order to meet demand from local customers who increasingly demand higher yields on their investment, the regional banks have had to manage non-interest income effectively in overseas capital markets, by taking advantage of financial deregulation.

Migration

Expansion into international business is the answer for those banks suffering from migration to the cities from rural areas or a stagnating local economy. "As for international exposure, Japanese regional banks have been shy, despite their corporate strength. Assets average about US\$7bn, and 51 out of the 64 regional banks are listed among the world's 500 largest banks," says Mr. Takashi Shimizu of the Bank of Yokohama, the largest regional bank. At present, approximately three subsidiaries, five branches and 30 representative offices are in operation abroad, but the Bank of Yokohama is dominant in this list with 12 representative offices, three branches, two subsidiaries and one investment bank overseas.

Japan's regional banks come under Japan's banking law, together with city and foreign banks. However, there is no legal separation between city and regional banks. There are two tiers of regional banks, for administrative purposes, the government treating larger banks based in Tokyo and Osaka as small city banks while smaller banks with their headquarters in major cities of each prefecture are treated as

regional banks. By contrast, city banks have their head office in the major urban cities such as Tokyo and Osaka, with domestic branches located in large cities in Japan.

Regional banks account for 23 per cent of Japan's financial institutions, including city, trust and the long-term credit banks, but outperform other types of banks, with 28 per cent of net profits and 33 per cent of stockholders' equity. The ratio of stockholders' equity to assets is strikingly higher in regional banks than in other banks, too. For example, the Bank of Yokohama ranks the first in Japan's financial institutions in ratio of equity to total assets at 3.2 per cent last year.

Regional banks are allowed to accept the same type of deposits as city banks, but they have a major advantage in that they have ample sources of funds. Some 52 per cent of their deposits totalling ¥91bn at the end of March 1985 came from individuals who tend to leave their money longer than corporate depositors. Deposits by corporate customers accounted for 35.2 per cent of the total at the end of March 1985.

Regional banks also localise their operations, with 64 per cent out of their total lending of ¥58bn at March 1985, being based upon prefectures where each bank is headquartered. Regional banks have a weakness, however, in the relatively poor quality of their loans. As much as 67 per cent of their lending is made to local small corporations. A number of regional banks and mutual saving banks in Osaka had a loan exposure in the Sanko Steamship failure in August last year. Bank of Osaka wrote off ¥6.2bn out of its outstanding loans of ¥7.7bn to Sanko, ¥5.9bn by sales of securities and ¥1.6bn by dipping into internal reserves.

Regional banks also act as fiscal agents for 41 prefectures, 441 cities and 918 towns and villages, providing services for local governments, collection of taxes, disbursement of subsidies, and handling of pension funds. Regional banks supply 39.8 per cent of local government's financial needs and they underwrite a large proportion of private issues based by local public bodies. In April 1985, the regional banks began offering over-the-counter sales of government bonds and public bonds. In

June 1984, dealing business was started at 44 regional banks with the number of regional banks handling such bonds expanding to 55 in June 1985. As a result, the dealing volume of the government bonds in the half year to September 1985 reached ¥20,000bn, generating trading profits of ¥20bn. To meet growing demand from local customers, many regional banks are shifting their securities sections to Tokyo for dealing in government bonds.

Funding

Regional banks have begun to feel the effect of interest rate deregulation as instruments such as large term deposits of yen, NCD (negotiable certificates of deposits), or foreign currency deposits have gained weight. This has increased the cost of their funding as they have to pay out higher rates for these deposits. Increasing numbers of regional banks have also begun to resort to such loans made at spread over the short-term prime lending rate, a more profitable method of pricing. This practice is designed to counter the city banks efforts to extend loans to small corporations, traditional customers of regional banks.

During the half year to September 1985, 89 regional banks of the 64 suffered negative spreads. However the 64 regional banks as a whole

managed to lift combined half year pre-tax profits by 1.8 per cent and net profits by 1.8 per cent from a year earlier. Pre-tax profits before sales of securities, believed to reflect real banking profitability, declined by 2 per cent.

This marginal increase in pre-tax profits and net profits was attributed to returns on interest funds in foreign bonds and foreign currency denominated deposits. As of the end of September 1985, the 64 banks net worth totalled ¥4,478.7bn.

From last year, regional banks have stepped up their operation in foreign bonds and foreign currency denominated deposits for fund management. Local public corporations have become increasingly aware of high yield on their investment, and are shifting their funds to foreign currency deposits. They have been followed by the regional banks which can earn a spread by profit taking operations in the impact loan market (foreign currency denominated loans without specified use). Regional banks also invest funds raised by foreign currency deposits in foreign banks, without converting the foreign currency funds into yen (so called out-transaction). At the end of September, 61 regional banks—all but three—were engaged in trading of foreign bonds.

The form of foreign bond in-

vestment varies a great deal for each bank. For example, Musashino Bank has been concentrating on the US bonds, aiming partly to earn short-term capital gains, and partly to let the bank's name become known in the US, while, the Bank of Shizuoka has been investing chiefly in Eurodollar floating rate notes (FRN) issued by foreign financial institutions. Most of regional banks are hoping to expand their investment in foreign bonds but a shortage of bank staff experienced in investing in foreign bonds is hampering their plans.

Expanding

Regional banks have been expanding their international presence. Currently 60 out of 64 regional banks are authorised foreign banks, while 50 of these banks have corresponding relationship with overseas banks. These banks headquartered in prosperous urban cities have aggressively sought international exposure. For example, the Bank of Yokohama's international assets maintained a 25-27 per cent growth annually in the past 10 years to account for 30 per cent of total assets last year. Hokuriku Bank which has many export-oriented customers, such as textile manufacturers, a customer, or Bank of Shizuoka which has large exporters, Suzuki Motor, and Yamaha as customers have actively

expanded their presence overseas. From May last year, the guidelines on the medium and long-term funding ratio was abolished for Japanese city banks, but regional banks are still added by the guidelines under which they have to fund 10 per cent in yen syndicated loans to non-resident and 15 per cent in foreign currency denominated syndicated loans to non-residents.

From 1983, 42 regional banks led managed by the Bank of Yokohama have extended four Yen syndicated loans to the World Bank. However, of late, Japanese lending with rates based on a spread over the long-term prime lending rates have been spurred by borrowers who have shifted to Euro-yen loans.

Following the liberalisation of the European market, the Bank of Yokohama issued its first Euroyen loans to domestic customers. However, these regional banks without London outlets, have to pay 1/16 per cent premium spread when they have to raise money in the Tokyo dollar call market for lending to customers. Japanese regional banks are eagerly waiting for the establishment of Tokyo International Banking Facility (ITBF), scheduled to open from October this year, which will enable regional banks without overseas exposure to book loans which will be generated in other financial centres.

The biggest game in town

Swaps

BARBARA CASASSUS

small part of Japan's trade, non-resident borrowers generally have no need for yen and so swap the debt into US dollars or whatever currency suits them best.

On the reverse side of the relationship, public corporations and loan/deposit package swaps, which were spawned by interest rate and foreign investment controls, and last year's flood of "sushi" or non-yen bonds issued by Japanese residents. The latter offered a tidy loophole in the rule limiting domestic institutional investors' non-yen holdings to 10 per cent of their total assets.

Because of investors' hunger for foreign currency denominated paper, issuers could secure tight conditions on the mainly dollar bonds and swap them into yen at much lower cost than if they had tapped the yen market directly.

Strategy

The scramble by Japanese houses to obtain rankings in the underwriting league tables narrowed spreads on new issue swaps to levels that earned them the *Hotstart* label. This did not indicate total suicide in all cases, but it often meant opportunity losses of 1 per cent compared to market rates and even 2 per cent to 3 per cent when competition was at its fiercest.

The strategy worked. The Big Four Japanese securities companies, Nomura, Daiwa, Nikko and Yamachi, picked up lead management mandates for more than 80 per cent of the Euroyen bonds issued last year. Memories of battles to take prestigious Japanese names to the market are still fresh, particularly those fought over half a dozen government-guaranteed borrowers such as Japan Air Lines, the Tokyo Metropolitan government and Japan Development Bank, as well as some major corporations.

Bankers recall that as soon as Nippon Telegraph and Telephone, which is now privatised but still has the aura of a government agency, announced its intention to go to the capital market, it was immediately deluged by up to 40 offers. Volatility in interest and cur-

rency exchange rates has put a damper on such *Hotstart* swaps for the moment, but bankers say they could come back if the bond market revives. While the 10 per cent rule remains in force, and Japan-US interest rate differentials are at least 3 per cent, Japanese cash-rich institutional investors are not expected to lose their appetite for dollar-denominated instruments.

While the *Hotstart* swaps may be dormant, competition for standard interest rate and currency transactions is keeping spreads thin. Most bankers agree that although volume in plain vanilla swaps can produce a respectable profit the account now is on engineering high value-added packages covering a number of swaps and carrying an up front arrangement fee as well as a spread.

Instead of more swap blockbusters like *sushi* or Euroyen bonds, each new product introduced to the market is expected to feature extra refinements, especially in the direction of options. The trend began with dual-currency bonds and has continued with Bankers' Trust's Indexed Currency Option Notes (ICONS) and Nomura Securities' Heaven and Hell bonds.

These are targeted to Japanese life insurance companies and trust banks who have an affection for current income over yield to maturity. Another area where Japan stands out in swaps is the growing importance of asset deals. These are believed to be bigger here than anywhere else, with estimates of the share of purely asset-driven transactions ranging up to 50 per cent.

Such deals were given a further shove when the yen started to climb against the dollar last September and dollar bonds needed a sweetener to attract investors. Although bankers disagree on whether the asset side will overtake liabilities one day, some predict they could do so for swaps involving Japanese counterparts in two to three years.

At around \$10m, the volume of each transaction is usually far smaller than the \$50m to \$100m involved in new issue business.

The race in the Tokyo swap market is underscored by a sizeable increase in specialist terms at foreign and Japanese institutions over the past 10 months. "Everyone is setting up shop here," commented one foreign banker. All the major domestic banks have set up swap groups and expect to be joined soon by middle-ranking city and larger regional banks.

The Long-Term Credit Bank of Japan and the Bank of Tokyo (BOT) have the reputation of being among the most aggressive in the market and of having the largest volume of swaps on their books. BOT claims that \$3bn of its \$5bn in swaps outstanding at the end of 1985 were added since it started running open positions last May.

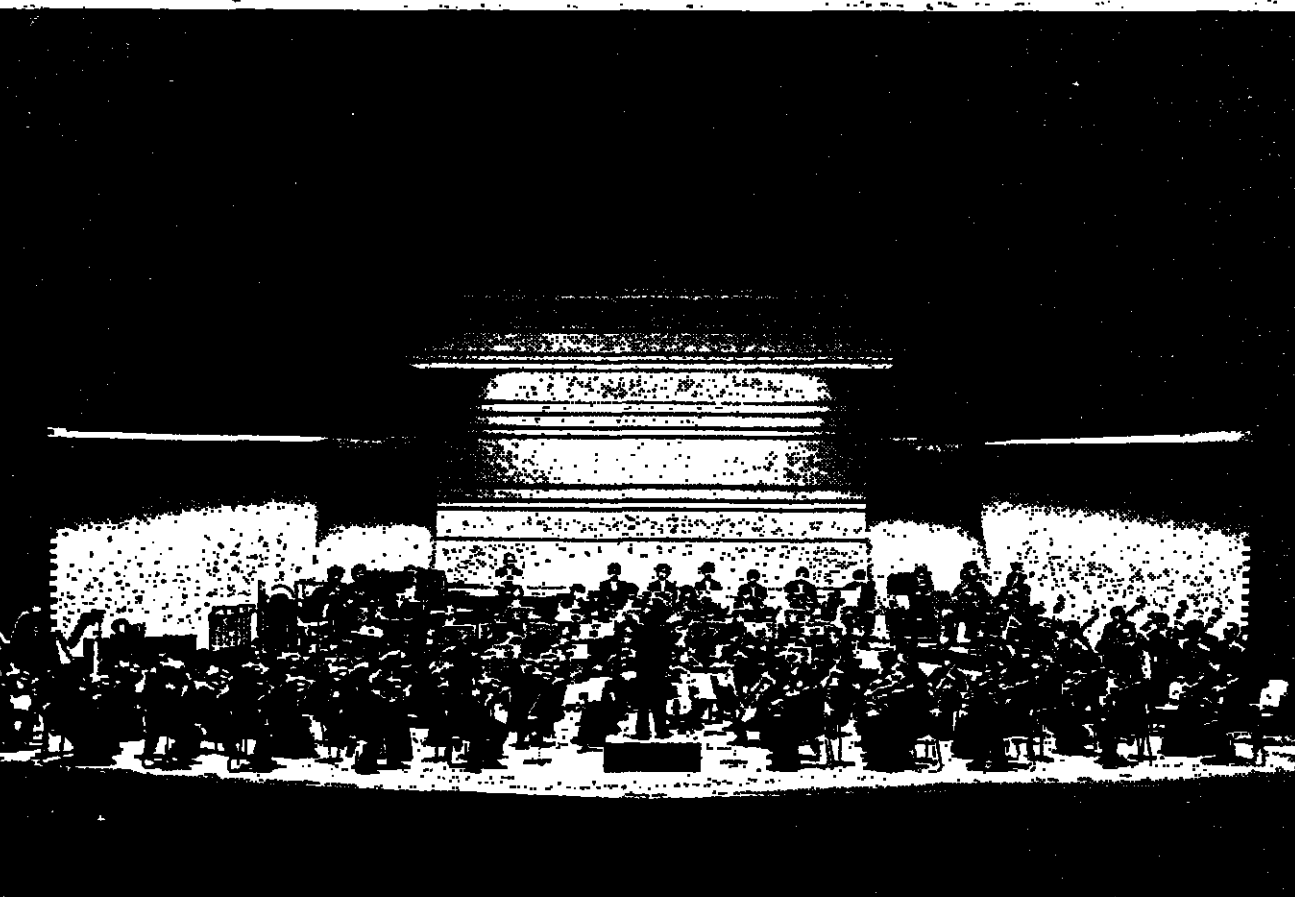
Major players

The securities houses are major players as arrangers and traders, as their role as principals is restricted to asset swaps by their lack of foreign exchange licences.

Among foreign institutions operating in Tokyo, the US commercial and investment banks, plus British merchant banks and Paribas have the highest profile. Apart from Citicorp, Morgan Guaranty, Salomon Bros, Bankers' Trust and a few others, the market-makers have run their currency swap books here conservatively, letting market pricing and the likelihood of finding a counterparty quickly determine their position. But that should change as more US houses plan to start taking open positions on currency as well as interest rates within the next few months.

Foreign institutions claim to be ahead of the Japanese in innovation and risk assessment. The Japanese "are taking a very good run at swaps," said one US banker, and their widening global networks should sharpen their creative skills.

Although domestic banks are having to compete on a more equal footing as economic considerations start to erode old client relationships, the foreigners are not betting on how long they will stay out in front.



Keeping Our Eyes and Ears Open

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ROUND-THE-CLOCK MARKETS



DAVID LASCHELLES

CARLA RAPOPORT

Night time in the Shinjuku area of Tokyo

JAPAN: Banking, Finance, Investment 10

A market thriving on restlessness

Tokyo SE

BY A SPECIAL CORRESPONDENT

TO A SECURITIES analyst weaned on conventional western stockmarkets the Japanese stockmarket can be bafflingly exotic. Although it is about three times larger than the UK market and nearly half as large as the US market, in character it retains much of the volatility and speculative excitement of its tiny South East Asian neighbours.

Because dividend payments are negligible (current yields are about 1 per cent) nobody invests in the stockmarket for income. However capital gains are usually tax free for individuals, so nimble private investors can benefit from short-term volatility in stock prices. Broker recommendations are consequently geared to inducing continual movement in share prices, rotating their recommendations from sector to sector. For them the ideal client quickly takes profit and buys the next incentive backed issue.

The result is a perpetual restlessness in the market. Virtually any story, new product or concept no matter how improbable is knocked into shape as a buying recommendation and peddled to the public through the hundreds of local branches of the securities companies.

Where there is a kernel of truth or something triggers the public imagination the effect on stock prices can be astounding. The pharmaceutical sector is a particular favourite for this type of activity since the hope of miracle cures can overcome any short-term qualms about existing business. In the biotechnology mania in 1984 Yamazuchi soared to over 140 times earnings and Mochida went even higher.

For the most part this stock pushing lacks focus but when organised and sustained over a long period of time it can have an awesome effect. This was clearly seen in the case of the

great bull market in bank shares which began in January 1984 and came to a triumphant climax in July last year.

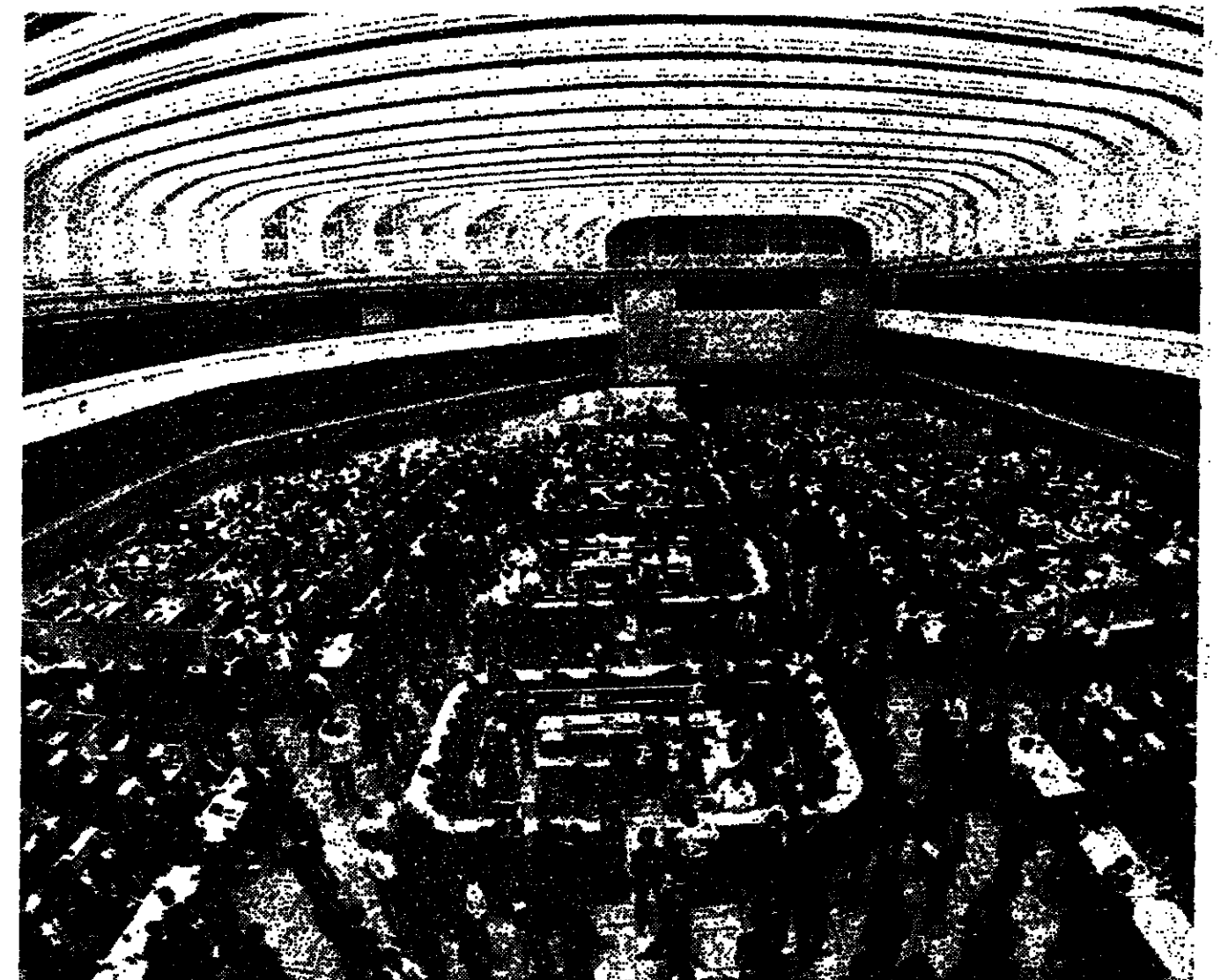
For many years the share prices of banks had been kept rock steady. Trading in bank shares was so thin that for most investors bank stocks were a no go area of the stockmarket. Moreover fundamentally they had little to recommend them since loan demand was weak and competition was likely to intensify in the next few years as financial markets deregulate. It was this vulnerability which led the Bank of Japan to remark that the major city banks should ensure that they were adequately capitalised in preparation for the more bracing environment to come. In other words they had to raise money in the stockmarket.

The brokers went to work despite the superficially unappealing circumstances. The shares rose explosively in January 1984 and within three months the prices of all the leading banks had doubled. "Deregulation" was propagated as a major positive theme in the stockmarket despite the fact that most city banks would initially suffer from deregulation and their profits would be flat or down over the next few years.

That did not stop the brokers and over the next 12 months the razzmatazz was so great that even the foreign brokerage houses were drawn into the excitement.

Arcane and irrelevant discussions took place in mid-1985 as to which of the banks was more attractive on fundamental grounds, when the plain truth was that the banks had already been pushed to dizzying price earnings multiples which were between five and 10 times more expensive than banks in the West. At the peak in July last year Sumitomo Bank had quadrupled and stood on 60 times earnings.

Two days later the bank raised over \$160m from the capital markets, and followed it with a further issue in October. Mitsubishi Bank, Fuji Bank and others also took



The trading floor of the Tokyo Stock Exchange

advantage of their elevated share prices.

Since then the shares have drifted down, brokers no longer recommend them, the volume of trading has shrunk and the unfortunate subscribers to those issues have had no chance to sell at a profit.

Cynics would say that the euphoria about deregulation had served its purpose in enabling the banks to strengthen themselves at the expense of investors. The only hope for those who bought the shares just before the music stopped is if the banks wish to raise some money in which case the brokers will have to promote the issues once more.

None of this will surprise seasoned observers of the

Japanese market who have watched similar operations take place numerous times in the past. Powerful securities companies with strong underwriting loyalties and high pressure sales forces have been able to fan the flames of speculation no matter how improbable the story.

Their task was made easy because securities analysis is still rudimentary among domestic institutions let alone private investors. Private individuals, who provide a major portion of the turnover, regard the equity market as more of a place for fun money than as a serious haven for funds.

"Rational" western investors may laugh at these tulp manias which sweep through the

Japanese investing public periodically, but they have played a major role in building up Japanese industry into the formidable force it is today.

The mania for semiconductor, for example, enabled Japanese integrated circuits companies to raise huge amounts of capital much more cheaply than their American competitors and as a result become the world beaters the market dreamt about. The same might yet happen for biotechnology and even the banks.

The growing influence of foreign institutions, the increasing size and professionalism of domestic institutions and the general availability of fully consolidated company accounting should therefore be greeted

with mixed feelings. If fewer investors responded with enthusiasm when the call goes out to rally round and support a strategic industry, Japan will have lost a valuable competitive advantage.

It will be many years before the new generation of hard-working analysts cutting back the jungle with their cool appraisal of the facts can hope to sniff out the dreams peddled by the local branch salesmen. But is it merely a coincidence that the few Japanese companies which already fulfil US reporting requirements and are analysed and traded in New York stand on earth-bound price earnings ratios significantly below the Japanese market average?

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特別企画

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INSIGHT INTO CORPORATE STRATEGY

— 新時代の企業戦略 —

Japanese Management Series, an insight into Corporate Strategy, will be appearing in the Financial Times in May. The series will look at the highly competitive environment that many industrial, commercial and financial companies are operating in and how their methods of trading, financing, marketing and servicing have gradually become more sophisticated and complex.

The series will also cover the shift in emphasis of corporate strategy by many Japanese Companies from the domestic market towards heavier overseas investment, massive capital spending on technology and research and the establishment of global operations, as a result of mounting external pressure over the trade imbalance.

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Making the equities pie bigger

Securities firms:
The Big Four

CARLA RAPOPORT

THESE ARE boom times for Japanese securities companies. The huge flows of funds out of Japan into higher-interest investment overseas and excessive liquidity at home has helped to create an unprecedented bonanza for securities houses, particularly the market leaders known as the Big Four.

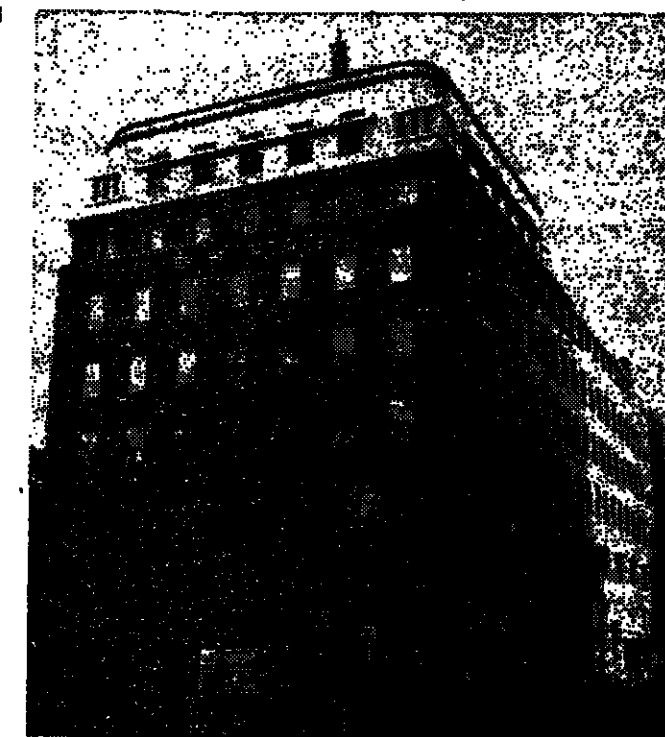
These four, Nomura, Daiwa, Nikko and Yamachi, who account for nearly one out of every two shares traded on the Tokyo Stock Exchange, have been dealing with an almost embarrassing amount of riches over the past year. Domestic bonds traded on the over-the-counter (OTC) bond market rose more than twofold to ¥1,274,000bn (about \$6,300bn), in the year to September, sales of foreign bonds by securities houses leapt by a factor of 2.2 to \$42bn in the calendar year.

At the same time, the Tokyo SE index has been reaching new highs and scoring volume records thanks mainly to the excessive amounts of cash on hand rather than on any bright economic incentives.

Not surprisingly, profits for the sector have been strong. The Big Four registered gains in pre-tax profits of more than 50 per cent each, with Nomura leading the pack by jumping 86 per cent to ¥15bn on revenue of ¥516bn. In line with the national obsession with obtaining the status of Number One, Nomura lost no time in announcing it is now the most profitable financial institution in Japan.

Despite all this excitement, however, there is no sense of apparent satisfaction among the Big Four. Those below Nomura want to overtake Nomura as number one in the home market. And all of the big four are to be global financial institutions, complete with banking arms in overseas financial capitals, seats on the major stock exchanges, world-wide investment management services and just about everything else to do with money except printing it.

To be an all-round financial corporation is indispensable for survival, says Mr Katsuhisa Yamada, managing director at Yamachi Securities. Yamachi, for example, has already branched out into gold trading, venture capital, and even credit cards through a joint venture with a large domestic credit card company.



A view of part of Nomura's headquarters in Tokyo.

Abroad, it has a banking licence in seven out of 11 of its overseas branches; in New York, along with the others, Yamachi is seeking a licence to deal in US treasury bonds. In London, all four are hopeful about receiving banking licences this year.

"If Yamachi cannot satisfy the needs of its customers, it will lose its status as a first class financial institution," says Mr Yamada.

"Our main thrust is to provide an international, global service to our clients," says Mr Jiro Yamano, senior managing director at Daiwa.

Already, Mr Yamano points out, Daiwa operates its own 24-hour stock market for clients worldwide who would like to buy Japanese stocks. It maintains a staff of senior traders in Tokyo throughout the night, all of whom are authorised to buy and sell stocks on behalf of major clients, depending on the size of the business.

At the same time, a bit of internationalism is now creeping on to the Big Four's home turf. On February 1 of this year, six foreign firms were able to begin trading on the Tokyo SE after years of negotiations with the Ministry of Finance.

The six are Vickers de Costa and S. J. Werburg, based in London, Merrill Lynch, Goldman Sachs and Morgan Stanley of the US and Jardine Fleming

of Hong Kong. Further, the number of foreign shares listed on the Tokyo market rose from 11 to more than 20 last year and is expected to double again this year.

Even so, the Big Four say they welcome the new competition. Mr Yasuo Kanazaki, now a senior managing director of Nikko Securities, recounts the following story. In the early 1970s, Mr Kanazaki travelled to Edinburgh for the first time, in order to push the notion of Japanese stocks. Fund managers were so impressed, he recounts, they immediately increased their orders for Japanese shares. The orders, however, went primarily to Vickers de Costa.

"Some went to us," says Mr Kanazaki, "but the important thing was that the pie was opened." The same thing, he says, is now happening in reverse, with foreign firms now pitching foreign stocks and investments to the Japanese as well as Japanese stocks to western investors. "It's now a period of making the pie bigger," says Mr Kanazaki.

It is hard to imagine Japan's appetite for stocks and bonds swelling any further. But Mr Kanazaki points out that 54 per cent of Japan's total financial assets of \$1,600bn are held in bank deposits and only 10 per cent are in the form of securities.

"The individual will come to realise that leaving money with

the banks is not such a good idea," says Mr Kanazaki. "The banks will be pressed, probably a lot," he says.

As for pressures on their own business, the Big Four accept that an end to fixed commissions may have to be accepted over time. "But even today, there is little difference between the Japanese fixed commission and the US negotiated commission, even for the small retail client," maintains Mr Yoshitaka Tabuchi, the new president of Nomura.

Indeed, Nomura is whittling down its emphasis on equity trading, with the income earned from equities slipping below 50 per cent for the first time in its history last year. Instead, it is beefing up its bond transactions and other investment services. Daiwa, for its part, is now preparing for the opening of Daiwa Securities Trust, the first trust company to be set up in the US by a Japanese securities firm. It is expected to start operations this spring.

Despite its diversification, however, Nomura still earned about 15 per cent of total equity volume on the TSE. Daiwa is in second place with about 12 per cent. Nikko is pegged at around 11 per cent, while Yamachi at 9 per cent. Their shares of equity volume, while still quite important, are becoming less of an issue as financial deregulation allows the securities companies to move into new fields.

As of April last year, the securities companies were allowed to go into lending business using governmental local bonds as collateral. At the same time, they were allowed to buy and sell CDs, foreign CDs and commercial paper. From April this year, they will be allowed into the yen-based bankers' acceptance market, which opened to a lacklustre response last year.

Summing up the attitude toward the changes which the Big Four are now facing, Mr Yamada of Yamachi states: "The Tokyo Stock Exchange members are under pressure from the international trend towards increased involvement in their markets by banks. Japanese securities houses are meeting this trend by co-operating in the settlement of accounts while continuing to compete in the area of financial know-how. We must develop better financial methods and more profitable financial commodities for investors."

"Anyway, the biggest point for securities companies is to get more banking and trust banking functions than banks get securities functions," he says.

JAPAN: Banking, Finance, Investment 11

Diversification is the key to expansion

Life Insurance

YOKO SHIBATA

JAPAN'S LIFE insurance industry is undergoing radical structural changes. A rapidly ageing Japanese population and continuing financial deregulation are spurring innovation in insurance products and diversification of asset management.

Japan's life insurance market is the world's second largest, surpassed only by the US, with a total market size of ¥807,870bn. It ranks first worldwide in policy value per capita at ¥8,760m.

However, the life insurance business is nearing its maximum potential with more than 90 per cent of Japanese households participating in life insurance schemes last year. The Life Insurance Council, an advisory body to the finance minister, was set up last May to chart the life insurance industry's course through the problems brought about by changing society, the competitive environment created by financial deregulation and the rapid increase in an ageing population.

The advisory body has made two important proposals: a reduction in regulations covering the development of new insurance products and gradual deregulation of asset management to enable high returns to be achieved. The panel recommended types of products providing different forms of security, depending on individual needs and preferences. As a result of the proposals made by the panel, a number of life insurance companies have introduced innovative plans. A survey by the Japan Institute of Life Insurance confirmed that the public increasingly view life insurance not only as a vehicle for providing cover for emergencies but also as an investment to cover living and medical expenses in old age.

New product

The leading form of life insurance is term insurance, reflecting the increase in the number of aged people. A new product attracting great attention is Dai-ichi Mutual Life Insurance's "Lead" 21, marketed last August, which promises participants who live past a certain age pensions or other pension options in addition to regular bonuses.

Meiji Mutual Life Insurance last September introduced a policy entitled "Nursing" as a response to the problem posed by bedridden elderly patients. Under this invalids qualify for help with nursing charges while insurance payments continue, or a nursing pension after their completion. Another one is Kyoei Life Insurance's

Kyoei Pension Home which provides all-inclusive care for the elderly, including accommodation in an old people's home.

To take advantage of the recent liberalisation of financial services, and growing public preference for high-interest investments, Mitsui Mutual Life Insurance and Nippon Life Insurance are offering plans paying regular interest at three-year intervals on old-age policies purchased in lump sums (Chihli Beral Boken). These are especially popular with the young.

Another notable trend has been an increase in the number of women purchasing policies, reflecting their changing role in society. Yamauchi Mutual Life Insurance's Eve Sawayaka plan provides women with additional coverage for medical expenses not covered under their present policies if they are hospitalised for reasons such as difficult birth or breast cancer.

Other new forms of insurance include provisions giving married couples flexibility in payment plans, and health insurance to supplement public health insurance.

High risks

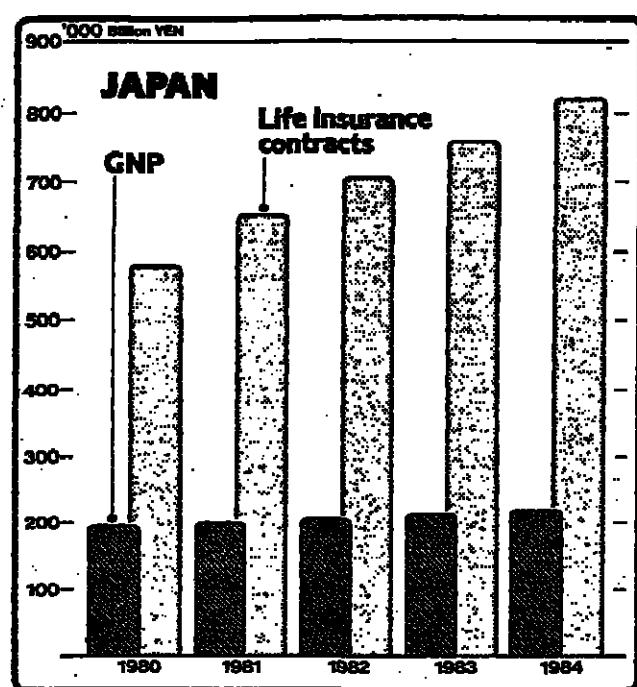
The advisory panel's recommendation last year placed emphasis on direct profit participation by policyholders through the encouragement of new types of insurance which allow customers to play the money-market. Payment would vary according to annual profits on investment by insurance companies.

The risks are high but the possible returns are also tempting. Insurance companies have worked out a common formula to market this new type of insurance in the near future. The panel recommended that to achieve high yields on life insurance companies' asset management and hence bring high returns to policyholders, regulations on asset management, and diversification into other business should be relaxed.

The panel also wants to see the current 10 per cent ceiling on assets which can be invested in overseas securities lifted.

Total net assets of Japan's life insurance industry are expected to reach ¥100,000bn (\$526bn) by 1990, based on the following analysis: Japan's 23 life insurance companies' net assets have been increasing by 15 per cent annually on average to reach ¥51,368bn at the end of 1985 (up to 17 per cent). If this rate of growth continues, total assets will double by 1990.

The investment activities of Japanese life insurance companies, as one of the largest institutional investors, have been closely watched by overseas markets. For example, a rumour in Tokyo last year that the 10 per cent ceiling was to be eased, caused a volatile



movement in the US bond market within the same day.

The growth in the share held by securities in investment portfolios—up to ¥18,000bn (or 35 per cent at the end of 1985), from only ¥2,500bn (or 20 per cent in 1974)—illustrates the change in asset management policy. Last year's investment in securities broke down as follows: government bonds, ¥2,552bn (up 31 per cent), stocks ¥7,534bn (up 11 per cent), foreign securities ¥4,772bn (up 24 per cent). There was a shift to foreign bonds, particularly to US bonds within securities portfolios as high US interest rates, consistently 5 per cent above rates in Japan attracted investment for much of the year.

With life insurance approaching the 10 per cent ceiling on foreign securities, the industry rushed to buy foreign bonds issued by Japanese corporations, dubbed Sushi bonds which fall outside the authority's curb. The practice of using Sushi bonds was frowned upon by the euro market as well as the finance ministry.

The life insurance industry abruptly put a restriction on investment in such bonds to 5 per cent of their monthly net increase in assets last October so as to reduce capital outflow and arrest the yen's depreciation. This self-imposed ceiling was eased in the middle of January, as stability returned to the yen's exchange rate. This measure will be effective until the end of March, and will then be reviewed, industry sources say.

Subsidiaries

To get round the authority's curb on portfolio investment overseas a number of life insurance companies have set up overseas investment subsidiaries, mostly in Panama, on Luxembourg (for the tax advantage), with investment advisory outlets in New York. These investment outlets are able to stay outside the MoF's surveillance and invest freely abroad the proceeds from foreign bond investments. These life insurance companies' overseas investment subsidiaries attach great importance to their investment in US real estate. The wide investment opportunities provided by the huge size of the US real estate market and the high stable return promised for the long

term are cited as the reason.

To make up for a shortage of lucrative investment opportunities, the life insurance industry has directed its investment portfolios to Tokkin specific money accounts which have been allowed from October 1984, with a ceiling of 3 per cent of their investment net assets. Life insurance companies establish equity portfolios under the administration of trust (custodian) banks and managed by investment advisory companies affiliated to major securities houses. However, since the middle of last year, many life insurance companies have set up investment advisory subsidiaries of their own to build up expertise in portfolio management.

Erratic

The net assets of Tokkin funds held by the life insurance companies topped ¥300bn in September. The life insurance companies funds under Tokkin management account only for 0.4 per cent of the market capitalisation, but were still strong enough to cause erratic price movements.

Life insurance companies plan to raise Tokkin funds close to the 3 per cent ceiling of the assets in a few years' time.

The share of loan portfolios has been dwindling recently standing at ¥24,212bn and accounting for 43 per cent of the balance of net assets at the end of 1985. Singlish loan demand reflected corporations' fund raising activities in overseas capital markets or through public subscription.

However, overseas loans in the loan portfolio have been expanding sharply. Life insurance companies have one great advantage over banks in long-term lending of 15 to 20 years — this can be matched by life insurance companies' long-term funding.

Life insurance companies are at present diversifying into consumer loans, credit card companies, leasing, mortgage bonds and investment advisory companies. The move is partly designed to diversify their investment assets management and partly to boost their efforts to transform themselves into comprehensive financial service institutions so as to cope with the mature development stage now reached by the life insurance industry.



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PROFILE: SHIJURO OGATA

Central bank's discreet observer

LAST MONTH, Shijuro Ogata found himself in Europe with time on his hands, an unexpected bonus. The regular monthly meeting of central bank governors in Basel had finished on time, the Group of Five finance ministers were not going to meet in London until the end of the week and though he could have flown back and forth to Tokyo and put in a quick 36 hours at the office he sensed it was not absolutely imperative.

After all, as deputy governor of the Bank of Japan for International Relations, his brief is principally external. A quiet dinner with some Bank of England colleagues might be useful, and there were a couple of plays on in London that had attracted his interest. So he went and enjoyed himself and if the producers of the Inter-Preters want a good Japanese review they can always apply to the Bank of Japan.

For much of the last decade, Ogata has been the principal, discreet window on, and spokesman to, the non-Japanese world. Five or six years ago, when head of the foreign department he introduced what has now become a Tokyo institution — in which, every other month, he dispenses to a small group of foreign correspondents the central bank's view on Japan and the world.

This is accompanied by other aise pastries and in the light of summer, beer and crabs. Other ministries, most notably MoF, are now seeking to emulate his pioneering practice and hospitality.

Now 58, Ogata has been with the central bank since he graduated from Ailing, Tokyo.



Mr Shijuro Ogata, deputy governor of the Bank of Japan for International Relations: famous for tea parties where the central bank's view is dispensed.

University's law school in 1950. He took a leave of absence to attend the Fletcher School of Law and Diplomacy at Tufts University in the US in 1954-56 and later served three years (1975-78) as the bank's representative in New York, partly overlapping with his wife's term as a Japanese representative at the UN (the first Japanese woman to be accorded ambassadorial status).

He is, in many respects, the quintessentially correct central banker, adept at deflecting the uncomfortable question and skilled at dropping the right hints. The best example of this was a now famous "tea party" last September, in the wake of the G5 meeting in New

York, when his lucid explanation of what the Bank of Japan was prepared to do in pursuit of a higher yen in concert with its counterparts elsewhere was dutifully and widely reported and contributed significantly to turning market sentiment.

Such influence has not always been the lot of the Bank of Japan, which over the years has been somewhat eclipsed by the power emanating from MoF. But it is capable of fighting its own rearguard actions — against the offshore market, for example — at least until its objections have been met. Ogata is very much the embodiment of that tradition — conservative, but not dyed-in-the-wool, prudent, but flexible to a degree.

What does stand him apart, however, is an irrepressible sense of humour and an uncentral banker's taste for the absurdities of life. He gives the impression of genuinely enjoying the constant intrigue and negotiation that is now the central banker's lot.

He is also an acute observer of both Japanese and international politics. This is hardly surprising, since he comes from a well-connected political family and now forms, with Sadako, his wife, a university professor and much sought-after representative in international circles, one of Japan's most intellectually distinguished and gregarious couples.

For both, recreation and work are largely indivisible, but they combine them with distinctive wit and charm. Occasionally, Ogata will accompany his wife, an accomplished player, on the tennis courts.

BY JUREK MARTIN

JAPAN: Banking, Finance, Investment 12

Parameters set out for a Tokyo centre

THE STORY is told that last year when the Tokyo metropolitan government decided to move from its old headquarters in the city's business district, Mr Shunichi Suzuki, the governor, had an idea. He had heard of renewed interest in an international banking facility (IBF) being established in Tokyo. Why not, he is said to have suggested, put "it" in the old government building?

The City was, in due course, appraised of the fact that offshore facilities, in this case on the New York model, do not actually require premises or trading floors. But even if they did, it is becoming increasingly clear that the Tokyo version, which could well be operational by the last quarter of this year, would not need a great deal of space.

Indeed, the debate now has passed beyond the stage of whether or not Tokyo should have an IBF to whether or not it will be of great initial consequence.

This does not minimise the progress that has been made towards setting up an IBF in the past 12 months. The first breakthrough occurred last March when the Ministry of Finance itself, after years of equivocation, firmly nailed its colours to the principle of the offshore market.

This was followed by several months of additional study by a special subcommittee of the Foreign Exchange Committee, under Mr Yasuke Kashiwagi, chairman of the Bank of Tokyo and a former ministry mandarin, which last September took the process a stage further by publishing what it considered to be the desired parameters of the proposed new facility.

These were that:

● Participants in the IBF be limited to authorised foreign exchange banks (that is, Japanese banks and the Japanese branches of foreign banks); their offshore accounts would be completely separated from their domestic accounts and transactions would be exclusively "out-out," that is, exclusively offshore.

● The operations would be limited to loans and deposits, and not embrace securities trading, and thus be along the lines of New York, not London's

integrated market. ● It would probably be necessary to abolish withholding tax on the interest in offshore accounts and that exemption from interest rate regulation, reserve requirements and deposit insurance would also be favourably entertained.

● The facility would have to be managed in such a way as to ensure that it was properly insulated from domestic markets, so as not to impair the effective conduct of domestic monetary policy.

Since then, the debate has continued mainly along technical lines, and not always to the liking of the IBF's advocates, such as Mr Kashiwagi and the influential director-general of MoF's international finance bureau, Mr Toyoo Gyohten. For example, it has become apparent that Mr Gyohten has encountered stiff resistance from MoF's own tax bureau, which has argued that an IBF should be a source of taxation revenue rather than a potential recourse for those wishing to avoid paying taxes.

Proponents of offshore markets maintain that they work best when subject to minimal regulation and taxation. New York, for example, the model for Tokyo, exempts its IBF from state and city taxes. But even if Japan does grant exemption from the withholding tax (if it does not, the facility might barely get off the ground), it still seems likely that offshore accounts would be subject to corporation tax and local municipal levies.

Even Mr Gyohten conceded in an interview here that the tax position remained unclear. He added that tax bills would have to be presented to parliament, that the current session's calendar was extremely crowded and that it was, therefore, at least possible that parliamentary action would have to wait on the autumn session. That could delay the opening of a Tokyo IBF. Sumitomo Bank, for one, does not think it will start until next year.

Other developments would allow the participation of short-term money brokers, but exclude transactions in certificates of deposit. Foreign currencies, and the yen, could be traded. The minimum deposits is likely to be set at ¥100m.

The sum is that the Tokyo IBF is likely to appeal to only some of the existing players on the Japanese financial markets. Of the Japanese "city" banks, the Bank of Tokyo, not surprisingly given Mr Kashiwagi's role, is the most bullish on its possibilities. According to Mr Roy Takata, its managing director, the Tokyo IBF "will not start in an entirely satisfactory form, but it is a market where we can take the leadership."

The main users are, in fact, expected to be the smaller, regional Japanese banks who need access to eurocurrencies but have no overseas offices themselves. Indeed, Mr Takata envisages the Bank of Tokyo, which specialises in foreign business, specifically servicing the regional banks, even to the point of bringing some of its present business back from London so as to make possible 24-hour trading in eurocurrencies. The Japanese branches of foreign banks may also use the IBF as a funding source, for swapping eurocurrencies into yen.

The Kashiwagi report emphasises that an IBF should make possible greater use of the yen as an international currency, a goal that both the US and the European Community have been urging on Japan for several years now. It is quite possible that a local IBF will shift the European market to Tokyo and that proximity and familiarity will produce wider use.

However, the large Japanese financial institutions, which have been setting up investment and merchant banking arms overseas at a rapid pace, are unlikely to be deterred from their current external expansion policies by the existence of a Tokyo IBF. They do not see Tokyo as a threat to the offshore markets of London or New York (although some business could be drained from Asian offshore centres such as Singapore and Hong Kong). At best, it will complement the established facilities of London and New York.

None the less, the process of deregulation is now gathering its own steam, not from the regulators but from the



A general view of the business area of Tokyo

Critical challenges lie ahead

CONTINUED FROM PAGE ONE

regulators. The long-term credit banks, for example, complain that they are free to offer short-term loans, but are not free to raise money at the same rate at which city banks can, because they cannot solicit small depositors.

City banks, on the other hand, already squeezed by paper thin spreads, and poor loan demand, are still barred from the lucrative securities business even though Deutsche Bank and Citibank have been allowed to get into the Japanese equities market through the Tokyo branches of securities subsidiaries.

Further, the tougher tax treatment of investors in Japan is helping to send more of Japan's corporate fund-raising to Europe. According to the Bank

for International Settlements, the outstanding balance of Euroyen deposits reached ¥6,400bn at the end of June 1985, compared with ¥2,500bn five years earlier. Last year, the total amount of Euroyen instruments raised by Japanese borrowers outstripped the amount of yen raised in Japan by foreign borrowers (samurai bonds).

"We're seeing Japanese borrowers going to London and domestic investors travelling to London to buy those papers," says Mr Jiro Yamana, senior managing director of Daiwa Securities. "It is like flying to Edinburgh via New York."

On the other hand, some recent innovations in the financial market in Tokyo have not been entirely felicitous. On

October 19 last year, Tokyo's bond futures market opened and ran smack into the Bank of Japan's move to support interest rates and defend the yen against the dollar.

Bond prices suffered their biggest ever drops and thousands of neophyte bond futures investors lost money. A major contribution to the collapse was the heavy one-way buying before the BoJ move—in other words, few investors were willing to bet against the general mood that interest rates would go down, not up.

The lack of speculators continues to hamper the market's development. Another unwanted side-effect of the excess liquidity has been the growing opportunity for fraud.

Not surprisingly, the current Diet will be considering an investment management Bill this term, which is an almost exact parallel to the UK Financial Services Bill, aimed at investor protection. Moves to increase the national deposit insurance scheme are also afoot.

Looking ahead, neither the amount of money available for investing nor the methods available for investing it are likely to decrease. Bank of Japan figures show that the average household's net savings in 1985 surpassed annual income for the first time in 1985, with net savings at ¥4.5bn, compared to income of ¥4.4bn.

From the average household to the average corporation, the impetus to bring Tokyo in line with other major financial centres remains strong.

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